

EUROPEAN NEWS

Commission paper claims to reflect consensus among 12 nations

'Hands off' industrial policy for EC

By David Buchan in Brussels

THE European Community should have a relatively "hands off" industrial policy, creating a sound economic environment for its companies which must chiefly depend on their own efforts to stay globally competitive.

This is the broadly liberal thrust of a paper which the European Commission, in its first ever attempt to define a general industrial policy, yesterday sent to EC governments. It claims to reflect "a broad consensus, at least implicit, among the twelve".

Mr Martin Bangemann, the industry commissioner, said it was necessary to end the old "dogmatic quarrel" over industrial policy, which was not necessarily "an offence against the

free market or simply doling out money to companies".

The Commission now use this fairly non-interventionist yardstick of general policy to judge specific solutions to emerging problems in Europe's electronics and car sectors. Saying that free trade stimulated competition "which in turn is good for industrial development", Mr Bangemann declared that the Commission would like to abolish all the remaining 2,000 national quotas still maintained by individual EC states.

He also said that if EC governments failed to agree among themselves and with Tokyo on a transition, Japanese car imports into the EC would be totally free after the

January 1 1993 date for finishing the EC single market.

However, Mr Bangemann announced he would be chairing a group of EC commissioners to plan "a technological offensive" to help European industry keep pace with the US and Japan. Yesterday he could give no details. Some Commission officials say this might end up just being a sectoral programme for the beleaguered electronics industry, because the latter takes the lion's share of Community R&D.

The EC and its members governments should, according to the Commission, focus on improving basic economic conditions for companies, raising skill levels, setting clear environmental rules, and reducing

trade-distorting aids to industry. But it warns that reducing state aids inside the Community must depend on successful curbing of subsidies by the EC's trading partners.

It rejects what it calls the failed strategy of many governments to create "national champions," and vaunts the opening up of public procurement to competitive bidding within the Community.

However, it says that European mergers, which Brussels has new powers to vet, should be viewed in terms of international competition.

The implication is that Brussels would tolerate larger combines than if it were only taking the EC market into consideration.

Outrage in Catalonia over 'snub'By Peter Bruce
in Barcelona

THE NATIONA LIST government of Catalonia, stung by being ignored during last Sunday's visit to Barcelona by President Mikhail Gorbachev, yesterday launched a bitter attack on the Spanish central government.

Mr Jordi Pujol, Catalonia's conservative president, said efforts by the Socialist central government to marginalise Catalonia had reached their "culmination" with the Gorbachev visit.

The row will re-awaken old Catalan animosity towards Madrid and complicate Spain's already tangled efforts to devolve power to its autonomous regions of which Catalonia is economically the most powerful.

Mr Gorbachev spent a few hours in Barcelona at the end of a visit to Spain. Mr Pujol was not given a personal meeting with Mr Madrid had departed the visit as a semi-official designed to allow Mr Gorbachev to visit the site of the 1992 Olympic Games.

It is assumed Mr Gorbachev was kept at a distance in order to prevent Mr Pujol pressing a case for Lithuanian nationalists whom he supports.

President Gorbachev will not visit Germany this weekend as German officials had initially planned, the chief government spokesman said yesterday. AP reports from Bonn. No reason was given for the postponement but a new date in November is being considered.

Moscow to celebrate Revolution Day

MOSCOW'S Communist party chief, Mr Yury Prokofev, said yesterday that next Wednesday's controversial celebration of the 1917 Bolshevik Revolution would go ahead, writes Leyla Holtom.

However, nobody would be forced to attend and participants could bring banners which reflect their "various moods". The Moscow city council has called on shortage-stricken Muscovites to stay at home in protest and has refused to pay for the event.

VW backs bid for Skoda stake with offer to invest DM8bn

By Leslie Collett in Prague

VOVLSWAGEN has offered to invest a total of DM8bn (£2.6bn) in Skoda in attempt to gain a substantial stake in the Czechoslovak car-maker.

VW wants a 25 per cent share in Skoda for DM225m with an eventual target of 75 per cent, according to Czechoslovak officials. Renault and Volvo, the combined French-Swedish rival bidders for Skoda, have said they want 40 per cent and are not seeking a majority stake. They are offering to spend FF13bn (£1.3bn)

to modernise Skoda production over the next decade.

The Czechoslovak government is understood to have agreed to assume all Skoda's debt during negotiations with both western companies. It is expected to decide between the competing bids later this month, but Mr Marian Dvorsky, the prime minister, has already indicated a preference for VW.

General Motors of the US has dropped out of the bidding, according to Mr Karel Dvorsky, the Czech economics minister.

but is still seeking a joint venture with BAZ, the state car manufacturer, in Bratislava. He regretted that Japanese carmakers had not made an offer.

Both VW and Renault-Volvo have promised to retain the Skoda badge and continue output at the Mlada Boleslav site to well beyond the current 180,000 cars a year.

Skoda technicians are known heavily to favour VW, which five years ago offered its Polo and Golf engines for the Favorit model.

Poles finalise media sell-off

By Christopher Bobinski in Warsaw

THE POLISH government has finally approved detailed plans for the sale of eastern Europe's largest newspaper, publishing and distribution concern, confiscated earlier this year from the now-defunct Polish Communist party.

Mr Jerzy Drygalski, who is in charge of disposing of ESW Prasa Ksiazkowa Ruch, which employs 25,000 people, said yesterday that western newspaper publishers such as Mr Robert Maxwell, Mr Rupert Murdoch and Mr Robert Hersant had expressed interest in buying it.

Mr Drygalski said that 118 newspapers were to be auctioned over the next six months, and a further 70 were to be handed over to co-operatives set up by the journalists who are employed there.

The state is to take over nine printing works owned by RSW, while 11 others are to be sold and five are to be leased to the

new newspaper co-operatives.

Ruch also had 25,000 kiosks covering the entire country and this network, too, is to be sold. Scandinavian companies have expressed an interest, Mr Drygalski said.

Senior Polish and German officials yesterday began a two-day meeting in Warsaw aimed at completing a border treaty and laying the groundwork for a broader pact on friendship and cooperation.

At first sight, yesterday's compromise looks like a carbon copy of the earlier agreement between British Airways and the Commission over BA's takeover of British Caledonian. But the Air France deal differs from that agreement on one point. Air France has agreed to shed its 35 per cent stake in TAT, a French regional airline.

Sir Leon claimed this was an important component in the agreement because there was no point in having competitive opportunities with no competitors, and the purpose of the forced sale was to create another genuine competitor that would be able to operate some of the new routes.

But some Commission officials privately doubt whether the sale of the stake will make

The 'Gubu factor' returns to haunt Charles Haughey

By Kieran Cooke in Dublin

IN 1982 a series of what were described as "at the time as 'grotesque, unbelieveable, bizarre and unprecedented' events overthrew the Irish government of Mr Charles Haughey and his Fianna Fail party.

Those events, known by many as the "Gubu factor" (grotesque, etc) – included the discovery in the flat of the attorney general of a man wanted by the police (and subsequently convicted of murder) and disclosures that the minister for justice had indulged in widespread phone tapping.

Mr Haughey has been in and out of office since then but the "Gubu factor" and the events

of nearly nine years ago have returned to haunt the Irish prime minister and threaten the survival of his government. At issue now is whether, on a night in January 1982, Mr Brian Lenihan, a senior Fianna Fail figure and confidant of Mr Haughey, made a phone call to Dr Patrick Hillery, then president, Dr Patrick Hillery, then president, Dr Hillery, the government's failed candidate in the republic's presidential election.

Mr Lenihan has repeatedly denied he made any such call. Yet this seems to have been contradicted by a taped interview in May this year between Mr Lenihan and Mr Fitzgerald. In the interview Mr Lenihan admits making the call; however, he now says he made a mistake at the time of the interview. "On that night I was not making the phone call," says Mr Lenihan. "I did not make the phone call."

"Gubu," says the opposition, who in parliament have accused Mr Lenihan of lying and of not being fit to hold high office.

Today a motion of no confidence is due to be debated in parliament. If Mr Haughey fails to win the support of the Progressive Democrats, he will be forced to resign.

Last night the Progressive Democrats had not decided which way they would vote, while Mr Lenihan was reported by a cabinet colleague to have resigned, but then defiantly claimed he would not go voluntarily.

Until the events of the past few days, Mr Lenihan had the presidential election – to be held next Wednesday – as

good as won. Mr Lenihan, 50, known as "No Problem Lenihan" because of his sunny approach to most matters, is one of the country's most senior politicians, affable, witty and liked even by his fiercest opponents. When he returned last year from a liver transplant in the US, for instance, he was applauded from all sides of the parliament.

Yet Mr Lenihan is seen by many as typical of Fianna Fail – a party accused by its opponents of wheeling and dealing and dispensing favours to its supporters.

Over the years Mr Lenihan has been fiercely loyal to Mr Haughey and many doubt his ability to be a president above party politics. Latest opinion polls show Mr Lenihan's support has slumped, in the Dublin area in particular.

The Irish presidency is not a particularly glamorous post.

The president has few powers and his office is poorly funded. In the past visitors to the presidential mansion, the former vice-regal residence in Phoenix Park, have been surprised to find the president carrying out the duties of both doorman and butler.

But what would otherwise have been a lacklustre election has been set alight not only by Gubu but also by the very different characters of the candidates involved.

Mr Austin Currie is the Fine Gael candidate, a man with 30 years' political experience. But Mr Currie's problem is that he is from Northern Ireland.

Though Mr Currie is seen as having played a substantial role in winning reforms for nationalists in Northern Ireland, many in the Irish Republic see the Northerner as an outsider. (On one occasion Mr Currie was told by a member of Fianna Fail to go back

home – rather a strange directive, Mr Currie points out, from a party which champions Irish unity.)

Mrs Mary Robinson is backed by both the Labour Party and the Workers' Party. It is not easy for a woman to seek high office in Irish politics. But Mrs Robinson, a lawyer of some stature, seems to have captured a new, more militant mood in Irish life.

She has talked of inequality and discrimination in Irish society. She has even questioned the role of the Roman Catholic church, and suggested allowing divorce and making contraception freely available.

At the moment Mr Lenihan and Mrs Robinson are running neck and neck. Mr Lenihan can still depend on substantial Fianna Fail support in rural areas, but Mrs Robinson, with a little help from the Gubu events of 1982, might be in with a chance.

Labour to form Norwegian government

MRS Gro Harlem Brundtland, the leader of Norway's Labour party, yesterday agreed to form her third government after Monday's collapse of the centre-right coalition led by Mr Jan Syse in a dispute over the country's links to the European Community, writes Karen Fossli in Oslo.

"We have to take the responsibility (to form a government) when we have a reasonable starting point," Mrs Brundtland, 51, told reporters at the royal palace in Oslo after informing Crown Prince Harald, Norway's acting head of state that she had won support from other parties to set up a minority Labour government. She is expected to take office by Friday.

The collapse of the centre-right coalition arose in a row over forming a free internal market in western Europe, the so-called "European economic area", between the European Free Trade Association, (EFTA) of which Norway is a member, and the EC. The Centre party had insisted that Norway refuse to abandon its so-called concessionary laws which

impede foreign ownership of property, financial institutions and industrial enterprises in the country.

Other EFTA members have blamed this insistence for stalling negotiations between the EC and EFTA.

Labour, the biggest party in the Norwegian parliament with 61 of the 155 seats, was able to count on support from the Socialist Left party, with 17.

The Centre's 11 seats gave it enough votes to block Mr Syse's hopes of cobbling together a new government. He was only able to gather 74 votes – those of his former coalition partners, the Christian People's Party, the radical right-wing Progress party, and his own Conservative.

Labour has not yet clarified its position on membership, which the country narrowly rejected in a bitterly divisive 1972 referendum. However, Mrs Brundtland, a champion of environmental issues and twice prime minister, favours taking the country into the Community.

The conservative coalition had been in government for just over a year following an indecisive general election. Under Mr Syse's administration, Norway's oil-based economy has improved, and annual inflation is running at 3.8 per cent. But unemployment is high by Norwegian standards, at 4 per cent.

Mr Syse's government had prepared a budget for 1991 which, including revenues from oil and gas, would have had a deficit of Nkr10.5bn, little changed from the 1990 deficit of Nkr10.3bn.

Labour has proposed a budget which will increase the deficit by at least Nkr1.2bn, in an attempt to create 30,000 jobs. Mr Brundtland has also said that the 1991 budget presented by the outgoing coalition would not cut Norway's jobless levels and would introduce tax cuts to favour the rich.

Mrs Brundtland became Norway's first woman prime minister briefly in 1981 and returned to power from 1986 until Labour's defeat in the 1989 election.

Marcinkus retires regretting 'villain' image

By John Wyles in Rome

THE PAPAL service yesterday lost its most colourful and controversial character with the retirement of Archbishop Paul Marcinkus, the Chicago-born son of a Lithuanian window cleaner, his rule as Vatican financier in the celebrated crash of Banco Ambrosiano in 1983 remains unclear to this day.

A brief statement from the Vatican said that Pope John Paul had accepted the archbishop's request to retire as governor of the Vatican City. The job he was left with after stepping down in March from the post he had held for 18 years as head of the Institute for Religious Works (IOR).

Some Commission and French airline industry officials were worried yesterday that smaller airlines might be reluctant to apply for the new routes which are being freed. These routes, they feared, could eventually revert to Air France at the end of the year.

But the subtlety was clear. Sir Leon was saying in a pointed way that he had won. His eight-month struggle with the French over the creation of a giant air monopoly encompassing Air France and UTA, and Air Inter, has ended in introducing some competition into the French market for the first time.

But Mr Bernard Attali, the Air France chairman, also claimed victory yesterday. The Commission, after all, had given the green light for the merger of his airline with UTA, the French independent long-haul carrier, and Air Inter, the French domestic airline.

Interflug said it still preferred Lufthansa as a partner, but was also willing to work with other companies. However, it said that British Airways was no longer interested.

BA said last night it remained interested in acquiring a stake in Interflug, but the airline was still awaiting financial information from the German company.

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Soviet oil supply deal averts trade row with Prague

By Leslie Coffey in Prague

MR Marian Calfa, the Czechoslovak prime minister and his economics minister, Mr Vlastimil Drobny, yesterday averted a major trade dispute with the Soviet Union after Moscow agreed to supply Czechoslovakia with adequate oil supplies for 1991.

Following six hours of talks with Mr Nikolai Rybukov, the Soviet prime minister, it was agreed that the Soviet Union would deliver 13m tonnes of oil to Czechoslovakia in 1991. Although this is 3.5m tonnes less than the normal annual quota, it is understood that the shortfall will be met by imports from Iran and Venezuela.

The talks took place against a background of growing criticism in the Czechoslovak media about the Soviet Union's failure to meet this year's supply which should have totalled 16.5m. Since August, monthly supplies were sharply reduced leaving the country with an annual shortfall of over 2.6m tonnes.

The energy shortages prompted a wave of panic buying, as well as speculation that Czechoslovakia would not have enough oil to see it through the winter. As a result, the fed-

eral government was forced to raise the price of petrol and gas by over 30 per cent.

Under the new terms of the agreement, Czechoslovakia will pay for the oil with oil drilling equipment and consumer goods, while a percentage of the oil supplies will be paid for in hard currency. All trade between the Soviet Union and the other countries of eastern Europe switches over from the transferable rouble accounting system to the dollar clearing system on January 1.

In addition, the Czechoslovak ministers fought to get Moscow's approval for an unusual \$125m oil contract signed recently by Prague with an independent-minded oil producer in India.

The Soviet authorities challenged the legality of such contracts by individual republics or regions, insisting they must be approved by the central government.

The oil deal, signed in Prague with the director of the Tyumen oilfield, provided for nearly 500,000 tonnes to be delivered to Czechoslovakia. In exchange, the Tyumen region would receive badly-needed machinery, trucks, medicine, shoes and clothing.

Caracas opens opportunities for oil industry suppliers

By Joe Mann in Caracas

IMPORTANT opportunities for international suppliers of oil industry equipment and spare parts are being opened up under the 1990-95 investment plan of Venezuela's National Oil Company (PDVSA) which calls for outlays of \$23bn (\$11.5bn) \$34bn.

The programme is the largest in the history of the Venezuelan petroleum industry and will require increased volumes of equipment for production, refining, transportation and storage, as well as for other PDVSA operations in petrochemicals and coal.

The equipment and materials required cover a vast range, from leased drilling rigs for exploration and development wells to purchases of drilling pipes, valves, specialised chemical products, electric generators, gas-compression equipment, computer hardware and software, communications equipment and spare parts.

In crude oil production alone, Venezuela plans to spend \$10bn between now and 1995 to raise output potential

to over 3.5m barrels a day.

In the past, US suppliers have traditionally obtained the lion's share of equipment and material sales to PDVSA.

But PDVSA is constantly evaluating offers from other international suppliers, and is ready to diversify its supply sources.

Some countries have recently increased their market share. Last year, US suppliers accounted for 58.1 per cent of PDVSA's overseas equipment and materials procurement, which totalled \$582m. This was down slightly from a US share of 58.7 per cent of 1988 purchases, which totalled \$561m.

In the same period, PDVSA purchases from Latin American countries grew from 9.4m to \$2m. The leading individual supplier after the US was the UK, which took 8.4 per cent of PDVSA's total purchases in 1990, down from 8.2 per cent in 1988. Other suppliers are the Netherlands, West Germany, Belgium, Mexico, Japan, Switzerland and Canada.

Guinness chief urges shake-up for Seoul alcohol taxes

By John Riddings in Seoul

MR ANTHONY Tenant, chairman of Guinness, the UK wines-and-spirits company, yesterday urged a fundamental restructuring of South Korea's system of alcohol taxes and duties.

Mr Tenant, who is holding meetings with South Korean trade officials and the national tax administration, called government proposals to cut tax and tariff levels "wholly inadequate". A bottle of Scotch whisky in Korea would still cost more than four times its landed cost, he said.

Under the measures, to be submitted to the National Assembly this session, the liquor tax is to be cut from 200 per cent to 150 per cent and the customs defence tax elimi-

nated. Soju, the local Korean spirit, is subject to a 35 per cent liquor tax.

The proposals failed to address the central problem of discriminatory taxes against imported liquor and Korea remained one of only two industrialised countries levying alcohol taxes on an ad valorem basis, Mr Tenant said.

GATT regulations required identical tax treatment for imported and domestic liquor, and Korea had no way of avoiding GATT rules if it wanted to stay in the system.

The level of taxes and duties on imported whisky is one of the main irritants in trade relations between the UK and South Korea.

Airline unhappy over routes

ASIANA Airlines, South Korea's second airline, has expressed strong dissatisfaction with the government's decision on the allocation of international air routes. John Riddings reports from Seoul.

The transport ministry has granted Asiana permission to begin services to the US, south-east Asia, and south-west Asian destinations. The policy is an attempt to stop what the ministry described as "unprod-

uctive" competition between Asiana and Korean Air (KAL), the principal national carrier.

A spokesman for Asiana said: "We are very unhappy with the decision. We cannot be expected to grow with this route allocation, and we are going to submit a proposal to the ministry that they totally reconsider."

KAL declined to comment but is also believed to be unhappy with the new system.

Unlikely leader for a European drive

A policies breakthrough in S Korea

John Riddings on a further rising open of the insurance market

THE South Korean life insurance market, penetrated to date only by North American companies, has been pried open a little further.

Clerical Medical International, the Bristol-based insurance group, yesterday sealed a 50-50 joint venture with Corgo, a Korean group. It became the first European company to gain access to the world's second-largest life insurance market which last year alone saw premium revenues of Won11.5trillion (\$16.5bn).

Entering Korea's substantial market was not easy. Strong lobbying by the British embassy was needed before CMI was allowed to take over the joint venture equity stake of Connecticut Mutual, a US insurance group which dropped plans to enter the Korean market because of problems at home.

CMI's success does not herald an invasion by other European companies. "CMI's case, and the fact that they took over a licence that had already been approved, is rather unusual," says another European group. "The Korean Government is concerned about too rapid an expansion in the industry and it remains difficult to get a business licence."

The venture will be run mainly by Corgo staff, with a UK vice-president in Seoul. It will begin by selling annuities, whole life endowments, term assurances and group severance policies. The market was "screaming out" for more choice and value, Mr Ian Phillips, market development director, said.

But the ongoing moves to liberalise international trade in services, conducted as part of the Uruguay Round of negotiations under the General Agreement on Tariffs and Trade, may bring improvement. Pressure from trading partners for greater access to Korea's protected financial services industries could widen the crack

Policy type	SOUTH KOREA: Insurance business (bn won)				
	85	86	87	88	89
Pure endowment	16,562	16,141	44,313	123,445	202,942
Age and death	30,210	41,054	36,312	9,254	9,255
Endowment	29,097	34,785	46,543	33,975	43,265
Group	7,134	7,785	8,014	9,358	14,026
Total	78,844	112,767	135,182	183,032	228,369

Source: Insurance Supervisory Board

new domestic companies have been granted licences over the last three years. All are competing to win market share from the six original companies which continue to dominate the industry.

The foreign companies have gained less than 2 per cent of total annual premiums. But all are optimistic, justified in part by the fact that only 34.5 per cent of Korean families hold life insurance policies. In the US the figure is more than 70 per cent. Moreover, the rate of new premium growth averaged more than 30 per cent a year throughout the 1980s.

Social patterns are changing too. "The Confucian practice, under which the eldest son cares for his parents in their old age, is weakening," says the Korean partner in one of the joint venture companies. "Nowadays, with more of a nuclear family system, the children just say 'goodbye dad' and that's it."

For some of the American companies, starting up was far from easy. Alico, part of the AIG group, was forced to cancel health and accident policies and suffered from a protracted strike by its workforce. The market has also become much more competitive. In addition to the foreign ones, 14

new domestic companies have been granted licences over the last three years. All are competing to win market share from the six original companies which continue to dominate the industry.

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Also, Koreans are now living on average to 72 years and the country has a savings rate of 32 per cent of personal income. The economy continues to expand at well above the international average.

Until now the six major incumbents have enjoyed a relative

Estonians and Finns link for insurance venture

POJOLLA, Finland's biggest insurance company, has signed a letter of intent to form the first Finnish-Estonian insurance joint venture company, Enrique Tessier reports from Helsinki.

The venture is due to come into operation early next year, when the Finnish-Estonian insurance company has been granted a licence, according to Pojola.

Initially, it is planned to offer non-life insurance services to enterprises and individuals.

Pojola also plans to help develop a computer system for the new insurance company, and train Estonian personnel in risk management and insurance coverage. Of the existing 122 Finnish-Soviet joint ventures, 56 are located in Estonia.

The Finnish and Estonian partners have not yet decided on the size of the equity stake or how it will be partitioned.

The Estonian partners will be: Eesti Majandusjuhtide Instituut, an Estonian management institute; Baltic Union Bank; Eesti Tarbijate Kooperatiivide Vabariiklik Liit, a consumer federation, and the following banks: EVA Pank, Eesti Hoipank, Eesti Maapank and Tallek, an Estonian enterprise.

Pojola, which has a Triple A rating from Standard and Poor's, became the first western European insurance company to sign last autumn a co-operation agreement with Ingosstrakh, the Soviet state insurance company.

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INTERNATIONAL NEWS

Philippines finds itself unable to meet IMF targets

By Greg Hutchinson in Manila

PHILIPPINE officials yesterday acknowledged that the country would be unable to meet economic targets set in its current three-year programme laid down by the International Monetary Fund.

The failure – blamed on the effects of the Gulf crisis – is likely to delay inflows from foreign creditors, which had been expected for the remainder of this year to have totalled about \$70m (£35.3m). These include \$11m in new money from a commercial bank.

The government is now considering the replacement of the present IMF package, a stringent, growth-oriented extended fund facility (EFF), with a shorter-term loan programme emphasising stabilisation.

Mr Jose Cuisia, central bank governor, told a news conference yesterday that support for the new programme recently gained ground "when it became very evident that the budget deficit was way above target, [that] we can take measures to reduce it but perhaps not to the level programmed".

"Chances were becoming more remote" that the country

would be able to continue the nearly \$600m three-year EFF, an economic adjustment facility which requires strict programme targets to obtain satisfactory approval of the country's economic health, he said.

The world oil price rise has caused the Philippines' oil import bill nearly to double, much of the increase flowing on into a higher budget deficit as the government subsidises the pump price through its oil price stabilisation fund.

Partly because of the Gulf crisis, but also as a result of the July earthquake and political trouble, the government has halved its economic growth targets to some 3 per cent this year and next.

The total budget deficit has been estimated by Mr Jesus Estanislao, the finance secretary, to be heading towards levels exceeding the programmed targets by pesos 30bn (\$1.2bn). Mr Cuisia said that given current levels of deficits – both budgetary and balance of payments – the Philippines would not be able to press ahead with the third IMF review, originally scheduled for October, or get the Fund's stamp of approval.

Japanese plan high-tech venture in Soviet Union

By Stefan Wagstyl in Tokyo

OYO, a Japanese maker of geological instruments, is planning a joint venture in the Soviet Union, in what would be the country's first high-technology investment by a Japanese company.

If it goes ahead, the venture would enable the Soviet Union to acquire technology useful for exploring for oil and gas. Oyo is taking advantage of the recent relaxation of the rules of Cocom, the Paris-based committee which controls high-technology trade with communist countries, including trade in products used in the strategically important oil industry.

Japan has been ultra-sensitive about observing Cocom rules since Toshiba Machine, a machine tools maker, was found in 1986 to have exported banned items to the Soviet Union.

Under an agreement made public in Tokyo yesterday, Oyo Geospace, a Houston-based

subsidiary which specialises in the oil and gas industries, will take a 40 per cent stake in a venture to manufacture seismometers at Oto in the Bashkir Autonomous Republic, in Soviet Central Asia. Chori, a medium-sized Japanese trading company which brokered the deal, will take 5 per cent, and Soviet partners will own the remaining 55 per cent.

The venture, to be called Oyo Geo Impulse, will be capitalised at four roubles (24.3m at the new commercial rate). It will start operations next summer and is intended to produce 100,000 instruments a year, rising to 1.1m in three years. Most of the output is destined for use in the Soviet Union to boost oil and gas output to earn hard currency. But some will be exported to eastern Europe and Vietnam.

Industry analysts in Tokyo were uncertain about whether it would start operating in time.

Investment up in China

By John Elliott in Hong Kong

THE interest of foreign companies in investing in southern China began to pick up in the middle of this year after a lull that started with the Tiananmen Square crisis in Peking 16 months ago when virtually all foreign investment decisions were deferred.

The value of newly signed foreign investment contracts in Guangdong, China's most capitalist and advanced province, totalled \$535m (227.1m) in May and June, which was 44 per cent higher than the level a

year earlier. There is, however, no guarantee that the projects will go ahead. Investment contracts totalling \$5bn remained dormant at the end of last year, representing 66 per cent of the total signed since 1979.

Despite the improvement, based on Peking statistics, Hongkong Bank has warned that capital inflow is still suffering from last year's unrest and that statistics for the rest of this year will be inflated because of low base figures in the second half of last year.

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A voter points to the cross on the hat of Dr Mahathir in an opposition poster too late to undo the damage

capital, Kuala Lumpur, until these last elections there has been an unmet acceptance that Malays will be the dominant political force while the ethnic Chinese, comprising about 33 per cent and the Indians about 10 per cent have been forced to accept positive economic discrimination in favour of the Malay majority.

That Umno felt the need to hint at the spectre of ethnic unrest in the last few days of the election campaign seems to attest to the real threat it felt from the opposition. In the event Umno and its National Front allies won a crushing victory capturing 127 of the 180 parliamentary seats.

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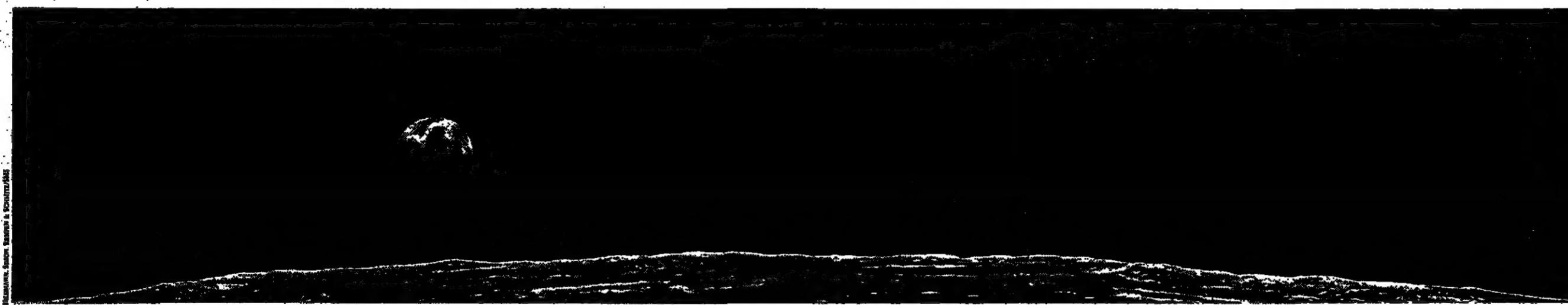
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Oscar Wilde



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US BUDGET DETAILS

PETER RIDDELL, US EDITOR, ANALYSES THE DEFICIT REDUCTION PACKAGE

Flexible targets undermine Gramm-Rudman law

THE Bush administration expects the federal deficit to be eliminated in four years, the result of budget measures and a sharp improvement in the economic outlook from late next year.

The statutory Gramm-Rudman targets for ending the deficit, introduced in 1985, have already been revised once - in 1987 - and they have now been changed again substantially.

Not only have the targets been relaxed and put back again but their basis has been changed to remove some of the big fluctuating variables. Indeed, the targets are now so flexible, particularly in response to economic changes, that they have lost whatever precision they had in the past.

While the targets might now be more achievable, this may only be because they have become more adjustable. All this undermines the spirit as well as the letter of the original Gramm-Rudman law.

For instance, the costs of the savings and loan rescue and bank deposit insurance and the surplus on the social security fund, to finance retirement pensions, have been excluded.

In fiscal 1991, for example, the social security operating surplus is estimated at nearly \$49bn (£25bn).

■ FOREIGN INVESTORS Reporting requirements tightened

FOREIGN investors operating in the US will face tighter reporting requirements and consequently should pay an additional \$300m (£152.2m) in taxes over the next five years.

However, more far-reaching proposals made by leading congressional funding without changing tax on foreign capital gains were dropped from both the original summit agreement and the final package.

Foreign-owned companies will have to keep records for review by the Internal Revenue Service on all tax matters, not just on transactions with related foreign parties as required under a 1989 law.

The new law also gives the IRS powers to seek information from branches of subsidiaries of foreign-owned groups.

Revenue would be generated from collection of taxes previously lost because of the expiry of the Statute of Limitations and from the imposition of penalties for non-payment of taxes. This is reinforced by the proposal to raise by two percentage points the interest rate on corporate tax underpayments over \$100,000 following notification by the IRS. There is also a surtax on under-declarations of income over \$10m.

The new measures result from increased IRS and congressional concern about under-payment of taxes by foreign-owned companies as a result of manipulation of US declared profits caused by internal transfer pricing transactions.

While foreign investors and governments have been worried about the possible extension of extra-territorial authority, there is relief that the provisions are not as onerous as originally feared. However, further congressional inquiries are under way and new proposals aimed at foreign investors are possible next year.

VENTURE CAPITAL

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26th NOVEMBER 1990

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Changing Deficit Targets - in billions of dollars				
Fiscal Year	1985 Version	Gramm-Rudman deficit targets	1987 Version	1990 Version*
1986	171.9	—	—	221.2
1987	144.0	—	—	148.7
1988	72.0	144.0	—	155.1
1989	36.0	126.0	—	153.3
1990	0	100.0	—	220.4
1991	—	64.0	205.0 (253.5)	—
1992	—	28.0	197.1 (223.4)	—
1993	—	0	168.8 (128.4)	—
1994	—	—	111.6 # (16.7)	—
1995	—	—	63.3 # (62.3)	—

*1990 version excludes cost of savings and loan rescue and bank deposit insurance and surplus on social security fund (figures in brackets on old basis) # minus sign means surplus

Source: Office of Management and Budget

while the deficit on the deposit insurance category is put at \$97bn. However, by fiscal 1995 the social security surplus is estimated at \$87bn, and deposit insurance is projected to show a surplus of nearly \$45bn.

Consequently, if the old definitions had been continued the deficit would have been projected to disappear by fiscal 1994, while on the new basis there will not be a balanced budget until fiscal 1996.

The budget documents, only slightly amended by the month's wrangling in the economic outlook this

agreement, show the extent of deterioration in the budget outlook. Last January the administration was projecting a deficit for fiscal 1991 of just over \$100bn on current policies, falling to just below the then Gramm-Rudman target of \$64bn after \$36bn of budget measures.

Now the 1991 deficit on current policies is estimated at nearly \$294bn with about half the increase being explained by the soaring cost of the S&L rescue and increased costs of the bank insurance fund. Most of the remaining rise reflects a deterioration in the economic outlook this

year or, rather, a more realistic official view of short-term prospects.

The roughly \$41bn of first-year tax and spending measures takes the total down to \$254bn - before taking account of the redefined targets. Indeed, the 1991 package is less than the \$36bn deficit cuts proposed last January once an adjustment is made for the expected net costs of the Desert Shield military operation in the Gulf. This is estimated at \$3.7bn after deducting contributions from other countries.

The five-year \$422bn package - down \$8bn from the original agreement - is composed of about 28 per cent from additional tax revenues and 72 per cent from savings on spending below previously assumed levels. The main changes since the original summit agreement involve about \$20bn less savings on federal benefit programmes, notably Medicare health provision for the elderly, and an extra \$12bn in taxes and user fees, mainly raised from the better-off.

Higher income taxes paid by those earning more than \$100,000 a year alone account for a quarter of the additional gross revenue.

Critics have argued that the deficit projections are still on the optimistic side. For instance, real growth in gross national product is

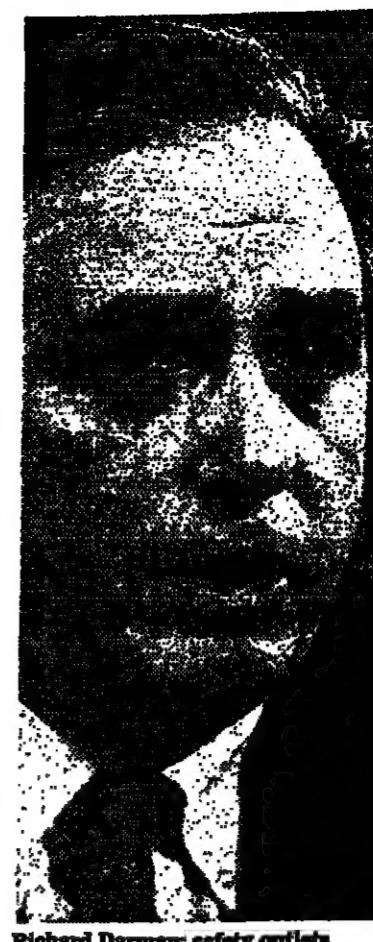
projected to accelerate from 1.3 per cent during the course of next year to 3.8 per cent during 1992 and 4.1 per cent in 1993.

Similarly, the interest rate on three-month Treasury bills is projected to decline from an average 7.7 per cent this year to 5.7 per cent in 1992 and 4.9 per cent a year later.

Moreover, the revised targets include a number of loopholes, apart from the exclusion of the Desert Shield operation and items such as Egyptian debt forgiveness.

Mr Stan Collender, director of federal budget policy at accountants Price Waterhouse, has noted that the budget director will be allowed to adjust the Gramm-Rudman deficit maximums and spending and revenue limits to account for changes in the economy. Consequently, "even a new and higher deficit forecast will not force Congress and the White House to attempt to develop another deficit reduction package."

Yet, while Mr Richard Darman, the budget director, has provided some safety outlets to cushion possibly higher estimates of the cost of the savings and loan rescue, or any further economic downturn ahead of the 1992 presidential election, the new targets suggest this is far from being the last budget package of the early 1990s.



Richard Darman: safety outlets

■ CORPORATE SECTOR Insurance industry will pay extra \$8.5bn

THE corporate sector will receive a number of benefits from the budget package, but the basic tax structure will not be altered.

Overall, higher corporate taxes account for only about 11 per cent of the nearly \$160bn (£82.7bn) in gross revenue in the budget. The biggest contribution from the insurance industry, which will pay an additional \$2.5bn over five years as a result of a limit on deductions on losses of property and casualty business and by reducing deductions on the cost of soliciting business.

The excise tax on the use of excess pension assets for other business purposes by a corporation is raised from 15 to 20 per cent.

Further restrictions are imposed on the ability of corporations to reorganise without paying taxes.

Others will limit the flexibility of financially troubled corporations to restructure their debt.

The proposal would change the tax treatment of debt exchanges, in which a company issues new debt securities to offset the existing debt.

Under current law, if the new securities have the same face amount as the old ones, a company can usually avoid a taxable gain on the exchange, even though it is creating a profit by reducing debt at a lower cost than its face amount.

The new proposal would force companies to book the new debt for tax purposes at its fair market value, which would generate a taxable gain. The only exceptions would be companies that are insolvent or in bankruptcy proceedings, and the new law might encourage such actions.

The package also includes a number of tax breaks. These include research and experimentation tax credits and relief for employer-provided legal services and education reimbursement, health insurance for the self-employed and subsidies for low-income housing development.

Continuing existing relief will cost \$5.5bn over five years.

The legislation also includes nearly \$2.5bn in new energy tax incentives over five years for independent oil and gas drillers as well as a \$225m tax preference for production of ethanol used in alternative car fuels.

Small businesses received well over \$1bn in breaks - much smaller than the original \$125m package of "growth incentives".

The proposals now include aid to estates including small business assets and to smaller companies buying new equipment for productive purposes or to help disabled people.

A modification of the estate freeze rules would make it easier for retired business owners to maintain some financial ties to their companies even after they have given most of it over to their heirs.

■ FEDERAL SPENDING

Few cuts planned for federal spending

THE budget package makes little impact on federal spending programmes, though new enforcement rules are intended to produce a tighter discipline against overspending.

Of the overall \$422bn (£249.7bn) five-year package, some \$36bn comes from reductions in benefit or entitlement programmes, or only about 3% per cent of the total expected spending in these categories over the period. Some \$34bn is expected from reduced reimbursement payments to doc-

tors and to hospitals and nearly \$15bn from reductions in farm subsidies.

Around \$12bn of the cuts come from discretionary programmes, mostly from defense.

While as Republicans are loudly complaining this hardly represents a willingness by congressional Democrats to cut much-needed programmes, the new rules offer the hope that these figures may be more realistic than in the past.

For the next three years, ceilings have been set for the

separate categories of defence, foreign aid and discretionary domestic (thus excluding social security and health provision).

If these ceilings are exceeded, the administration is required to make automatic spending cuts within each category.

Moreover, all new government benefit programmes enacted by legislation may be offset by spending cuts. The same point applies to proposed tax cuts. But this will not apply to increases in social security spending caused by

changes in the economy.

In addition, tighter controls are being applied to various federal guaranteed bodies to ensure a clearer definition and congressional authorisation of the subsidy component of direct and guaranteed loans.

Further, the Treasury and the Congressional Budget Office have been directed to prepare studies on the financial soundness of such guaranteed enterprises, which are involved in home mortgage, student and agricultural loans.

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OTHER AMERICAN NEWS

Scramble on for Colombia assembly

Everyone has joined constitutional bandwagon, writes Sarita Kendall

FOR weeks weeks away from elections for a 70-seat constitutional assembly which is to bring Colombia's institutions up to date and pave the way for peace, political parties, guerrilla groups, trades unions and drug traffickers' front men are scrambling for places.

Even the national liberation army (ELN), a hard-line movement specialising in dynamiting oil infrastructure and kidnapping, has joined the bandwagon and signed a conciliatory communiqué put out by the guerrillas' national co-ordinating body.

The communiqué, which calls for immediate peace talks and guerrilla representation in the assembly, is also signed by Colombia's biggest and oldest rebel organisation, the unreformed Marxist group Farc.

Until now, the Government had insisted on demobilisation as a condition for participation, as well as the release of all kidnapped victims. Two seats in the assembly have been set aside for guerrillas already negotiating peace terms, such as the DPL, with the understanding that there could be more.

If the Farc and the ELN were to surrender their arms, it would be an extraordinary victory for President Cesar Gaviria, but past failures advise scepticism. Both groups have been extremely combative

recently and neither has the popular appeal which gave M-19 guerrillas third place in the presidential election last May, within weeks of demobilising.

With the Liberal and Conservative parties in squabbling disarray, M-19 and other political forces are expected to win a good share of the assembly. Thirty-six seats will be enough to control it, though the Government will be putting strong, well-thought-out reforms to the assembly based on hundreds of working groups set up to collate opinions around the country.

Tradition - which had been left out of the agreed list of themes

UK NEWS

Thatcher defends stance on closer ties to Europe

By Ivor Owen, Parliamentary Correspondent

A DEFIDENT Mrs Margaret Thatcher, the prime minister, assured the House of Commons yesterday that she would maintain her stand against the surrender of further powers by the Westminster Parliament and the adoption of a single European currency.

In a strong defence of the views which led to her isolation at the Rome EC summit, Mrs Thatcher accused Mr Jacques Delors, president of the EC Commission, of seeking to expand the powers of non-elected officials and of trying to "subjugate" democracy.

Mrs Thatcher branded the Delors proposals for economic and monetary union as the "backdoor" to a federal Europe.

The prime minister labelled Mr Neil Kinnock, the Labour leader, "little Sir Echo" after he had argued that had she adopted a different approach to the other EC heads of government would have been more susceptible to Britain's case.

In more conciliatory tones the prime minister forecast that the forthcoming inter-governmental conference would see the abandonment of the "grandiose" concepts which dominated the Rome summit and a return to rational discussion which would result in an outcome acceptable to Britain.

Britain, she said, would not be alone in opposing a single currency when the full implications — including the transfer of money and the massive movement of people in search of jobs in new locations — were revealed by other EC members.

Mrs Thatcher also made it clear that fundamental changes needed amendment to the Rome treaty would not be possible without Britain's agreement. "You can only have a new treaty if all [12] Parlia-



Mrs Thatcher leaving Downing Street last night before attacking the Delors plan

ments ratify it," she stressed.

Dismissing suggestions that her firm stand would eventually be replaced by a "cave-in," the prime minister refused to accept that the "hard Ecu" proposed by Mr John Major, the Chancellor, as an alternative to Mr Delors' proposals would lead "inevitably" to economic and monetary union.

She insisted that the "hard Ecu" would not require a European central bank, and added, "in my view it would not become widely used throughout the EC."

The issue at stake was not whether the British were good Europeans, she said — "we are" — but whether there should be a democratic Europe of

British businesses face a 10% increase in local tax

By Alison Smith

THE government will announce today that most businesses face an increase in their rates — local taxes — of at least 10 per cent next year.

Mr Chris Patten, the environment secretary, will also tell the House of Commons the amount the government will give each authority in grants as well as what it expects each local council to spend.

Mr Michael Portillo, the local government minister, revealed yesterday in a written statement that just over one in three businesses will face an inflation-adjusted or real terms, increase in the business rate next year.

He estimated that 20 per cent of businesses next year, particularly in the north, would still gain from the reveal-

ation and introduction of the uniform business rate (UBR), while a further 45 per cent would face no further real terms increases.

However, he also made it clear that the business rate bills for 35 per cent of businesses will rise by up to 20 per cent above the rate of inflation.

A further 100,000 or so small businesses where the owner lives on the premises will see their real terms increase limited to 10 per cent.

The current UBR level is 34.3 pence in the pound. Today's announcement by Mr Patten is expected to set the rise in the UBR close to a maximum of 10.9 per cent which corresponds to September's inflation figure.

Treasury prepared 'to fund' Gulf forces

By John Mason

MR TOM KING, the defence secretary, yesterday gave a clear indication that the Treasury is prepared to fund Britain's military involvement in the Gulf from a budget on top of that for normal defence spending.

Speaking in the House of Commons, he said the cost of maintaining British forces in the Gulf was expected to exceed £200m by the end of this financial year.

Mr King avoided going into details of the settlement of next year's defence budget reached with Treasury ministers, but said he was grateful for the support he had received from Mr John Major, the chancellor of the exchequer and Mr Norman Lamont, the chief secretary.

Although defence ministers did not know what additional costs might be incurred, they had made it clear that efforts would be made to cover them from the normal defence budget.

Mr King, however, went on to say Treasury ministers had given him an assurance of "sympathetic consideration" of any extra costs incurred.

Mr King told Mr Alan Rogers, a Labour defence spokesman, that he expected to have to bring a supplementary budget to the Commons for approval to cover the additional costs of the operation.

Mr King also repeated his insistence that the threat of military action against Iraq had to be maintained because such pressure remained the best hope of a peaceful solution.

He stressed that Britain still wanted a peaceful end to the crisis, but the message had to be sent to Saddam Hussein that, whatever happened, he would lose.

Mr Tony Benn, a former Labour minister, said that if Britain and the US rejected growing international demands for a peaceful settlement and launched a pre-emptive strike against Iraq, foreign policy would be responsible for the loss of life that would result.

It was estimated that about 100,000 people would be killed, he said.

In a separate statement, Mr King underlined the government's opposition to developing a common European defence strategy which might undermine the transatlantic character of NATO.

Mr King said the key elements of the NATO alliance should remain an integrated military structure, a mixture of conventional and nuclear forces, the inclusion of a unified Germany, and the non-proliferation of nuclear weapons in Europe.

The development of a European defence strategy is due to be discussed at the inter-governmental conference to be held in December.

Foreign language plan threatened by teacher shortage

By Norma Cohen, Education Correspondent

PROPOSALS under which secondary school pupils would study at least one modern foreign language are threatened by a severe shortage of teachers, the government's Working Group on Modern Languages said.

The proposals, endorsed by Mr John MacGregor, education secretary, are intended to ensure that school leavers unable to speak a foreign language "become an increasingly rare species".

About half of all pupils give

up foreign language study at 14.

Schools will be required to offer students the chance to study at least one European language with a choice of other languages, including Japanese, Arabic and Chinese.

However, the working party concluded: "Above all we are certain that our proposals will have a very limited effect unless an adequate supply of teachers can be recruited and retained within the profession and provided with the

working group said.

The proposals set four attainment targets for pupils at each foreign language level and these will be expected to understand spoken language of various kinds and respond appropriately.

At level two, pupils will be required to express themselves verbally, while at level three they will be expected to be able to read, understand and respond appropriately to written language. At level four, achieved at 16, pupils should

be able to formulate, record and convey meaning in written language.

The working group said it had no objection to foreign language instruction in primary schools, not because children at this age cannot learn successfully, but because it did not believe sufficient teachers are available to do the job.

However, it hoped that the introduction of the national curriculum would result in a larger pool of qualified language teachers.

Liverpool determined to clean up its image

Ian Hamilton Fazey on the public response to an inquiry into alleged city corruption



Police sweep: Derek Hatton (left) last week as he was led away for questioning

given police hall.

Police say that the inquiries will take months. This is not only because of the large volume of documents, ledgers, sets of accounts and computerised records seized in dawn raids on homes and offices, but also because of "hundreds" of phone calls from the public offering information.

The calls have got to be sorted and statements taken by the 30 fraud squad detectives now working full-time on the inquiry.

Business leaders are trying to put the best face on things. "At last something has happened where there was only rumour before," Mr Keith Robinson, director of Merseyside chamber of commerce and industry, said yesterday.

"It is going to clear the air one way or another. I don't think the arrests will affect the economic health of the city," he added.

The city's image will face another test today however, when thousands of council workers demonstrate at Liver-

pool Pier Head against the prospect of job cuts to balance the city's budget.

The demonstration has been timed one hour ahead of a city council meeting, but will have no effect on any outcome because the council's finance and strategy committee yesterday took delegated powers to resolve the budget crisis without having to report to today's council.

This followed another warning from the district auditor, the government's spending watchdog, that without urgent action to cut spending and raise revenues councillors faced surcharges and disqualification from office. This will help reduce a £10.1m deficit on Liverpool's budget of £284m. About £2m has already been saved by transferring spending into 1991-92.

The budget crisis, which recurs every year, is because the city is saddled with interest payments from 1984-87, when left-wing councillors borrowed from Japanese and Swiss banks to bridge deficits and fund council house building.

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UK NEWS

ECONOMIC SURVEY

Employers predict full-scale recession in UK

By Peter Marsh, Economics Staff

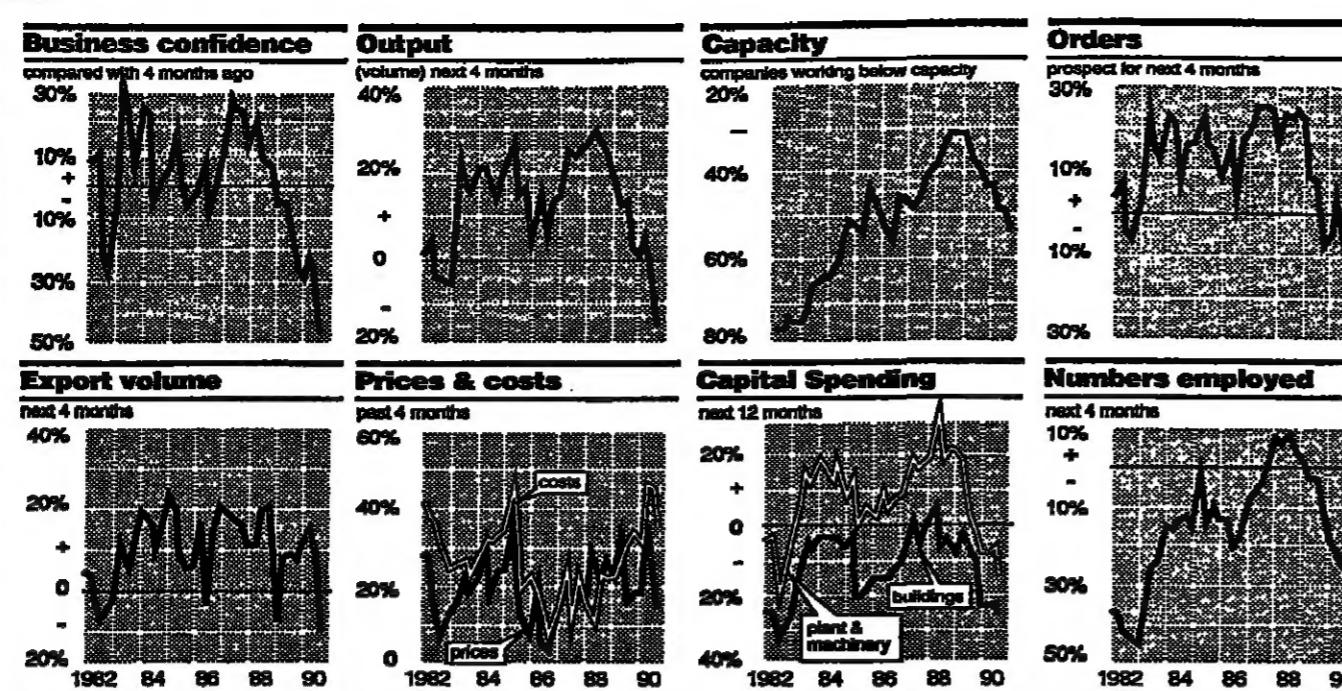
THE STRONGEST evidence so far that the UK is moving into a full-scale recession came yesterday with a survey from the Confederation of British Industry, the employers' organisation, which said manufacturers were in their worst difficulties for 10 years.

Mr David Wiggleworth, chairman of the CBI's economic situation committee, called for a further cut in UK interest rates "sooner rather than later" to halt the fall in manufacturing output. By the end of the year, according to CBI figures, this is likely to have declined for three successive quarters.

The CBI said there was no immediate prospect of an improvement. Over the next three months up to 30,000 jobs could be lost out of a manufacturing labour force of 5.1m.

The survey, based on replies from more than 1,000 companies, will increase pressure on the government to react to gathering signs of economic recession. These have become more visible since Mr John Major, the chancellor of the exchequer, reduced interest rates from 15 per cent to 14 per cent on October 5. At the same time he announced Britain's entry into the European exchange rate mechanism.

Yesterday's survey, which was much grimmer than expected, was based on soundings from industry mostly taken after the announcement of the base rate cut and ERM entry. It showed that confidence among



manufacturers was at its lowest level for 10 years, while production was falling at its fastest rate since 1981.

UK manufacturing industry accounts for about a quarter of total output. Many other areas of the economy, services for example, are highly dependent on it. The CBI's best guess was that total UK output was static or showed a slight decline between the second and third quarters of this year. Confi-

mation of this trend will not be possible until government statistics are released next month.

Last week Mr Major said for the first time that the UK might be moving into a recession, which is normally defined as two successive quarters of negative growth.

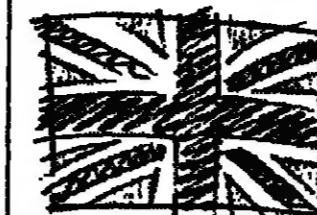
The Treasury said yesterday that the survey, while gloomy, "was not unexpected given the other indicators in the economy". It said the government

was unlikely to cut interest rates in the immediate future while inflation was high.

For the opposition Labour party, Mr Gordon Brown, the trade and industry spokesman, said he feared "a winter of closures, bankruptcies and redundancies". He called for action in the government's autumn statement next month to boost investment in training and technology.

The CBI survey showed that

BRITAIN IN BRIEF



EC to lend £150m for new bridge

The European Community is to lend £150m to help construct a second bridge linking England and Wales across the Severn river.

The 15-year loan is for the Severn River Crossing to build a six-lane bridge due to open in 1996, according to a statement by the European Investment Bank, the EC's investment arm.

Severn River Crossing, a company jointly owned by the engineering firm John Laing and GTM Enterprises of France, will be the toll operator for the first 30 years. The bridge is expected to carry 95,000 vehicles a day.

The EIB said the bridge would improve access to the regional development area of south Wales, improve communications for existing and new industries as well as tourism and "enhance the European road network".

Acer in venture with US firm

American Capital and Research Corporation, a US engineering consultant, has acquired a 30 per cent stake in Acer Group, one of Britain's biggest firms of consulting engineers.

The two have established a joint venture company to market their services worldwide.

Tube finance director goes

London Underground and its finance director have abruptly parted company just two weeks after it emerged that a 240m budget shortfall had plunged the Underground system into a cash crisis.

Mr John Hargreaves, 47, cleared his desk in London Underground's headquarters on Tuesday lunchtime and is not expected to return. His place will be filled temporarily by his predecessor, 37-year-old Mr Jeff Allen, who is retiring from early retirement until a permanent replacement can be found.

Train driver's sentence reduced

The train driver who was convicted of manslaughter after last year's rail crash at Purley, Surrey, in which five people died, has had his jail sentence reduced from six to four months by the Court of Appeal.

The decision means Mr Robert Morgan, who ignored warning signals, should be released from Ford open prison in Sussex on Friday.

Minister defends inner city policy

The government is making an effort to keep up the spirits of developers in Britain's inner cities in the face of the growing economic downturn.

In a speech that announced a defence of government policy Mr Michael Portillo, the inner cities minister, declared: "The government's commitment to the inner cities

UK spending likely to slow

UK consumer spending growth, which outpaced other European Community countries over the past decade, will slow markedly over the next four years, according to an Economic Intelligence Unit report.

Spending, adjusted for inflation, will grow by only 1.2 per cent over the period 1989-1994. This compares with a growth rate of 3.3 per cent over the previous five years.

Household debt up in London

Household debt is an increasing problem for Londoners and is likely to remain so despite the recent cut in base rates, according to the Money Advice Support Unit.

The unit said that enquiries concerning marriage arrears had more than doubled, while those about repossession rates rose by 50 per cent in the first six months of 1989 against the same period in 1988.

Marchioness appeal rejected

An attempt to compel the Director of Public Prosecutions to bring manslaughter charges over the Marchioness tragedy on the Thames last year has failed.

The High Court's Mr Justice Nolan refused an application by a survivor of the collision between the pleasure boat and the dredger Bowhelle, in which 51 people died, for leave to seek a judicial review of the DPP's decision not to charge anyone with manslaughter.

Brussels urged to set meat rules

Mr John Gummer, the agriculture minister, has supported a call from Britain's meat products manufacturers that Brussels spell out the standards it intends to set across Europe. Manufacturers also want to know when the standards will take effect.

"I am desperate for the European Community to get down to telling us when and where and what," Mr Gummer told the British Meat Manufacturers Association.

Government puts £3bn price tag on Social Charter

John Gapper, Labour Editor

EMPLOYERS will have to bear additional employment costs of about £3bn if the first draft directives on working conditions produced by the European Commission are implemented in full, the British government claimed yesterday.

Mr Michael Howard, employment secretary, said the draft directives on part-time and temporary work, working time, and maternity leave would together add immensely to employment costs and lead to a rise in unemployment.

His estimate is the first time the government has tried to cost the damage to employment prospects which it says the EC's directives under the Social Charter initiative would represent.

The statement marks an escalation in British opposition.

Mr Howard, however, emphasised that Britain would accept many of the social action programme directives following negotiation.

These directives included measures on health and safety and equal opportunities for workers.

He signalled that the government was preparing to challenge in the European Court proposals put forward under articles of the Treaty of Rome. These require only majority voting, and so will not need British support.

In its determination to push its proposals through, the Commission has abused the Treaty of Rome itself.

A number of these directives have

been put forward by the Commission under what are clearly inappropriate articles," he said.

Mr Howard told a conference on social Europe organised by the Confederation of British Industry, the employers' organisation, that the Department of Employment had estimated the cost of implementing directives on part-time and temporary work at £1bn.

Among responses from employers, he said, a trade association of about 170 companies employing 260,000 people had said the directives would make it uneconomic to employ part-time workers, and lead to a 40 per cent drop in the number of jobs.

He said the draft directive on working time which seeks to limit some

night shifts and require minimum levels of paid leave could mean changing 10 per cent of working patterns in Britain.

Department of Employment economists had estimated the extra costs to employers at £2bn.

"The long-term costs to industry of losing the flexibility to adapt working patterns to changing market needs are simply incalculable," he said.

Finally, the department estimated the proposed right to paid maternity leave of 14 weeks for all women employees would cost employers and workers more than £400m a year.

The inevitable result would be a loss of jobs.

SOLAR SYSTEM

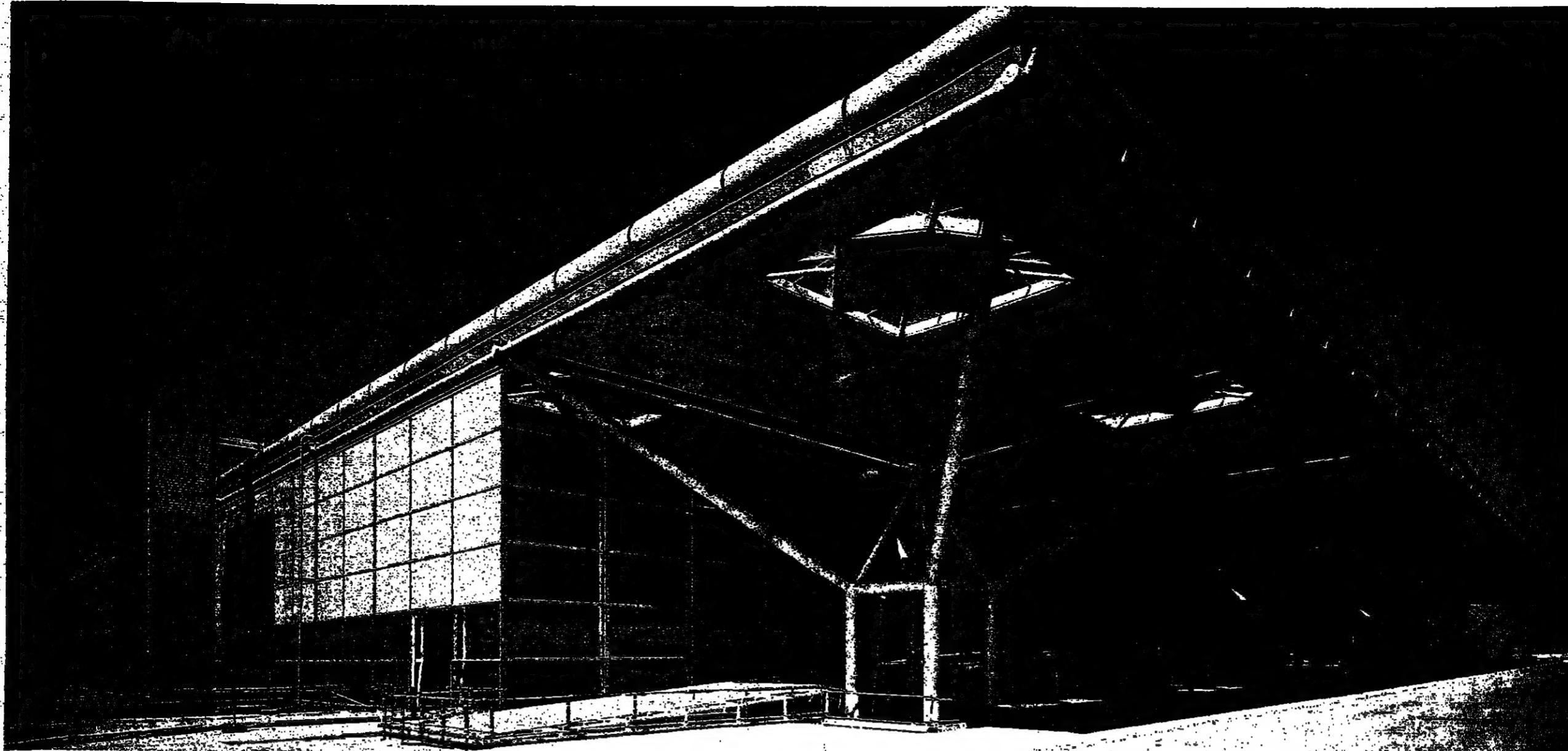
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ARCHITECTURE

Wednesday October 31 1990

BT
With orders falling
and staff being laid
off, things look bleak
for the profession.
However, as Collin
Amery finds, the competitive
climate emerging from the recent
surge in building and new markets
in the Pacific Basin and eastern
Europe are giving cause for hope

Figures point to grim future

THE ARCHITECTURAL profession is having a tough time. A recent telephone survey carried out by Architects' Journal discovered that some practices expected to have laid off almost two hundred staff before the end of the year.

If these numbers are projected to cover all practices the worst scenario suggests redundancy for nearly 10,000 architects. This is almost half the profession. Recently the chairman of the Association of Consultant Architects, Mr Ray Moxley said that the coming year could be the worst for the profession since the Second World War.

Workload figures recently issued by the Royal Institute of British Architects show a sharp fall, and Department of the Environment figures showed an 18 per cent fall in total construction orders in the second quarter of the year, which was described as the most serious decline for a quarter of a century.

There has been a fall of some 20 per cent in inquiries to the RIBA's clients advisory service and when it comes to small works, which are the serious bread and butter for much of the profession, the decline has been as much as 35 per cent during the first six months of 1990.

There is also the added difficulty for architects caused by the relatively recent introduction of fee bidding in a competitive market. When market forces really bite there is the danger of architect eating architect as rivals allow bids on jobs to fall below RIBA recommended scales in the anxiety to secure work.

The RIBA and Cermargue Communications now publish quarterly figures called "RIBA Leads" which show that pri-

ate sector non-housing commissions fell by 28 per cent during the second quarter of 1990 and housing commissions fell by the same amount.

Forecasts show that the office market is likely to fall an additional 20 per cent in the next twelve months and a 15 per cent drop is anticipated in the retail market and a 10 per cent drop in the industrial sector.

Demand for new houses is

expected to drop by some 15 per cent in the same period.

Geographically the recession appears to be spreading from the South East to the Midlands and the North although Scotland continues to be healthy with an increase in workloads of 22 per cent in the second quarter.

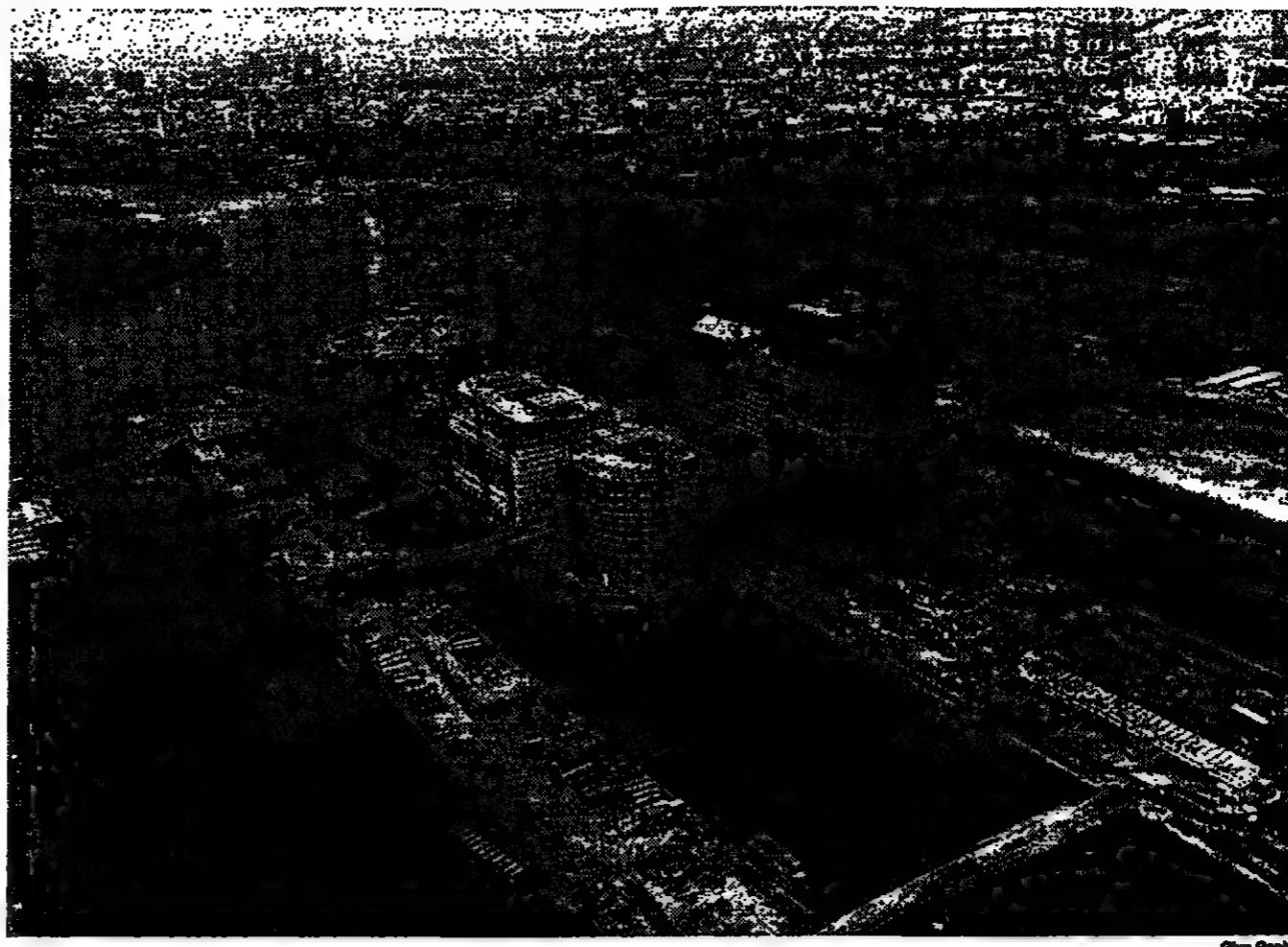
This is probably due to a more mixed approach to business in Scotland where partnerships between the public and private sector seem to be more common and successful than in other regions.

The architectural profession

is always the first to suffer when recession hits the property and construction industry and current fears about the future seem justified. Barclays Bank forecast in September that by the end of the year some 30,000 building firms will be in bankruptcy.

The decline in speculative property development is clearly serious. The inability of County Hall Development Group to raise the finance for the redevelopment of London's County Hall on a prominent Thames-side site is only one highly visible sign of the loss of confidence in the over-supplied London office market.

The high cost of building labour costs (annual growth some 8.5 per cent according to Barclays) and increasing costs of overheads affects architects



Canary Wharf in the Isle of Dogs: a slow down in development may produce better quality results in the future

Teams of British architects are now visiting Prague helped by the Czech architect Mr Jan Kaplicky of Future Systems who has long been exiled in the UK. In the next few months Mr Richard Rogers, Mr Terry Farrell, Mr Nicholas Grimshaw and Mr James Stirling will have the chance to see one of Europe's finest surviving Baroque cities.

The Saïfert Group is working on two hotels, The English Court and the Rossaya in Moscow and on two large commercial developments in Budapest and the eastern sector of unified Berlin. The hotel project in Moscow is in an historic building overlooking Red Square and will provide visiting business men with a club-like atmosphere and residential accommodation.

It is in the area of the rescue and repair of historic buildings in eastern Europe that the British can offer a real lead. Recently, an official British delegation led by Mr John Harris visited Czechoslovakia to advise on the future of the great heritage of country houses and castles in that country. There is scope for considerable business applying some of the lessons that have been learned in the struggle to

keep and repair historic buildings in Britain.

Hotels and tourism will offer enormous opportunities. An important British architectural practice, RMJM, is demonstrating the end of the cold war by designing a large golf and country club on the river in Moscow.

Another British firm Jesticco Architects has taken the imaginative step of exchanging staff with a Hungarian practice to learn the ropes in their respective countries.

But it is not just the prospect of eastern Europe that should gladden the hearts of work-starved architects in the UK.

There is enormous interest and

enthusiasm for younger British design talents in Japan. One architect, Mr David Chipperfield, has just completed three important projects in Japan: the Gotoh Museum in the Chiba Prefecture of Tokyo, the headquarters in Okayama of the Matsumoto Group, and a design store in Tokyo. Mr Nigel Coates, an amusing and radical designer, has found an outlet for his design fantasies in night clubs and restaurants in Tokyo. The high regard in which British architects and designers receive abroad makes architecture and design a potential export leader.

There is another area where architects have a great deal to offer: some members of the profession have been in the vanguard when it comes to green issues and the design of "sustainable" environments. Research and development of architectural ideas concerned with energy saving and production are well advanced. The work of a body such as the National Energy Foundation or the Milton Keynes Development Corporation deserves to be broadcast more widely.

For the time being it looks as though the best of British architectural thinking is for export, but it is to be hoped that recent important decisions

about infrastructure in London will involve the design profes-

sions at an early stage.

In view of the growth the London Docklands Enterprise Zone and the architectural quality of the unplanned development there as an example of the recent explosion in property development, the slowdown could be seen as not entirely a bad thing. The Docklands grew rapidly in a planning vacuum and we have been left with a grim nadir dominated by the vast and over-ambitious Canary Wharf.

The building surge in Britain led to an unnaturally high level of development - a slow down may well produce better quality environmental results in the long term.

IN THIS SURVEY

■ New practices: one of the ways of becoming well known is to enter competitions

■ Design guidelines: are the attitudes of planning officers and the department of the environment turning against innovative architects?

■ Leisure: the sector is currently receiving massive investment but will this be accompanied by any serious input in terms of design? Page 2

■ Going public: flotation on the stock market has been a traumatic experience for many firms

■ New villages: despite the official blessing that has been given to this area of development, planning hurdles have prevented many projects from getting off the ground

■ The Pacific Basin: the wealth generated in this part of the world has provided a rich ground for architects in search of commissions, but pickings are not easy those without an internationally known name Page 3

■ Related surveys: Page 3

Competitors in eastern Europe must make long-term plans

Cash shortage limits potential

AS POLITICAL change has unlocked the repressed economies of the former communist regimes in eastern Europe, so British architects and developers have stepped forward as contenders to play a central role in reconstruction.

But even the most optimistic participants concede that building in eastern Europe is going to be a long-term game. "This is not a situation like the Gulf states in the 1970s when architects rushed to meet the needs of cash-rich Arabs," says Mr Garry Deighton, chief executive of UK architectural practice Aukett, which is working in Hungary. "The situation is almost the reverse. Eastern Europe has enormous needs but is strapped for cash."

The lack of hard currency is the largest single obstacle to western architects gaining a foothold behind what was once the Iron Curtain. According to leading Bulgarian architect Mr Georgi Stolov, who is president of the International Academy of Architecture, "our economy is in a bad state because the old mechanisms have gone and the new ones haven't yet been put in place. I recommend to my American colleagues for a project in the USSR but it didn't go ahead because they weren't able to pay in dollars."

British architects are not unaware of the problem. Many are developing ingenious ways around it. One route has been to open up the new markets in alliance with western developers who are able to pay architectural fees in hard currency. That is how Aukett is proceeding in Hungary, where it has been active since making a first exploratory trip in April last year.

Mr Deighton of Aukett explains that a series of fact-finding missions to meet Hungarian officials has now paid off in the shape of three projects. One is a scheme for a large shopping centre in Budapest, which includes a nine-screen cinema, ice rink, hotel



Budapest: British architects are active in Hungary

and drive-in McDonalds. Aukett has lined up a French developer to build it.

"This developer has worked in Germany," explains Mr Deighton, "and regards building in Hungary as just going a few more miles down the road. Psychologically, it's not a problem if it might be a British developer." Aukett's second Hungarian scheme is a hotel/leisure centre on a 400-acre site at Lake Balaton, a former exclusive retreat for favoured Communist Party members 120km south-west of Budapest. Again, the hoteliers involved in the development is French.

The third scheme is in many ways the most interesting, a masterplan for a UK Centre for Management Excellence, to be sited in Obuda, an area rich in old Hungarian architecture which is six times the size of Covent Garden.

A trust is establishing the centre, which will enable British businessmen to explore the potential of eastern Europe. Accountants Price Waterhouse and law firm McKenna's are working alongside Aukett to attract finance for the scheme. Deighton's message is clear: "We're not relying on the Hun-

garian economy to support our work. We're relying on our own ability to put people and organisations together, to find the European developers interested in investing."

Aware of French and German investment, UK developers are applying the pace. French house Forde, for instance, has formed a joint venture in a Warsaw hotel with Poland's state-owned tourist organisation Orlotur and has set its sights on opening a Moscow hotel on a prime island site close to the Kremlin. Meanwhile some British architects are putting a workable infrastructure in place by another route - by forming alliances of their own with eastern European architectural practices.

DY Davies, which signed a co-operation agreement in July with the state-owned Prague Project Institute (Przyjazn Ustav) of Czechoslovakia, demonstrates this thinking. PPU has 800 staff, specialises in urban design, housing, industrial and leisure schemes, and is able to provide a resource at a local level.

DY Davies director Mr Tim Forsey explains how his firm will train Prague architects in western Europe to be fully of architectural theories who are hampered and disengaged by inexperienced budgets, low technology, and poor building and maintenance techniques.

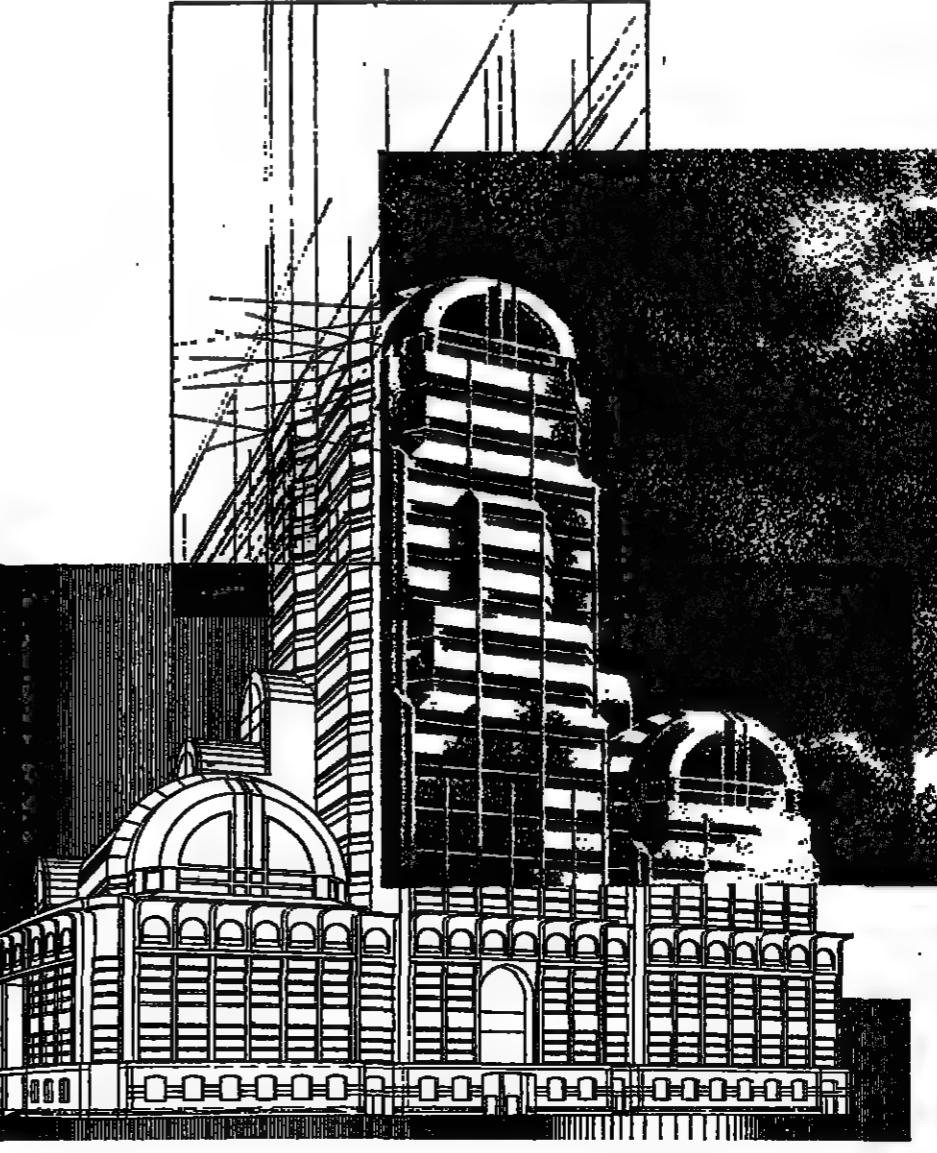
Such is the scale of the social, economic and political problems that there is not much room for design.

While western architects and developers eagerly eye up hotel and leisure opportunities, Mr Leaman claims that most locals are more concerned with cheap, basic schemes such as re-insulating inadequate 1960s panel-cladding apartment blocks. He says: "If British architects regard eastern Europe as a new Nirvana, then they are hopelessly naive."

Mr Tom Jesticco reports that monthly wages for Kozsi architects are £15 to £25. In his own practice they are 10 times higher. The mismatch is not

Jeremy Myerson

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ARCHITECTURE 2

NEW NAMES

Young talent is going it alone

FOR CENTURIES architectural competitions have been the life-blood of any young architect desperate to carve name, fame and fortune in brick, marble and mortar.

From the time when Brunelleschi was appointed in Florence to design the dome of Santa Maria del Fiore to Gilbert Scott's winning design for the Anglican Cathedral in Liverpool at the turn of this century, competitions have provided a mechanism for new talent to make its presence felt.

Many young architects would argue that both the number of competitions and volume of entries they attract have increased in recent years. This year's Dulwich Picture Gallery competition to design a new pavilion alongside Sir John Soane's masterpiece attracted a record number of 377 entries.

But it is not just the amount of competitions and entrants that are increasing. According to the Royal Institute of British Architects (RIBA), so too is the number of young architectural practices coming on to its books.

This is because of, rather than in spite of, the recession in the construction industry. The trend is for the larger architectural practices to trim running costs by laying off architects, who then set up on their own. The RIBA reckons that over the past three or four years around 500 new practices have joined the institute.

"We have a large number of young practices as members," explains RIBA spokesman Mr Alan Meikle. "Even before the downturn, many of these set up when the property boom was at its height. They may well have been working for top name architects and once they had the experience saw the opportunity to fly off."

The RIBA regards young as under 40, so London-based architects Mr Nic Sampson and Mr Stephen Archer, who were both 29 when they set up their practice Archer Sampson in January this year, must register as positive babies.

As Mr Meikle suggests, both followed the format of working



Stuttgart West, a competition entry by Harper Mackay: "We see it as a morale booster"

with named architects and designers before going it alone.

Mr Sampson, with Derek Walker Associates and Fitch RS, Mr Archer with Mr Rick Mathew.

They recognise the fact that work in the current economic climate is difficult to secure and regard entering competitions as one of the ways to solve this problem and raise their profile. This they have done with limited results. "We

develop," says Mr Sampson.

Although Mr Ken Mackay of architectural practice Harper Mackay, which was established over three years ago, was weaned on competitions in his early working life, he waited until his own practice was established before going down that route himself.

But a recent move by Harper Mackay into competitions has not been for the potential glory, maintains Mr Mackay.

"We see it as a morale booster

and a cohesive point for the team. Also it's a chance to state your company's architectural philosophy and add a touch of escapism to everyday working life."

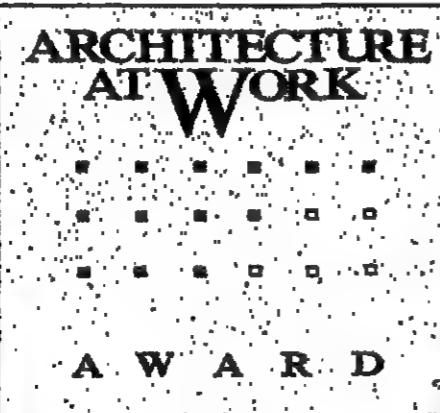
The practice entered an invited competition for Tonbridge School's new theatre, for which they were paid £22,000. The project did not result in a building commission and the cost to the young team was five times more than the fee, but Mr Mackay felt it was a worthwhile experience.

"It gave us a useful introduction to the City Guilds which we wouldn't get under normal circumstances," he says.

There are also benefits for the practice portfolio. Harper Mackay recently competed alongside architect Doug Glendinning against three local German architects for a development in Stuttgart described by Mr Mackay as about half the size of Broadgate. "We didn't expect to win but at least the scheme gave us the golden opportunity to work on a city scale."

According to the RIBA's Mr Alan Meikle, competitions are fine if the young architect keeps a sense of proportion about them. "They are a bit like whining the pools. Hard-headed architects will tell you that it is silly attitude to think you are going to win, but it is a way of keeping your creative hand in and practising your skills."

CALL FOR ENTRIES



AWARD



1990 WINNER: COURTS OF JUSTICE: THOMAS SWANSON

Applications are now invited for the 1991 Financial Times award for an outstanding work of industrial or commercial architecture. The award which seeks to encourage the improvement of industrial architecture includes a wide range of places where people work. Entries are not restricted to architects but are open to all professional categories within the building industry. Owners and contractors are also invited to nominate such designs for consideration. Conditions: Nominated buildings must have been erected in the UK and completed within the two years ending August 31, 1990. Nomination Forms together with Conditions of Entry can be obtained directly from: Architecture at Work Award, Financial Times, Number One Southwark Bridge, London SE1 9HL. Closing Date for Entries: 16th November 1990.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

NUMBER ONE SOUTHWARK BRIDGE LONDON SE1 9HL

Planning limits are again being debated, writes Brian Hanson

Improved guidance needed

DESIGN GUIDANCE — limits set by planners on such matters as the height, bulk and materials of building — is once again a subject of energetic debate. There is clearly no lack of public support for such guidance, and there are encouraging noises on the subject coming from professional bodies.

It is now firmly on the agenda of the Royal Town Planning Institute (RTPI). The Royal Fine Arts Commission (RFAC), which includes a number of leading architects, recently dealt with it in a report.

The need for improved guidance is central to the widespread debate about the building of new villages. And the Department of the Environment under the present secretary of state has been keeping more of an open mind on the matter than in the past.

Or the whole it seems a propitious time to ask what we hope to achieve with improved guidelines, and how we might obtain them.

The history of town planning in this country has been punctuated by arguments about controls, arguments which on the whole professional architects have tended to win.

Their view is that architects, being "visually educated", should not be told what to do by other professionals who are not, and that design controls prevent them from making an appropriate response to the demands of the age, reducing them to the level of "window dressers". The tighter the controls, the assumption goes, the blander the architecture.

Much ingenuity has been expended by architects over the years in uniting their cause with prevailing political attitudes.

Following the First World War there were those who interpreted efforts to stem the "Octopus" of ribbon development as a nostalgic longing

for a lost England of great estates.

Just after the Second World War architect Lionel Brett (later Lord Esher) dismissed attempts to censor buildings as a relic of the "golden age of private enterprise", having nothing to do with socialism.

Architects are now more likely to argue that private enterprise demands as little control as possible, despite the fact that Urban Development Corporations now seem to favour them. Few would deny that there is a great deal to be gained by both private enter-

sensitivity — as Mr Tony Hall

argues in the current issue of the RTPI's journal — and all that would be needed from central government to sanction this would be a slight redrafting of its Planning Guidance, to emphasise that good design is an interest of acknowledged importance. Something similar was one of the six recommendations of the RFAC's recent report.

So it seems at least that design guidance can now be discussed freely. There will, however, always be taboos, and the control of aesthetics remains the great unmentionable.

The RFAC's report with its rather alluring title — "Planning for Beauty" — contains a brave assault on the old chestnut that aesthetics is too "subjective" to be dealt with through guidance.

However, by the end of the report we discover that "Beauty" has been subsumed by the hardly more objective "good design", and the notion of pattern books has been roundly dismissed.

How then do we plan "for Beauty" according to the report? Ah yes, of course, we set up local panels of professional architects to advise the pattern books, which is that they provide us with "templates for an improved way of building".

This is not a new idea. Thirteen years ago the US architect Christopher Alexander said in his book *A Pattern Language* that "when you build a thing in isolation, but must also repair the world around it, and within it".

If we wait for this realisation to take effect, however, nothing will happen in the foreseeable future. There is still a lot we can do now, without changing very much at all, and there could surely not be a better time to act.

A pattern-book is a prescriptive document, taking its authority from the pattern of building which predominates in a particular area. Historically, the best of them have also been a reflection of wider patterns within the building

and within it".

But as Britain and the rest of Europe is swamped with themed "phantasy" hotels and resorts, will there be any room for architectural standards, or will the leisure industry be subsumed by minimal creativity and giant sheds?

Mr Jim Ceasey, director of leisure at designers and architects Fitch RS, feels that it is dangerous to assume that the lower end of the leisure market

is representative of all architectural standards. "The image for leisure has been of low quality with a low budget aimed at that low level vulnerable market," he says.

Fitch RS is working on a series of five holiday villages for the Gramada Leisure joint venture Lakewood, due for completion by 1993. This, says Mr Ceasey, will show the leisure sector in a more mature light. "It has already been three years since the project's inception and there has been design input right from the outset."

Mr Lynn Wilson, principal of Anglo American leisure design specialist McCall Wilson, admits there has been resistance to decent design standards at the lower budget end of the spectrum due to both economy and taste. But at the

five star end, quality has risen as the holidaymaker becomes more sophisticated.

Mr Wilson has recently worked with architect Mr Gunter Kolberg on a 250-bed hotel in the Canary Islands where the side of the mountain was blasted to create an environmentally sympathetic structure with rooms landscaped into the mountain side.

But leisure is not all about contrived theme parks or exclusive hotels for the rich.

Cultural leisure falls within the pocket of most members of the public and this is one area in which many architects feel they can excel.

Mr Ken Moth, architect associate in Building Design Partnership's Manchester office which worked on the Greater Manchester Museum of Science and Technology, is dismissive of much large scale "fun" leisure.

"Too often the high design input is simply seen as a glossy veneer," he says.

Mr Moth believes that a discerning public exists along with discerning clients who, despite relatively low budgets, expect high quality architectural design. BDP has recently completed a children's museum in Manchester sited in former British Rail goods yard. Although its form and detail are contemporary, the design respects neighbouring buildings.

"I am a committed conservationist but I believe that it is dead and architecturally to try and make new buildings look

old," says Moth.

The Fitzroy Robinson Partnership



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ARCHITECTURE 3

GOING PUBLIC

Path strewn with casualties

THE PATH which has taken a number of architectural firms from private partnership to public company status over the past four years has not so much been paved with gold as strewn with casualties.

Even now, the walking wounded on the Stock Exchange are still trying to figure out what flotation has been so traumatic in so many cases for architects.

One explanation is that architectural practice, which is concerned with building in the long term, is incompatible with the short-term operation of the City. As one disillusioned architect complained recently: "It's all so fickle - they support you one minute and jump out the next."

In truth, the image of architecture in the City is suffering from two associations. One is with the "people" business concept, which is now firmly out of vogue following advertising stocks have shown. The other is with the construction sector, which is in a parlous state because of the high cost of borrowing money.

But publicly-quoted architects have also been shooting themselves in the foot. James Capel analyst Mr Tim Steer

£1.5m and the firm has just warned that it will make a loss for this year to end-September.

Whinney Mackay Lewis, which shared with fellow architects Tribble Harris Li and DY Davies the distinction of being among the 10 worst USM share performers in 1988, has also suffered a profit collapse - interim profits to October last year fell to a low of £150,000. Meanwhile troubled USM-quoted American architects Tribble Harris Li has just announced heavy losses and the departure of Gerald Li, the second of its three founding partners to quit.

Mr Steer says: "There has to be a question mark over how much architects have made the transition from partnerships to public companies. The culture is so different - in a partnership, they didn't even need an audit."

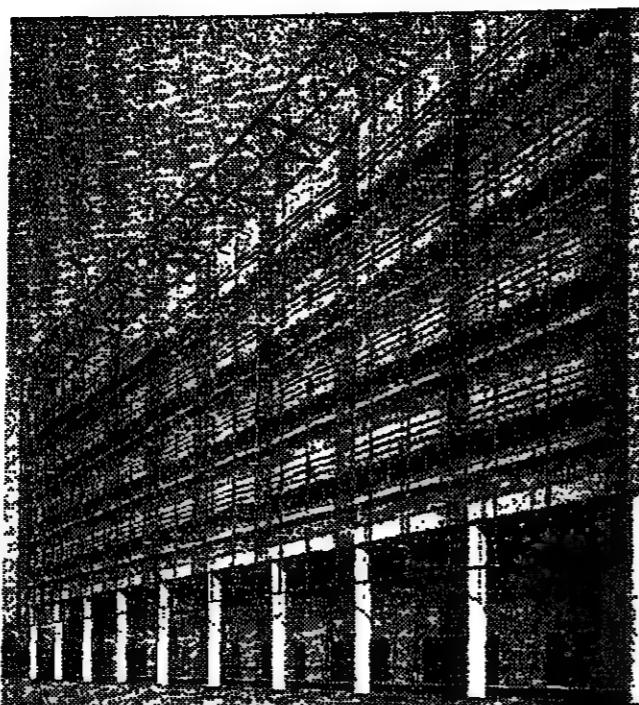
Not all architects have done so badly. DY Davies, which was the first architectural firm to go public in 1986, has steered the ship after a stormy passage. Pre-tax profits for the year to April 1990 showed a respectable 17 per cent rise to £1.5m on turnover up from £1.5m to £13m.

Director Mr Tim Forsyth does not regret the decision by DY Davies to float: "Our turnover has tripled since going public. That wouldn't have happened if we'd remained a partnership."

Mr Steer believes that the qualities to look for in a public architectural practice are: the type and spread of its clients; its use of new technology, such as labour-saving computer-aided design; its multi-disciplinary breadth, including such skills as planning, engineering, and project management; and its ability to keep borrowings under control.

By these criteria, he suggests that only two firms - YRM and Aukett - can be considered by the City to be of genuine quality. Not surprisingly, these practices are the only ones to have gone for a full listing. YRM chairman Mr Brian Henderson says that the path chosen has been less traumatic for his firm than others because "YRM has always claimed to be good at strong management".

Mr Henderson believes that "a full public quotation suggests that you know how to



YRM Partnership's London Telephone: chairman Brian Henderson believes a full listing speaks a lot for the firm

manage your affairs and speaks a lot for the firm."

YRM went public three years ago and has consistently built an international platform for its multi-disciplinary skills, which extend from interiors to structural engineering. In August it bucked building sector trends with a 15 per cent rise in pre-tax profits to £3.2m on turnover up from £19.5m to £27.5m.

Mr Henderson is sanguine about the tough times ahead in building and rejects the idea that public companies are better equipped to deal with recession than partnerships. But he maintains: "When a firm has so many partners that they can't all meet, it devalues the concept of partnership. Going public at least allows you to get some value for your company, to make some money."

But Mr Michael Aukett, chief executive of Aukett, is less sure that he would not reconsider his options if he had his time again. Aukett went public in February 1988 and maintained its steady promise in June this year by turning in highly respectable interims. Profits shot up 24 per cent to £347,000.

Yet Mr Aukett says: "The City is responsible for creating the hype that any size of business should go on the market, but architectural firms are basically too small. We don't begin to command any position under a market capitalisation of £50m."

With the benefit of hindsight, Mr Aukett believes now that he would have waited another three years to grow to

Jeremy Myerson

PACIFIC RIM

West looks at design prospects in the East

NOBODY DOUBTS the economic power of the Pacific Rim. Such is the industrial growth in the region that it is tipped to provide the dominant commercial motif in the 21st century in the same way that the US has dominated this century or the 19th century is regarded as belonging to the British.

Not surprisingly British, US and mainland European architects want to be part of the new construction in the region. Out of a total world market for architectural and design services estimated at \$100bn, Japan accounts for \$10bn.

But many architectural projects are not confined to Japan. New hotels, stores and world trade centres are springing up all over the region. Hong Kong, for example, has two of the most important landmark buildings of recent times - Sir Norman Foster's Hong Kong & Shanghai Bank and I.M. Pei's Bank of China - which serve as a spur making other western architects bid to win commissions.

Sir Norman and Mr Pei, however are important international names. And here lies a catch - it helps to be well known. Other western architects who have gained prestigious Far East projects have also been star design names. Britain's Mr Nigel Coates, Mr Richard Rogers and Mr David Chipperfield, France's Mr Philippe Starck and Italy's Mr Aldo Rossi.

According to Mr Coates, partner Mr Doug Branson: "The Japanese tend not to go to western architects to pro-

experience
professionalism
resources

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MANAGEMENT

There is nothing, not even a discreet brass plate, to indicate to the casual passer-by on the Boulevard Haussmann in Paris the presence of Lazard Frères.

Lazard and its headquarters epitomise the French *haut bourgeoisie*; the quiet facade hides its position at the centre of a web of shareholdings which gives it wide influence in continental Europe. It is by far the most dominant force in the mergers and acquisitions scene in France.

In London, its sister bank, Lazard Brothers, has also concentrated on what it has done best: providing advice to British companies or to those wanting to buy them. Four years after Big Bang, its decision not to seek a merger with other City firms looks better as every year passes. It continues to be ranked the top adviser in UK mergers and acquisitions.

Across the Atlantic, Lazard Frères' New York office is one of a handful of houses to have dominated the mergers and acquisition scene on Wall Street in the 1980s. But by contrast with its powerful and heavily-capitalised competitors, Lazard works from a relatively small capital base.

In each of the three main markets, the Lazard houses have emphasised that they are domestic banks, and have concentrated on the business of providing advice to companies. According to Jean-Claude Haas, senior partner at Lazard Frères in Paris, almost all companies have a dominant culture and lean towards advisers who are part of that culture. Choosing a corporate adviser is like choosing a doctor. He says: "People like to be ill in their own language."

While most other investment firms have followed a strategy of expansion and a "global" approach to their business, the three Lazard banks, under the leadership of Michel David-Weill, have sought to do nothing.

The Lazard houses - in which Pearson, the UK group which owns among other things the Financial Times, has an interest - are unusual in that they have succeeded through the last 15 turbulent years in international finance by sticking to their traditional business - advising companies. This has meant neither radically enlarging its balance sheet, nor trying to move into the securities business.

It has often meant eschewing the financial fashions of the day. Even at the height of the market, Lazard in New York

The Lazard merchant banks

A growing spirit of co-operation

While preserving their traditional domestic autonomy, the three recognise that they must draw closer together if they are to realise their international ambitions. Stephen Fidler reports



Michel David-Weill (left) and David Verey: structures put in place to encourage co-operation

never used junk bonds in any of its clients' bids. It also avoided providing bridging finance itself for leveraged takeovers, a practice known as US-style merchant banking, which it saw as heightening the potential conflicts of interest between client and adviser.

Lazard's conservatism ran counter to much what was going on. Wall Street and the City of London in the 1980s, and for a while its position

appeared to be under threat.

In the US, in particular, some of its main clients were being swallowed up by huge takeovers which involved the creation of mountains of debt, while others were being seduced by the big financial incentives offered by dealmakers at other Wall Street houses.

Even in the UK, competition

were keen to point to signs that Lazard was losing its sureness of touch, for example, in its defence of Plessey against an unwelcome bid from GEC. The consortium it attempted to put in place to attack GEC collapsed through lack of finance.

Lazard had initially agonised over whether to launch an unfinanced bid - a tactic subsequently used by the consortium led by Sir James Goldsmith in his ultimately unsuccessful bid for BAT - but decided against it. The bank seemed to some to lack bravery, although Lazard saw it as succeeding in its main aim: GEC paying a significantly higher price for Plessey.

Now, with highly-leveraged takeovers out of fashion and with many of its aggressive US competitors encumbered by their bridging loans to highly indebted companies, the doubts have eased.

Lazard looks well positioned. All Wambaud, a London-based partner of Lazard Frères, New York, says: "When there's a lot of jazzy stuff going on in the market, we tend to lose market share. When things calm down, we gain."

Keeping down the size of balance sheets has been a long-time article of faith at the three Lazard houses, the panoply of which is renowned. At the root of this is a view of banking that's unusual to hear

even now in financial circles. "We don't see merchant banking as a growth business," says David Verey, who took over last year as chief executive of Lazard Brothers.

The capital of the London house is around £100m, he says, "and even that might be too high". In Paris, the partnership is capitalised at around £50m and in New York at around \$100m. Keeping capital small and investment in fixed assets low allows Lazard to remain flexible.

Being privately-held is crucial to its strategy too, in contrast to the publicly-traded houses that dominate the US scene in particular and which must produce quarterly results, "we could have three bad years and it wouldn't matter too much," says Verey. This may be useful; the lucrative mergers and acquisition activity looks likely to be much quieter over the next year or so.

But looking at Lazard's capital - particularly in Paris - does not tell the whole story. One drawback of each office being so deeply involved in its own domestic market is the increased likelihood that inter-office co-operation may suffer, losing Lazard international

mergers and acquisitions business, which accounts for a growing proportion of corporate advisory work.

Because of this, the houses have embarked on a strategy to improve their international co-operation, a step which must strike at the heart of the company's network.

For example, Gaz et Eaux holds a 2 per cent stake in Mediobanca, the influential Italian merchant bank itself in the centre of a web of cross-holdings in Italy. This is enough to give Antoine Bernheim, a senior partner in Paris of Lazard Frères and widely considered to be the mastermind behind the French network, a seat on Mediobanca's board.

In New York, an affiliated \$150m fund, known as Corporate Partners, has been established to make friendly equity investments following fairly closely the European pattern.

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Pearson, which previously owned 79 per cent of Lazard Brothers, would have a 50 per cent stake in Lazard Partners.

The arrangement extended in 1988 for 21 years, with a few amendments - also gave Pearson a 10 per cent share of the profits from the New York and Paris partnerships.

The partners in the French and New York houses, under the control of David-Weill, would take the remaining 50 per cent of Lazard Brothers.

Rewards for senior management were linked to profitability in an attempt to align the culture of the London bank more closely with that of its affiliates and put the rewards of working in London more in line with the other two centres.

Partners, says Jean-Claude Haas, know they have an excellent chance of becoming very wealthy, an incentive which reduces defections of important figures to other firms.

Last year, David-Weill,

whose family has been associated with the bank almost since its inception in the 1840s, took over as chairman of the London bank, after the resignation of Sir John Nott. His authority and ability to get things done in each of the three centres has been critical to the company's efforts to improve co-operation.

But if having one individual at the helm is a necessary condition for bringing the houses closer, it is certainly not a sufficient one. "Investment bankers are both externally and internally competitive," says Verey. The structures have to exist to give them incentives to co-operate.

To this end, more partners

now work in two firms. Haas, for example, spends up to a day and a half per week in London. Each house has set up an affiliate inside the other houses manned by partners. As well as regular daily contacts through conference calls, there is a training programme where new recruits spend time in each centre.

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Introvert strategies

By Simon Holberton

Many British companies are failing to consider external information when formulating and monitoring their business strategies, according to a survey commissioned by KPMG Peat Marwick Management Consultants.

The survey - of 150 companies selected from The Times 1,000 by the Harris Survey Centre - revealed that 55 per cent of respondents did not use information about competitors when setting performance targets. Instead, they preferred to concentrate on setting targets which related to their own previous performance.

Nearly a quarter of those surveyed did not use non-financial monitoring in any area of their business.

Brian Taylor, a KPMG partner specialising in information management, says that companies are far too introspective and concentrate only on financial performance.

"They should be looking more at external factors, such as market-place and technological advances, if they are going to compete successfully with US, European and Japanese competitors," he says.

The survey's other main findings are:

• 67 per cent of companies use "hunch/feel" as a technique when analysing data for strategy formulation;

• 58 per cent of companies rank their management accounts as the most important source of information when formulating strategy while only 20 per cent rank their marketing database as the most important source;

• 42 per cent of companies said that at times the information available to formulate and review strategy failed to highlight critical issues;

• only 24 per cent of companies reviewed their strategy on a continuous basis, half still doing so in the traditional annual planning cycle with strategy reviewed once a year; and,

• the survey found that alternative external sources of information were under used.

Copies of the survey are available from *Alastair Grey, KPMG Peat Marwick Management Consultants, 8 Salisbury Sq, London EC4Y 8BB*.

BUSINESS AND THE ENVIRONMENT

Richard Lapper examines how environmental risk management can help control industrial pollution

Hedging the bets against disaster

There are increasing indications that European environmental legislation will reflect elements of the punishing US regime established in the 1970s.

The potential for legal awards in clean-up cases is becoming clear in the Netherlands, where the country's high water table makes ground contamination a serious problem.

In the US, the industry is strictly liable for the pollution it causes. The cost of clean-up is borne by the polluter under tort law. The state must prove negligence, so the regime is less punishing than that being introduced in Germany.

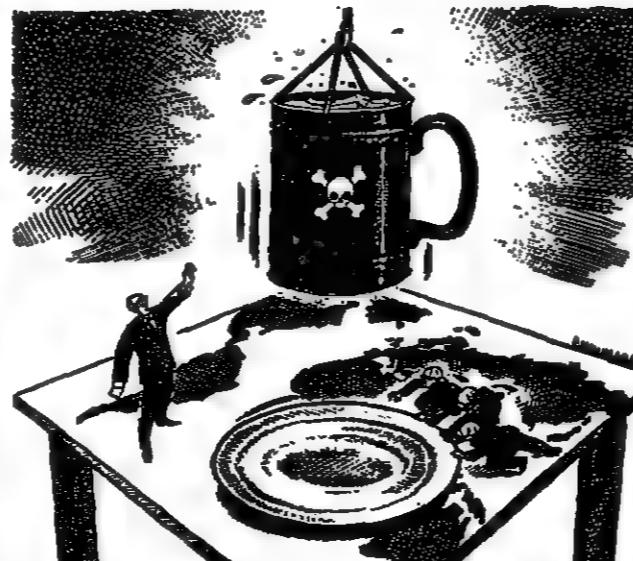
Nevertheless the Ministry of the Environment is taking action against more than 100 companies to force them to pay clean-up costs at 144 separate sites. Shell (Netherlands) faces a bill of Fl 110m (£33m) if it loses an appeal, lodged last week, against an order to clean-up a site at Gouda, where the company once manufactured pesticides.

According to Hugo Mayenfeld, the Dutch official who is co-ordinating the action, the government is seeking more than Fl 750m. Most awards are less than Fl 1m, but one clean-up ordered by the ministry of a municipally-owned gasworks site near Utrecht could cost Fl 300m.

In the UK, the National Rivers Authority has shown its teeth by fining Shell (UK) £1m for a pipeline leakage which led to pollution in the Mersey.

Although still relatively small in comparison to court awards in the US, these cases are important since awards of any kind have been rare in Europe. Moreover the impact of incidents like the fire at the Soviet nuclear reactor at Chernobyl in 1986 and the fire at the Sandoz warehouse facility in Basle, Switzerland, later that year led to heavy compensation claims.

The fire at the Sandoz chemical warehouse in November 1986 led to catastrophic pollution of the Rhine river, when



water used to extinguish the fire overflowed. It gave rise to claims in Germany, Holland and France from local authorities whose water supplies were affected. Insured losses arising from the Sandoz incident could amount to at least \$110m (£34m). The costs of cleaning up polluted sites in what was West Germany could be as much as Dfl 200m (£37.5m).

According to Bruno Zingg, manager of the casualty department at Swiss insurance Zurich Insurance, "We must realise that we are being confronted with a risk and loss potential we are unable to comprehend." Zingg's colleague at Zurich, Peter Schroeder, who is director of risk engineering, says that the bad publicity suffered by Sandoz after the Schweizerhalle fire and the damaging impact on the company's market image have served to alert companies to environmental risks. "Bad publicity is what they fear most," he says.

The possibilities of catastrophic loss are without doubt worrying insurers. Over the past five years European insurers have followed the example of the US counterparts by introducing exclusions into their general liability policies.

New environmental impairment policies have been launched, but these generally limit cover to pollution stemming from sudden and accidental incidents (such as a spillage of oil, for example) rather than gradual pollution (from evaporation, vapourisation, trickling or seepage). Cover is also likely to be on a claims-made basis, under which insurance is provided only for claims made during the policy period.

"By and large up to five years ago buying pollution cover wasn't a problem," says David Thomas, an environmental specialist with UK brokers Willis Wrightson. "Liability policies didn't mention pollution one way or the other." In France, Italy and the Netherlands, insurance companies have established pools - in which they share

premiums and risks equally.

However, the scope of cover offered is limited to \$20m. "Pollution pools and other facilities do not represent a form of compensation for entrepreneurial incapability or negligence," says Zingg. "There is a discrepancy between liability based on legislation and court judgments, on the one hand, and pollution coverages being offered by the industry on the other," he adds.

Increasingly, insurance is being linked to the insured taking much more rigorous risk prevention measures. This is now occurring in Europe. In the UK last December the Chemical Industries Association launched a policy which obliged policyholders to undergo a thorough survey (which examines the type of materials stored as well as safety control systems). Zurich is working on a more ambitious policy which will provide more cover but lock the insured into a rigorous risk engineering programme.

Laurence Law, of insurance brokers Alexander Stenhouse, says: "enquiries about his company's risk management operation have tripled within a year. Thomas of Willis Wrightson says that until recently many clients have been able to buy insurance but says the gradual contraction in the market is leading to a 'huge amount of interest around the country'."

Zurich, which plans to launch its policy next year, says that its new product is based on the principle of "more protection, more coverage". It draws on a number of innovative financial techniques and is linked to risk prevention measures being introduced.

Beyond a minimal insurance providing for cover for sudden and accidental pollution, third-party liability and property damage, further coverage could be made available on the condition that the client would be prepared to co-operate with Zurich's own risk analysis procedures and implement recommended safety and design changes. Zingg stresses that "insurance can only constitute part of any solution".

According to Schroeder, environmental risk is so broad and complex that it is tending to encourage the growth of a more interdisciplinary approach to risk. "The fact that the Sandoz incident was an environmental catastrophe that stemmed from a fire makes people think about the interrelationships. You can't neatly separate off one risk from another."

The new fuel, called EC-Premium, reduces emissions of carbon monoxide by 25 per cent while it emits 21 per cent less smog-forming hydrocarbons and 36 per cent less evaporative emissions than conventional unleaded petrol, Atlantic Richfield claims.

This is, however, just the first step. The new regulations will require at least 15 per cent of household products

California at the green forefront

By Louise Kehoe

The state of California, long in the forefront of environmental regulation, has adopted sweeping new air quality control laws strictly limiting automobile emissions and phasing in a ban on many household aerosol products over the past two months.

The state's new controls are designed to alleviate smog, a serious problem in Los Angeles, and some other densely populated regions of California where air pollution and weather patterns combine to create a dark pall of dirty air over city streets.

Far more radical than the pollution limits contained in the recently enacted Federal Clean Air Bill, the latest California regulations will require businesses and consumers to make significant and in some cases costly efforts to comply.

The California laws are seen as trend-setters for the country. Some 2 per cent of cars sold in the state in 1986, rising to 10 per cent in 2003, must be "zero emission vehicles" the state regulators have mandated. This will require large-scale mass production of electric cars. It should also accelerate efforts to refine electric vehicle technology, California regulators suggest.

The regulations also require car makers to begin selling "cleaner" vehicles from 1994 in Los Angeles and 1997 statewide. By 2003 all cars sold in the state must emit at least 70 per cent fewer hydrocarbons and other smog-forming chemicals than 1986 models.

Wide-scale use of alternative, cleaner-burning fuels will be needed to meet these stringent regulations. Already, several efforts are under way. Atlantic Richfield has, for example, introduced a new "cleaner" premium petrol for sale in Southern California.

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TELEVISION

Autumn lollipops

Autumn 1990 is proving to be a season full of drama lollipops. There is nothing with quite the weight of *Brideshead Revisited*, the richness of *The Singing Detective*, or the sweep of *Jewel in the Crown*; perhaps in *The Crown*, perhaps we shall never see their equals. But there is much to be enjoyed. For movie and TV buffs one of the best things about *Twin Peaks* is playing "spot the reference" — the same sort of game that art critics played all through the Modern movement ("Perhaps in this picture Warhol is chiding Rothko for failing to acknowledge his debt to Mondrian" etc). The quality of the work becomes less important than the cleverness of the onlooker. Did you spot the reference in last night's *Twin Peaks* to Bush Bush Sweet Charlotte? Or was it Whatever Happened to Baby Jane? You can play a very similar game with *Your Country's Heart*, though here, while the music is American, the "Trivial Pursuit" posers tend to be more European: you had to know the significance of the Fourth International and who Kierkegaard was.

The pleasures in *The Green Man*, BBC's 3-part adaptation of Kingsley Amis's novella about a haunted restaurateur, Maurice, played by Albert Finney, are different. Unfortunately the greatest of them all

— Michael Hordern playing Maurice's father, Gramps, and effortlessly stealing every scene that was allowed near — was taken from us in *Epitome* when Gramps died. Moreover some aspects are not pleasant at all: the opening sequence with the woman in the dark wood snatched up by the Rachmaninov-twang and split open by the branches, was sickening; and the "Look out, here's a spooky bit" mood music was counter-productively over-insistent. But director Elijah Moshinsky and producer David Snodin have put the whole thing together like cabinet-makers working in mahogany: dovetailed joints, chamfered edges, and lashings of French polish. Old fashioned, perhaps, but high quality and utterly reliable.

Can anybody explain the point of the *Selfridges* commercial which asks "Where in the world can you buy fresh fruit with mixed nuts" while showing you a picture of fresh fruit and mixed nuts? It has been running for months (possibly years) and my theory is that the people at the agency were never very clear about the difference between a nut and a bolt, the people on the shoot did not know what the commentary was going to say, and

when it came to the dub nobody noticed. *

The first programme in the *Assignment* series marks the achievement of one more step in the BBC's Birtian revolution. Under John Birt's multi-million pound Five Year Plan there are provisions for weekly programmes on social affairs, politics, and foreign affairs to form a quartet with *The Money Programme*. The first two have already been established (*Public Eye* and *On The Record*) so *Assignment* completes the list. If the opening programme last Tuesday was a fair example then it may become compulsive viewing. Norman Stone reported from the Ukraine where, as he put it, the big question is whether the two parts of the country are going to "get together and bring down the Soviet empire". Those who have been warning us that Birt and his henchmen are wrapping the clammy hands of conformity around the journalistic windpipe of the BBC must have watched this programme with some surprise: it looked more like one of those reports by James Cameron or Malcolm Muggeridge in the early 1960s than anything ever attempted by Birt's famous offspring, *Weekend World*. We were left in no doubt whatever of Stone's personal views on what he saw — which, he told us, changed what he thought about the Ukraine. Most healthy. Most interesting.

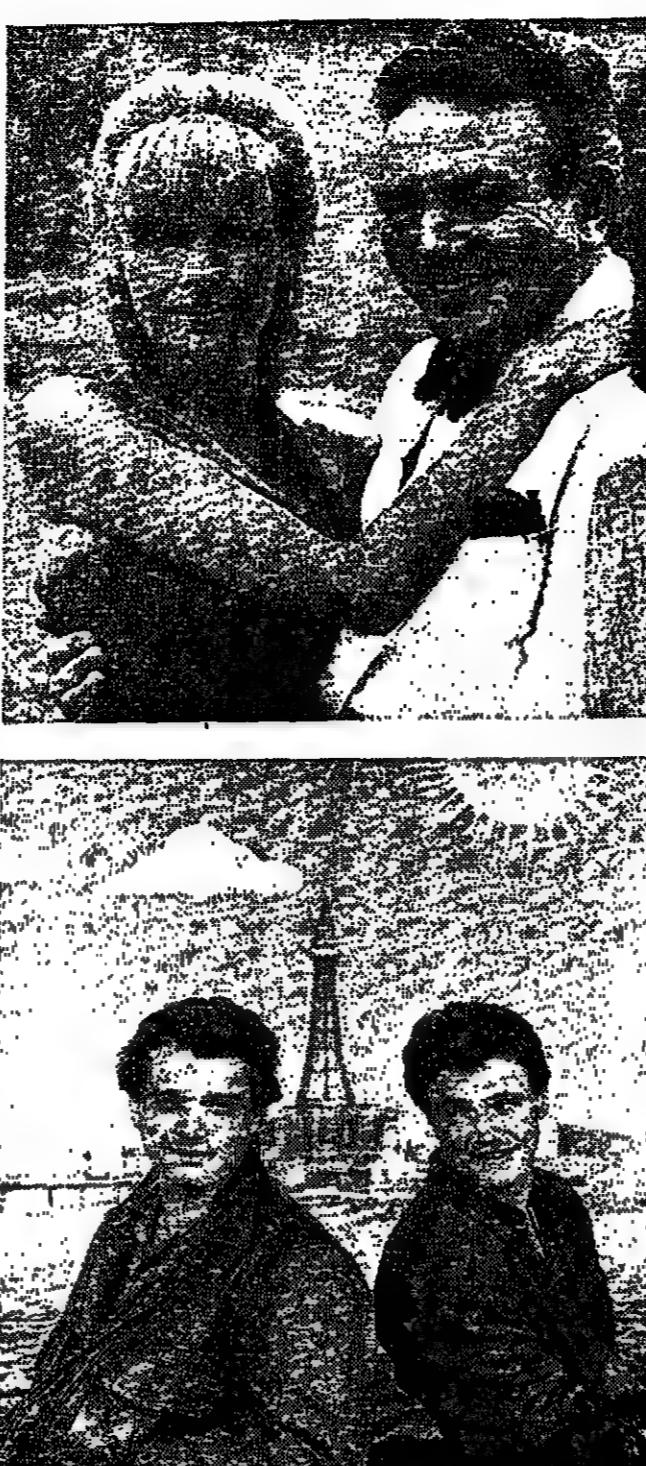
I prefer blue to red. I prefer the smell of trying to become to the smell of boiling caffine. I prefer the feel of silk to the feel of human. I prefer the taste of plain chocolate to milk. Speaking of *Question Time*, have you noticed the way that Robin Day has started a trend? For donkey's years discussion programmes began with a simple statement from the chairman giving the participants' names and functions. Then Day began to offer little teasing thumbnail sketches. As his years in the *Question Time* chair wore on these became some of the best bits of the programme: sometimes acid, usually funny, they were nearly always informative, arising as they did from Day's close observation of politics across four decades. Now everyone is trying to do it. Ann Leslie had a rather embarrassing go on *Answer Time*. Each week on Radio 4's *Any Questions* Dimbleby Minimus lets out what are presumably supposed to be squeaks which, however, fizz out like damp sparklers. And at *Question Time* Sissons gamely attempts to emulate his predecessor, but — even if he is in some respects a better journalist —

he lacks the instincts of the old ham which make Day such good value. *

Whatever would English film makers do without England's seaside towns? From *Brighton Rock* and *The Entertainer* to *With You Wherever You Go* and *East Of Ipswich* the lure of the sandy promenade and the funfair on the pier has proved irresistible. Now here comes a whole drama serial from ITV set in the same milieu: *Coasting* in which a couple of Cockney brothers on the run find themselves in Blackpool, help

ing with their cousin's business — in the funfair, naturally. That there is something of the flavour and atmosphere of *Budgie* and *Minder* about this production, written by John Flanagan and Andrew McCulloch, is scarcely surprising: it comes from Cinema Verity, the independent company owned by Verity Lambert who brought *Budgie* and *Minder* (and much else besides) to the screen in her days at London Weekend and Thames.

ARTS



Sarah Berger and Albert Finney in the BBC's 3-part serial 'The Green Man'; and Granada's 'Coasting' brothers James Purefoy and Peter Howitt

Christopher Dunkley

BBC Symphony Orchestra

ROYAL FESTIVAL HALL

Monday's concert in the BBC Symphony's 60th anniversary season was as well executed as it was ingeniously planned evening of substantial rewards and further evidence that Andrew Davis's Principal Conductorship, now one year in, is a solid success. The four big pieces here (of which the orchestra had given Roberto Gerhard's Concerto for Orchestra its first performance and the others their UK première) employ radically different sound-palettes. To realise them so swiftly in quick succession, and to their distinct dramatic designs, was a feat of high professional sympathy.

Gerhard's Concerto, composed when his health was already in collapse, is a kind of exploding kaleidoscope,

less concerned with any continuous argument than with flinging out brilliant musical shards (many in quite original hues) in a provocative sequence. Davis ensured that the sequence was dazzling enough to sustain its twenty-five minutes with éclat. Toward the end there always seems to be a profusion of brief climaxes at a too-similar height; whether a more telling profile can be found in the music — as it certainly can in Gerhard's still later ensemble-pieces *Libra* and *Leo* — remains an open question.

Sung with penetrating conviction by the baritone David Wilson-Johnson, Lutoslawski's *Les Espaces du sommeil* was a seamless vision. Like most of the best Lutoslawski, it

achieves opulent sonorities (here, soft and whispery) and an unflinching depth of expression by the most economical means. Davis made the orchestral micro-subtleties glow, and fixed the larger form of this dreamscape simply and lucidly: a lovely performance.

Bartók's Piano Concerto no. 3 was less lucky in its soloist. Stephen Hough, though he and Davis managed a bracing finale in the opening Allegretto the piano-lines was lamed by small rhythmic vagueness (most uncharacteristic for Hough); in the Andante religioso, the chorale-portions and the "night-music" alike were merely fortuitous, without the chiaroscuro needed to invest it all with tremendous life. The orchestra

accompanied loyally — but this concerto, written for the composer's wife, presupposes a thoroughly sensitive pianist.

Boldly and rightly, Massenet's *Espresso resurrection* was given the second half of the concert to itself. It is among his sharpest, most single-minded exercises in lyrical chant, the white-bone and pectoration with man without wings, tan lines and dense black-moustaches. At the very least it is remarkable music-making; and though Massenet designed it for the very different space of the Sainte-Chapelle, Davis and his players made a weighty, finely sculpted effect with it in the Festival Hall.

David Murray

ARTS GUIDE

THEATRE; OPERA and BALLET

London
Actress of Love (Oxford of Wales). Andrew Lloyd Webber's latest is an intimate chamber operaetta derived from David Garnett's 1955 novella. Musically interesting and well directed by Trevor Nunn. A probable, but unspectacular, hit (839 5572).

Shattered (Barbican). Anthony Sher's broken tragedy that reflects a darkly comic view of Britain since the second World War. In rep; check press for performances (838 8891).

Into the Woods (Phoenix). The musical by Stephen Sondheim and Julie McVernon (071 867 1042).

Kean (Old Vic). Derek Jacobi is superb in Jean Paul Sartre's play, directed by Sam Mendes (071 523 7615).

Private Lives (Aldwych). Joan Collins and Keith Baxter star in Noel Coward's play (071 536 5354).

Alfred Pennyworth (Whitehall). Revival of early Ayckbourn comedy, directed by the master himself, about three couples at Christmas in three kitchens over three years. Mairi Redmond, Richard Kane and Levinia Bertram on fine form in a production which confirms Ayckbourn's early bleakness (071 867 1119).

Extended until January

Man of the Moment (Globe). Nigel Planer and Gareth Hunt in another Alan Ayckbourn play, this time about media manipulation (437 8887).

Royal Opera. Covent Garden: Verdi's *Artizan* receives a first-rate

new production at Covent Garden. Edward Downes conducts superbly, the production by Eliot Moshinsky is bold and striking. And Ruggiero Raimondi (Later Barcaro Tumanyan), Josseline Barnes (Dame), O'Neill (Cecilia), and Giorgio Zancanaro sing with fiery eloquence; strongly recommended.

English National Opera, Coliseum: Revival of the award-winning 1986 production by David Pountney of *La Finta Semplice*, produced by Andrew Lloyd Webber, and Alan Orme, Graham Clark, and Helen Field in leading roles. More performances of *The Magic Flute* in Nicholas Hytner's fresh and unchurched production.

New York

Falstaff (Lucille Lortel). All we know as the musical about Aida first hitting New York but it goes much further than that, showing the effect on a larger circle of people, who include a boy having a Bar Mitzvah and his parents, all three of them (234 5782).

Grand Hotel (Martin Beck). Tommy Tune, Broadway's present musical director, directs this remake of the Greta Garbo film to shake the bones of this inert depiction of lives criss-crossing in an elegant, but somewhat random setting (246 0103).

Cats (Winter Garden). Still a sell-out. Trevor Nunn's production of T.S. Eliot's children's poetry set to music is visually startling and choreographically felicitous (238 5262).

Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway

lessons in pageantry and drama (238 5200).

Phantom of the Opera (Majestic).

Stuffed with Maria Björnson's滑稽

lyrics, Drago serves

a new production of Argento's

The Voyage of Edgar Allan Poe

with music by Charles Nolte.

Chicago (Lyceum). Directed by Donald Kaasch as Poe, Winifred Falk Brown as his wife and Richard

Stilwell as Poe's nemesis Griswold. Harold Prince's production of

The Girl of the Golden West

continues, conducted by Bruno Bartoletti, with Marilyn Zschunke as Dick Johnson. City Opera House (332 2244).

Tokyo

Kabuki Performances at Kabukiza centre around the annual competition for the actor Seiichi

Yamada, who follows in his father's footsteps to become Gintiro III.

Both performances (Giam.

4.30pm) are mixed programmes,

combining drama, spectacle,

song and dance. Karaoke guide

in English and English-language

programme. Opens Thursday, (541 5131).

The International Theatre

Festival: Features groups from

South Korea, the Netherlands,

India, Malaysia, France and Italy,

as well as Japan. Most perfor-

mances are at the new Tokyo

Art Theatre, an impressive con-

cert hall-theatre-gallery complex

in Ikebukuro (580 1051).

Belart Ballet Lausanne: *Ring*

Urn Den Ring. New ballet spec-

acle by Maurice Bejart, based on

Wagner. Tokyo Bunka Kaikan

(Mon-Thur) (725 8888).

Deutsche Staatsoper, Berlin:

Tristan und Isolde. NHK Hall

(Thur) (238 1561).

Young Dancers in Paris

PARIS, OPERA GARNIER

The Ballet of the Paris Opera does not believe in allowing the grass to grow under the feet of its youngest dancers. Thus the decision of the Palais Garnier's administrator, Jean-Albert Cartier, to devote three evenings last week to aspirants. The young (up to the age of 24) take the stage in duets or extracts from larger ballets, and the public — lion, partisan, and loyal — fills the theatre and picks favorites and keeps an eye on the future.

About this Paris audience, I record that the Opéra was playing to full houses and on Saturday the theatre was thrown open all day, without a charge to the public, who could see company class, a demonstration by the Opera Ballet School, a film show, and the *Jeunes Danseurs* evening.

Meantime at the Opéra Comique a visiting troupe was in residence, and at the Châtelet Theatre the Frankfurt Ballet was in the first week of a season on which I shall hope to comment later.

Prices were nowhere exorbitant, enthusiasm was everywhere evident, and decent subventions meant that a regular and devoted following can sample the finest or the most recherche dance at their will. How very different from the home life of our own dear Opera House and capital city.

The *Jeunes Danseurs* whom I saw on Friday were eager to show off, to delight, to prove that the future was theirs. Not

all will reach the heights — though some are already worthy of very serious attention — but there was a sense of pride, of assurance and professional discipline which gave a gloss to everything on view.

Bournonville's *Pa de deux*, merrily attributed as "after Petipa", a miserable score by Drigo served as doormat to a collection of difficult steps. But the charming Delphine Mouslin and dashing Lionel Delance whisked through its fatalities with splendid ease, and deserved their ovation.

Dancers of this calibre

blossom in the Opéra Ballet's ranks year after year. Each of the artists on view disposed of a sure skill formed in the canons of the Franco-Italian style, with dazzling beaten steps, elegance of means, feet quick and bright, multitudinous

pirouettes.

A film clip taken at the Opera School, which featured in Makarova's *Ballerina* series on BBC TV a few years ago, showed a former *élève* of the company urging her students to give their dancing "Plus de chic!" Beaupouy young may lack a sense of cantabile, that harmonic openness one finds with Russians of comparable age, but they have a technical and a superb basis for their career and their art. They deserve their evenings of glory, and make them very worth while.

than Sylvie Guillem and not a whit less bravura), partnered with elegant assurance by José Martinez, a tall young dancer with a whistle-clean technique.

In the *Esmeralda* pas de deux, merrily attributed as "after Petipa", a miserable score by Drigo served as doormat to a collection of difficult steps. But the charming Delphine Mouslin and dashing Lionel Delance whisked through its fatalities with splendid ease, and deserved their ovation.

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Clement Crisp

Don Quichotte in San Francisco

This year's season at the War Memorial Opera House is now at its mid point. The programme is by and large an interesting one with a number of operas from the fringes of the repertory and during October the company arrived at two operas which coincidentally had also attracted the attention of the Royal Opera this year: Massenet's *Don Quichotte* and Strauss's *Cavatina*.

As far as the Massenet is concerned, this was San Francisco's gain. While the Royal Opera cancelled its production at the last moment, the American company furnished itself with what appeared to be a substantial success, fully sold out by the end of its run.

Massenet wrote *Don Quichotte* for the tiny opera house at Monte Carlo and conscientiously tailored the opera to its intended venue. The cast numbers only three principals, the scale is intimate, its dramatic scope purposely limited

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Wednesday October 31 1990

Latin America's quiet revolution

IT HAS become axiomatic that the 1980s was a lost decade in Latin America as the region struggled to adjust to the burden of debt. Yet it is increasingly apparent that negative growth rates and declining incomes in the majority of the countries of the region were only part of the picture.

The past decade was also a period of challenge and pragmatic response in which governments moved with ever growing consensus to implement a series of fundamental reforms. The emphasis has shifted radically away from outmoded models of import substitution towards competitiveness in world markets and export-led growth. Deregulation and privatisation have become common currency, while the dominant role of the state in being cut back amid a generalised acceptance of the need to promote the private sector in market-oriented economies.

The significance of this "quiet revolution" is highlighted in the annual report on Social and Economic Progress in Latin America of the Inter-American Development Bank. It forms the basis of a relatively optimistic forecast for the region's prospects during the 1990s. Indeed, for first time since the onset of the debt crisis in 1983-84 the IADB has broken with its gloomy projections.

Serious judgment

The IADB is the multilateral institution most directly involved with Latin America and therefore its belief that the region "can look forward to improved prospects and a resumption of growth" deserves to be taken seriously. It should also offer welcome encouragement to Latin American governments to persevere in their structural reforms, which are far from complete. At the same time, the IADB's view should alert international attention to the opportunities of doing business in a resource-rich region whose promise has been disappointingly unfulfilled.

The report makes no reference to the impact of higher oil prices which is likely to be uneven. But this does not invalidate its conclusions or the lessons it offers on the poli-

cy reforms of the 1980s. They have been carried out by governments either reverting to civilian control after extensive periods of military rule or by governments conscious of a continent-wide sentiment in favour of more genuine democratic institutions. In both instances the reform process depends on the credibility of these governments. In important cases like Argentina, Brazil and Peru such credibility hinges on stabilising a hyper-inflationary process.

Integrated approach

The reform process cannot be partial. It requires an integrated approach which tackles the restructuring of the external sector, the public sector and the financial markets. In general, trade and fiscal reforms have come first. Thus in the coming decade governments will have to concentrate on specific reforms in sectors such as agriculture, education and training, energy, health and transport.

The ability to find funds to boost investment in these sectors continues to raise serious questions. The huge debt overhang is more manageable than it was, but it still casts a long shadow. It would be unrealistic to expect the need for new funds to be met primarily from increased foreign direct investment, the return of flight capital, debt reduction and stepped-up bilateral and multilateral lending. The last two sources, in particular, will have to come from increased domestic savings.

This is not an impossible task, provided that governments persist with implementing fairer and more efficient fiscal policies which tackle the huge disparities in income, while also laying down unambiguous guidelines for the operation of private enterprise. This is especially important in the case of Argentina and Brazil which, along with Mexico, are the region's major economic players. Mexico is already putting its house in order. But only if these other two motors of Latin American development succeed in doing the same will the region recover its confidence.

Twenty-eight months into the great effort of simplifying the City of London's rules and regulations, two things have happened. First, the job is taking longer than expected, and the financial services industry's new rule books are still some way from completion. Second, the process - prompted by complaints about the original rules - is now itself being criticised.

"I am afraid we will end up with something just as complicated as before," says one lawyer involved. "And we do, quite frankly we would have been better never to have started it."

Starting it was the first act of Mr David Walker, chairman of the Securities and Investments Board (Sib) when he took over in June 1988. Though the Bank of England retains control over the banks, Sib is the overall supervisor of much of the City. It sits atop five self-regulating agencies (SROs), in the unlovely new jargon which are run by practitioners in the markets they supervise.

When Mr Walker arrived, he found himself custodian of Sib's first attempt at a rule book, which had become mired in legalisms. Trapped by the legal requirement that their rule books be "equivalent" to Sib's, the SROs too had opted for obscurantism and complexity.

Just as important, "Sib was obsessed with the relationship between stockbrokers and private clients and that has driven everything," says one man involved in trying to make the rules work. Last-minute contortions were required to accommodate the quite different demands of the City's core business: transactions between professional, equally well-informed buyers and sellers.

The City complained so vociferously that Sib's founding chairman, Sir Kenneth Berrill, was not reappointed. He was replaced by Mr Walker, from the Bank of England, who immediately announced his programme of simplification, now known as the "new settlement".

The task is still not complete. Earlier this month, for example, The Securities Association (TSA), the SRO which regulates London's stock exchange and Eurobond market, published new draft rules. They will take effect in 1991, nearly three years after the process started. Some regulators' new rule books are nothing like so far advanced.

In the meantime, the City has had to come to terms with the system as it is.

All too often, by ignoring it. One SRO's inspectors report visiting small firms that have not even bothered to take the rule book out of its shrink-wrapping. A City lawyer says: "One

At one big City law firm, the group that deals with regulation has grown from two lawyers to 26 in the past five years

continually finds cases where clients do not understand the rules. There is a great deal of non-compliance as a result." A compliance officer in a large investment bank does not share that pessimism, but says: "A lot of people don't have a great deal of respect for the regulatory system. And a lot of people on the regulatory side have never run or regulated a whilst stall."

Coming to terms with the rules has been an expensive process. Initially, firms had to invest in computer systems for monitoring and control. Since then, they have had to pay for compliance officers and legal advice.

At one big City law firm, the group that deals with regulation has grown from two lawyers to 26 in the past five years. Clients' fees mount up: well into six figures a year for a big firm

to be simple, the task of interpreting

Peter Martin assesses the UK Securities and Investments Board's progress in devising an effective code of practice for the City

Tell Sib, writing a rule book is tough

that uses outside lawyers rather than in-house ones.

Cost is not the only factor; there is also inconvenience. For example, the "cold-calling" rules, devised to protect innocent householders from being harassed by late-night insurance salesmen, have caused problems for managers drumming up support from institutional investors in takeover bids.

And there is a worry that London's new regulatory regime may scare business elsewhere. One small example: the original rules require very detailed customer agreements, particularly for individual investors. But a merchant bank reports that even its pared down four-page letter for professional investors caused problems recently with a Spanish institution, which pointed out that getting a lawyer to read the agreement before signature had cost £1,000. "Under those circumstances," said the merchant banker, "Switzerland starts to look more attractive as a place to find a fund manager."

Regulators accept some of these criticisms. They are also concerned that the legalistic approach of the old rule books gives lots of scope for exploiting loopholes. "Much of the thrust of the new settlement has been to avoid people loophole-hunting and trying to shelter behind technicalities in the rule book," says Mr John Young, chief executive of TSA.

"There were far too many rules," says Sib's Mr Walker, "and they were not in my opinion delivering the amount of investor protection we want. A complex business does not require very complex regulation. It may require very simple rules, such as 'the client always comes first'."

Sib has tried to meet the twin aims of simplicity and consistency by promulgating 10 principles (sample: "A firm should observe high standards of integrity and fair dealing") and 40 "core" rules. Both are written in clear, straightforward English.

So far, so good. But the key to the way the system will work in practice will lie in the SROs' more detailed "third-tier" rules, which will flesh out the skeleton laid down by Sib. And this is where critics fear the simplicity of Sib's rules may prove illusory.

• Some SROs may end up writing very complicated third-tier rules, adding back the complexity removed at the top levels. TSA's draft rules, the only set publicly available, are short and - mostly - simple. The new draft rules from Imro (regulator of fund management houses) are said to be, if anything, more complicated than before.

Mr Walker says he would be unhappy if two regulators dealing with broadly similar institutions had markedly different approaches to the question of simplicity. He has some weight to throw around: the old "equivalence" clause has been replaced by a new test, under which Sib must judge the "adequacy" of the SROs' rule books. It remains to be seen, however, just how simple some of the rule books turn out to be.

• Even if the third-tier rules turn out to be simple, the task of interpreting

SIB'S TEN COMMANDMENTS

(Edited version)

A firm should:

1. Observe high standards of integrity and fair dealing

2. Act with due skill, care and diligence

3. Observe high standards of market conduct

4. Seek relevant information from customers or service

5. Give a customer it advises any information needed to make an informed decision

6. Not unfairly place its interests above those of its customers

7. Arrange proper protection for a customer's asset when it is responsible for them

8. Maintain adequate financial resources

9. Organise its internal affairs in a responsible manner, with proper records, compliance procedures and supervision for staff

10. Deal with its regulator in an open and co-operative manner

and applying them may not be. The TSA has accompanied its rule book with a (weighier) volume of notes and appendices. There will also be a slow accretion of precedent as TSA offers guidance to houses seeking advice. Obviously, one mid-level TSA staff-member says he expects to rely heavily on his copy of the old rule book to explain the rules in the new one.

• Individual SROs may not get the exemptions (or "derogations") from the core rules that they are seeking. Mr Walker wants to keep derogations to a minimum. If an SRO persuades Sib that there is a case for a general derogation, he says, it will modify the core rule instead. Beyond that, derogations should be allowed only on very narrow issues, he says.

• The overlap between regulators may make for confusion and compu-

cation. "Sib is very sensitive to accusations of being 'mammyish', telling regulators what is good for them," says one critic. "As a result it is trying to adopt the Duke of Plaza-Toro approach of leading from behind. This leads to consistency problems."

Still, the emerging system is more promising than the criticisms imply. Above all, it will receive many practical problems in dealing with well-informed clients. As one example, the need for customer letters, which has caused so much ill-feeling, will largely be abolished for professional clients.

The problems that remain are ones that Mr Walker can do little about: the inherent difficulties of regulating a complex and fast-changing business; the need for detailed step-by-step protection for the millions of not terribly well-informed clients of the retail financial services business; the inherent

problems that remain.

Mr Walker, still a member of the Bank's Council, is happy with this trend. He is confident that, in other respects, the implementation of the Brussels directives will be accommodated within the new settlement, and that from 1991 onwards, the City can look forward to a comprehensive, stable regulatory regime.

The worries do not agree: they fear that the new settlement, still incomplete, will itself be replaced by a European-flavoured substitute in a few years' time.

That question is for the future. In the meantime, the task of revising the rule books continues.

Managing the recession

ANY doubt that British industry was heading for a painful recession should have been dispelled by the Confederation of British Industry's quarterly industrial survey, published yesterday, which recorded the sharpest fall in business confidence since the dark days of October 1980.

It is scant consolation that the situation is not yet as bad as it was in the recession of a decade ago. But comparisons with the scale of the recession at that time are not necessarily the best measure of the seriousness of the position.

Comparisons with the past are less important than the impact which this recession will have on British industry's future performance. Managers will be coping with the effects of the recession well after the economists pronounce it dead and buried.

Although the last recession was over by 1982 its effects stayed with many manufacturing companies until 1986 or 1987. It was only in the latter half of the decade that some companies were able to look beyond the need to survive and start addressing their long-term strategies for the future. Even at large companies such as Imperial Chemical Industries the scars left on the management are only just below the surface.

Industry could be dealing with the aftermath of this recession well into the middle of the decade. It is all too conceivable that in five years a range of British companies will find themselves with outmoded product ranges, unable to match the speed of product development of their competitors.

Real test ahead

How far companies will be set back will in part depend on a second factor which distinguishes the current recession from the events of a decade ago.

The 1980s industry has undergone a number of changes intended to make companies more robust. At root all these changes revolve around more determined, entrepreneurial professional management. It was easy to claim that industry had been transformed while it was being carried along by the strong growth of

Brazil under the blanket

■ Pat Sheehy, chairman of BAT Industries, found himself sailing in familiar waters yesterday when he led a City of London delegation to meet the leaders of the Brazilian business community.

His team, which has been sent to South America by British Industries (formerly the British Export Council) is entertaining on the Royal Yacht Britannia in Rio de Janeiro harbour.

The visit has been cancelled by the government of Charles Haughey, which faces a no-confidence vote over the conduct of Brian Lenihan, who is the deputy prime minister and a prospective president. An Irish general election could be in the offing.

With Britannia was previously used for an exports party - a Sea Day in Malaysia last year - a \$10m fund management contract was won by one City institution. Hopes are high that the Brazil visit will land an equally plump prize.

As a tobacco man Sheehy is, of course, an old hand at doing business in Rio. In his new role he is offering the City of London's help in building up Brazil's nascent financial services industry to a level fitting for the world's eighth largest economy.

But he warned his guests yesterday: "What has been lacking in Brazil so far has been a coherent and sustained economic programme that attacks inflation head-on and lifts the blanket of protectionism that has warmed private industry for so long".

No non-Brazilian is in a better position than Sheehy to know how cosy it can be under that blanket. BAT owns three-quarters of Souza Cruz, which is the largest private sector company in Brazil after Volkswagen and General Motors.

Souza Cruz has been developed into the biggest cigarette maker in a land where smoking has never lost its wide appeal.

Orange tinge

■ Queen Beatrix of the Netherlands is on a three-day official visit to Ireland.

The Queen, known as a

OBSERVER



"It's a relief not to be registered - I'm an absent father".

Taiwan. They are to be made from the rare smokewood which resembles snakeskin, found at the heart of certain trees in the Borneo forests. That order will be worth \$44,000.

Posh chopsticks are, in fact, expensive give-aways. In the eastern restaurants where they are provided, the clients are notorious souvenir hunters.

College cheats

■ Cheating has become endemic on American college campuses, according to a study by a professor at Rutgers University, New Jersey.

The study, cited in the US-based Chronicle of Higher Education, found that one third of students surveyed admitted to "hard core" cheating. That means they cheated in eight or more courses over a four-year academic career, by a combination of stealth and fraud.

Meanwhile, the Mandarin has given up its traditional ivory cutlery because of the international drive against ivory sales, and is open to new ideas.

Meanwhile, Hart's fame is growing in the east. He has just had a second inquiry for 1,000 pairs of chopsticks for

Regular offer

■ The very small band of fanatic and rich collectors of tribal art, a select group that can contemplate paying more than \$500,000 for a rare object, is being invited to bid for old friends.

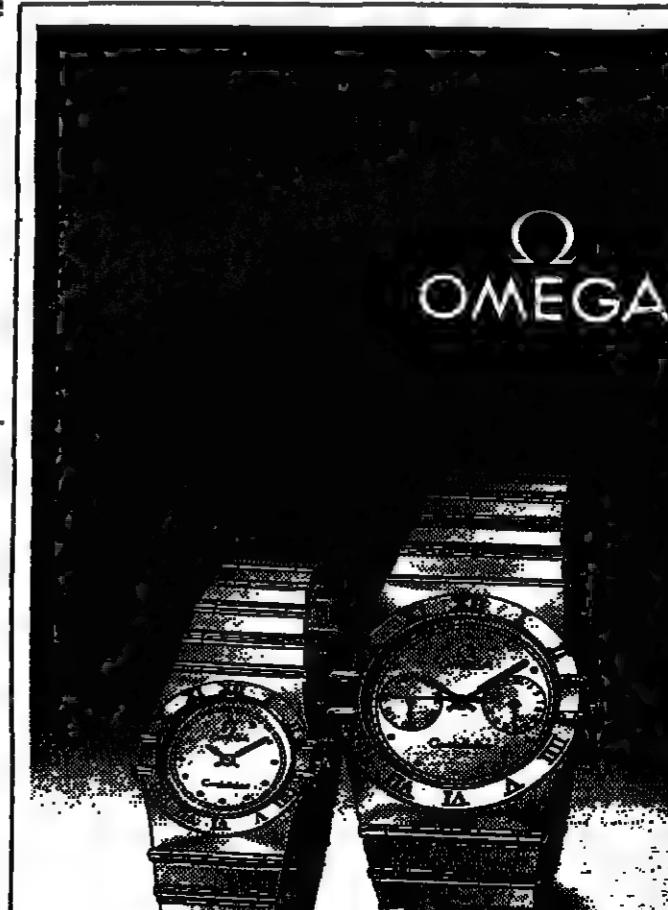
A Swiss dealer is hawking around two Benin bronzes, produced around 1500, with price tags of up to \$1m.

The bronzes are familiar to connoisseurs, however. They were acquired at auction in the 1980s by the Nigerian Government, when, flushed with oil money, it made a belated attempt to buy back its heritage.

Despite the recent rise in oil prices seem to be tough in Nigeria as the bronzes are on the market again.

City life

■ A schoolboy writes home. "Dear mother, New York is very different from Basingstoke. Love, Alan".



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The US at last has a budget, a month into the 1991 fiscal year. But has it been worth all the protracted effort and bitter divisions? Does the budget mark what Senator Jim Sasser, the Democratic chairman of the Senate Budget committee, has called "the beginning of the great correction" - the fundamental adjustment of too many years of "indiscretion and excess"? Or is Mr Carol Cox, president of the bipartisan Committee for a Responsible Federal Budget, nearer the mark in arguing that "these are marginal adjustments in the largest budget in the largest economy in the world"?

The past month's upheavals are not important as a political or financial event. President Bush's approval rating has moved far more than US government long bond yields. For the financial markets, the messy process is more significant than the outcome in confirming doubts about the willingness of US leaders to tackle the deficit problem.

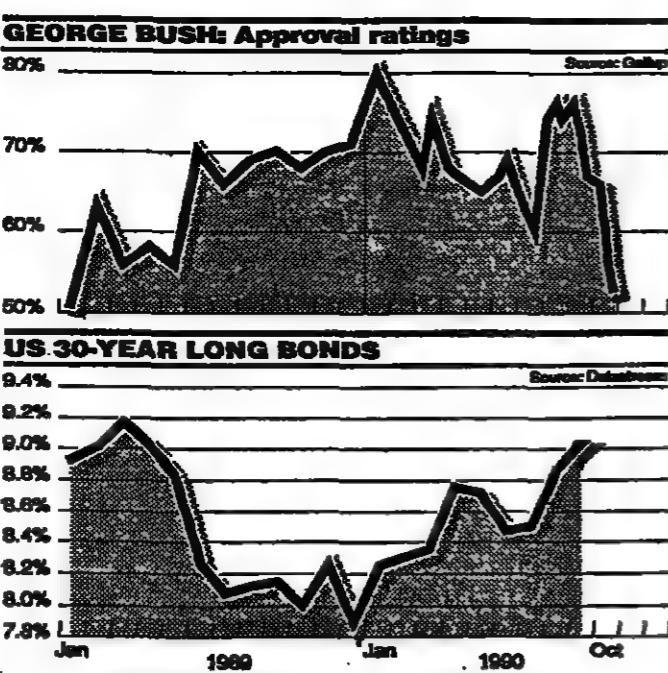
The Federal Reserve's token easing of monetary policy on Monday was at least it could do after its public plans for a "credible" deficit reduction package. The deficit is more concerned with the shaky state of parts of the US banking system, rising inflation, the weakness of the dollar and the uncertain outlook for the US economy.

Now, the less, the result of all the deliberating argument is still the largest deficit-cutting package in US history - \$41bn in the current 1991 fiscal year and \$425bn over five years. But then the package has to be big in view of the scale of the problem. The combination of the soaring costs of the savings and loan rescue and the deteriorating economic outlook pushed up the expected deficit in 1991 from \$60bn to nearly \$84bn. The tax and spending measures for 1991 are not only no longer than those discussed in January but also leave the deficit some \$35bn higher than in the 1990 fiscal year. It will take three years for the deficit to be cut to the level that it was supposed to be now.

The package can be seen as a symbolic act to appease the financial markets and to signal to the political world that the deficit problem is real. There has been little serious attempt to tackle the sharply growing expenditure programme to which people are entitled by right, especially pensions and health programmes. Even modest increases in the cost of Medicare provision had to be scaled back in the face of angry protests from the powerful elderly lobby. Grey power is now as much the engine of

Peter Riddell on the aftermath of the US budget upheavals

Only the beginning of a solution



growing deficits as the defence budget was during the 1980s. Moreover, discretionary programmes - the rewards congressmen offer their districts, such as bridges and dams - are still due to rise in line with inflation.

Yet the package is not just an empty gesture. The tax and spending decisions to implement a \$422bn reduction over five years have already been taken. Indeed, the strength of the public and congressional opposition suggests that the cuts are for once real and not illusory.

Some 73 per cent of the savings are on the spending side, though some are from lower debt interest costs produced by expected falling interest rates. There are, however, real savings in defence and assured increases in revenue from higher income and excise taxes.

New budgetary disciplines have also been introduced into the freewheeling world of congressional appropriations.

Yet, for all the scepticism,

the package should help to reverse the deterioration of the past 18 months. The rise in the deficit, both in absolute terms and as a percentage of gross national product, should be halted over the next year. The direction should then be downwards, even if a balanced budget is still at least two presidential elections away.

The main question raised by the past month's crisis is whether the American political system can tackle the deficit problem. A good deal of high-minded disapproval has been expressed, notably from across the Atlantic, about flaws in the US constitution. But this misses the point, which is that the separation of powers necessarily involves open and lengthy disputes between the separate branches, especially when they are under different political control.

The problem has rather been one of political management. President Bush failed to prepare either his own Republican party or the American people for the seriousness of the deficit problem. By abandoning his "no new taxes" pledge, he split and weakened his own party, a majority of whom in both the Senate and the House of Representatives voted against the final budget package. By being indecisive, he surrendered the initiative to the Democratic leaders of Congress who were able to frame the debate on the issue of the fairness of the tax system. It is too early to say whether their successful effort to raise taxes paid by the wealthy represents a fundamental reversal of the tax-cutting mood of the 1980s.

Mr Bush has been left in the position of simultaneously reluctantly endorsing the final compromise deal so as to get some form of deficit reduction and then attacking the "tax and spend" Congress. Not surprisingly, many Republican candidates in next Tuesday's mid-term elections are distancing themselves from both him and the budget. Mr Bush faces the prospect that the Republicans will lose further ground in Congress and that he will be more dependent on the co-operation of the Democrats.

The deficit problem is the key to the US's long-term economic prospects. But the political costs to Mr Bush of tackling the problem at present outweigh the immediate benefits, particularly since this week's budget is only the beginning of a solution. Mr Richard Darman, the budget director, was being over-optimistic in saying: "I don't believe we will have to come back and ask for more [negotiations]."

He, or his successor, will be back within a year or two at most.

Corporate governance

Bigger carrots and sticks

By Allen Sykes

The debate on short-termism as the main culprit to alleged excessive and inefficient takeover activity in Britain is presently a dialogue of the deaf. Fresh light is needed. My starting point is to consider the form and effect of corporate ownership, governance and financing in the two broad groups of western capitalist countries.

The first group comprises the English-speaking countries (ES) for short: Britain, the US, Canada, Australia and New Zealand. In these countries long-term finance is primarily in the form of equity capital, and the stock exchange is not just a financial market, but also an active market for corporate control. Corporate ownership is split between investment institutions and a minority of individual shareholders (30 per cent and 20 per cent of the total respectively in Britain). Debt is a minor part of long-term capital and most bank lending, certainly in Britain, is short-term.

When investment institutions compete fiercely (a trend

investment portfolios. Underperforming shares are usually sold, or if that is difficult, held in hope of a bid.

Institutions seldom attempt to remedy management deficiencies. Typically, each holds comparatively few shares and cannot act effectively because it is too small. Nor can the shareholders act collectively as they are competing with one another, sometimes fiercely, to attract funds. Few best average index performance, yet overall corporate performance is inferior to that in continental countries.

It is an ideal system of corporate ownership and governance, directors would be under a constant, knowledgeable management discipline but would have the time, resources and incentives to ensure long-term corporate efficiency.

This requires three important changes. First, directors should be given radically improved incentives for profitably improved performance: typically, say, 5-10 per cent of the improved market value of their companies over, say, five to seven years. In return, directors should risk up to two

Ideally, directors would be under a constant, knowledgeable management discipline but would have the resources to ensure long-term corporate efficiency

the ES corporate system. Improvement depends on changing the system; anything else is mere tinkering.

The passivity of ES investors means that boards of directors largely operate as they please. Inevitably they are self-chosen and self-perpetuating. Their own interests predominate and they have little incentive to discipline themselves. They seldom sack inefficient chairmen or chief executives. Most executive directors on British boards owe their positions and futures to these officers.

Similar terms in relation to pay should be offered to non-executive directors. Then they could be expected to perform with zeal one of the main functions at present neglected, namely making life difficult for underperforming senior officers. They would have the backing of executive directors whose own futures and fortunes would be at stake.

Second, the effectiveness of institutional shareholders needs to be greatly improved. They need to move from passivity to longer-term involvement. This requires recruiting the expertise necessary to control companies in which they invest - a process which would be helped by having larger shareholdings in fewer

years' salary to be forfeit for non-performance. This would strengthen self-discipline: no one would take up such options without the most sober assessment. Many directors would move to smaller companies more appropriate to their competence. Younger people would be promoted or recruited.

Third, the big clearing banks should also change their policies. They need to become providers of long-term debt finance and to take significant equity stakes in client companies as do banks in the continental countries. It would mean raising large sums of new debt and equity and recruiting and training staff to manage the new form of corporate client relationships. This would greatly add to corporate ownership stability.

With a greater understanding of client companies, and with the help of the fewer institutional shareholders, the banks could discipline and even replace inefficient management. By running fewer risks than at present they could sensibly lend a higher proportion of long-term capital as debt. This would lower average ES long-term capital costs to continental levels.

In sum, neither individual

directors, nor investment institutions nor clearing banks are responsible for the present inferior corporate performances in Britain and the other ES countries compared with the continental countries.

Still less is the malaise directly due to the prevalence of hostile takeovers. The fault lies in the system of corporate ownership and governance that builds in growing short-termism. The remedy lies in moving in the direction of the continental countries with the addition of a marked change in risks, incentives and rewards for directors. Only radical changes broadly along the lines indicated are capable of raising corporate and thus investment performance in the ES countries. Such an outcome will greatly reduce the number of hostile takeovers, but that will be a by-product, not the main aim.

*The author is a former managing director of Consolidated Gold Fields. This article is based on his paper *Corporate Takeovers: the Need for Fundamental Rethinking*, written for the David Hume Institute.*

LETTERS

The real work of the European Parliament

From Sir P. Catherwood, MEP.

Sir, No Saturday would be complete without the Weekend FT and I enjoy its light-heartedness. But Lucy Kellaway's article ("Travelling circus prepares to govern Europe," October 27) is not to your usual standard. What is based on sharp perception of realities, not on cheap sneers. And since your own reporting of the European Community is quite exceptionally reliable and penetrating, no one writing in your pages has any excuse.

Even the one point of substance is totally misleading. It is true that the European Parliament under the Single European Act has thrown out very little at second reading. But this is because, in half the cases, the Commission and Council have accepted parliament's amendments and in a large number of other cases, they have sufficiently met our points for us to let the legislation through.

Since Council meets behind closed doors, I am not sure where Ms Kellaway gets her view of its workings. I attended the annual meeting of the parliament's governing council with the Council of Ministers at the end of 1984, putting the parliament's proposals for what became the "1992" package.

From Mr Stanley Crossick.

Sir, Ms Kellaway's article does a disservice to the European Parliament, the UK and the FT. The parliament's current performance is disappointing, as many MEPs recognise, and its case is not being well presented. The parliament must bear much but not all the blame for this.

A strong European Parliament (by supplement but not to replace national parliaments) is an essential part of the institutional structure of Europe, whose next stage of creation is in progress.

Destructive jibes at the European Parliament normally come from those who do not seem to build a strong, open and democratic Community. It is just as easy to write in this vein about the House of Commons and other national parliaments. The Commons is frequently "almost empty": indeed the chamber is not big enough to seat all its members at the same time.

Japanese co-operative research

From Mr Martin Fransman.

Sir, The article by Guy de Jonquieres ("Shortcomings of joint research," October 16) contains some misconceptions regarding the role of Japanese co-operative research programmes.

He makes four criticisms of European co-operative research programmes such as Jessi, Esprit and Eureka, and their American counterparts such as Sematech and MCC. He says there is no clear evidence that they have achieved their aim of strengthening industrial performance. They have not equipped western companies with "any world-beating new technologies". They have not given their participants the "great leap forward" which Japan's government-sponsored very large scale integration (VLSI) programme gave its computer and microchip industries in the 1970s. And they have mistakenly focused on technology, whereas the real western problems lie "in industry and market structures".

I am not concerned to argue the pros and cons of these western programmes, but rather to point to some of the key features of Japanese government-initiated co-operative research programmes. My comments are based on my just published book, *The Market and Beyond, Co-operation and Competition in Information Technology in the Japanese System*. The following features are relevant to Mr de Jonquieres' argument.

There is no evidence that the

Japanese programmes have produced world-beating new technologies (according to any reasonable interpretation of this phrase).

There is no evidence that the VLSI programme gave the Japanese electronics companies a great leap forward. Its greatest achievement was probably the creation of a more tightly integrated network of semiconductor-using and equipment-supplying companies.

Competition between the participating Japanese companies limited the sharing of knowledge. The greater part of most of these programmes involved co-ordinated research rather than the much fuller sharing of knowledge attainable under joint research in joint research facilities.

The main aim of the Japanese programmes was to extend existing knowledge in key areas in an incremental and practical way, that is to undertake oriented basic research, rather than to produce world-beating new technologies.

There is evidence that they have succeeded in this aim. There is evidence that the Japanese companies allocated significant additional resources to the selected research areas as a result of these programmes, compared to what they otherwise would have allocated.

Martin Fransman,

Director, Institute for Japanese-European Technology Studies, University of Edinburgh.

Towards higher standards

From Mr Tony Webb.

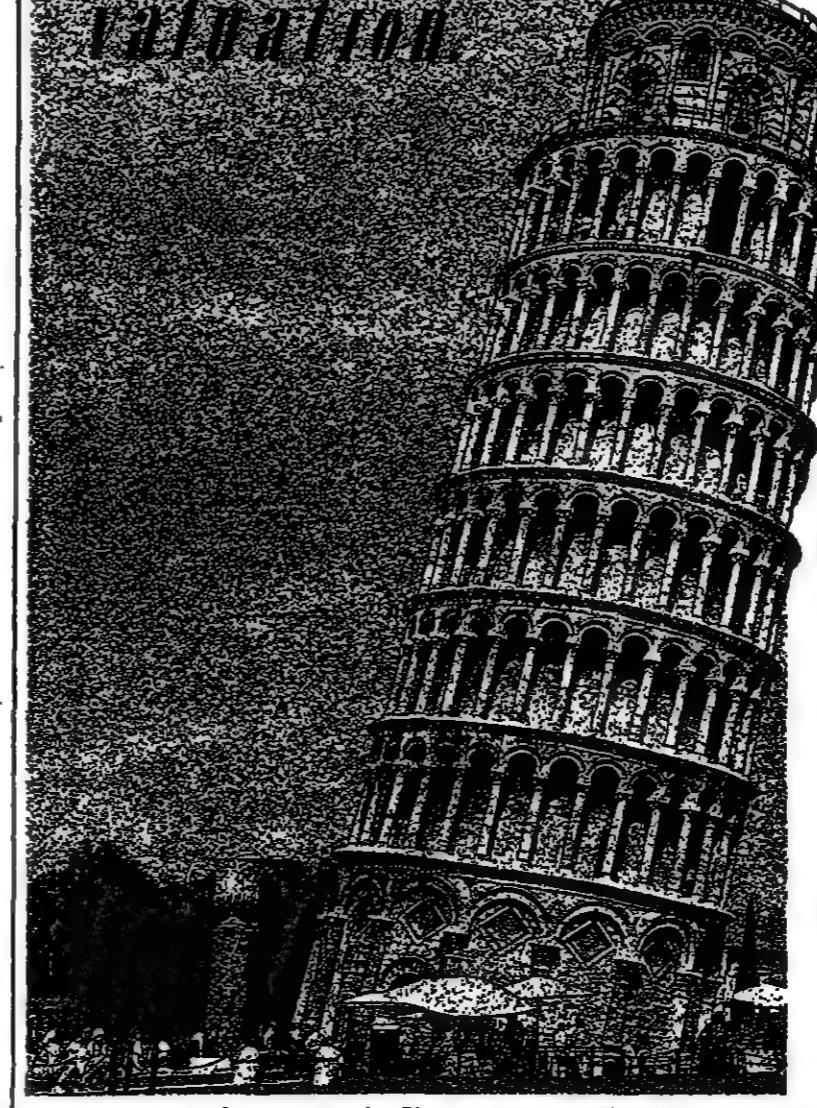
Sir, Most of our ablest 16 to 19 year olds are in further education, since form 16 studies, or comprehensive schools. Under Lord Reay, headmaster of King's College School, Wimbledon ("Why reform holds no lessons for the able," October 17), I believe that their interests are well served by the School Examinations and Assessment Council's (SEAC) Draft Principles for Advanced Supplementary and Advanced Examinations.

The new role proposed for AS Levels will enable such young people to develop the breadth that is characteristic of the education of the most able in our competitor countries. Continuous and varied assessment will give them the range of challenges that they are entitled to.

Tony Webb,
Director of Education and Training,
Confederation of British
Industry, Centre Point,
105 New Oxford Street, WC1

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The NAME TO VALUE

World's longest undersea tunnel joins Britain to continental Europe for the first time since the Ice Age

France-Britain link no longer a dream

By Andrew Taylor, Construction Correspondent, in Dover

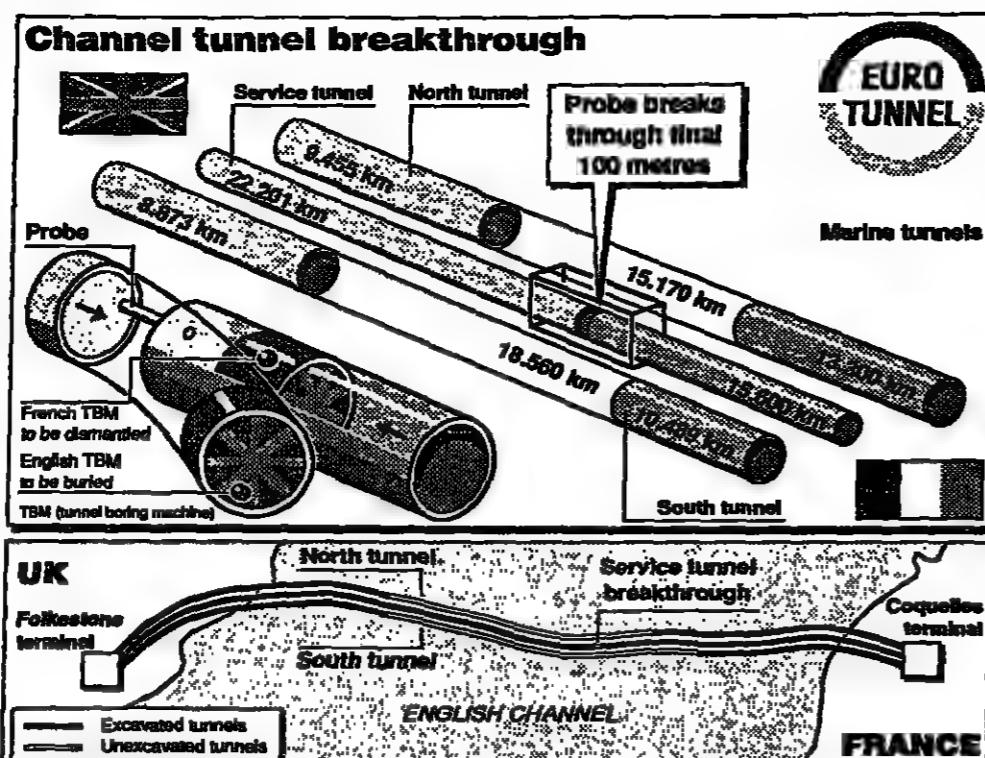
FRENCH and British tunnellers made contact with each other under the Channel last night for the first time as a thin steel probe was pushed through the last 100 metres of chalk marsh which divide them.

The breakthrough by the probe, which makes a narrow hole 60mm wide, follows three years of tunnelling by the huge 500-tonne boring machines which have excavated the service tunnel, the first of the three tunnels to be fully dug.

Only a handful of the 13,000 British and French workers employed on the project have been able to witness the linking by the probe but, over the next four weeks, a gallery big enough to allow a person to pass through will be dug.

By early December people should be able to walk from Britain to continental Europe for the first time since the Ice Age. TMI, the consortium of British and French construction companies building the tunnel, said the real celebration would then take place. The service tunnel is due to be completed and lined by the new year.

With the steel probe in place, engineers will know exactly the nature of the rock they have to dig through. There should be no more unpleasant surprises caused by unexpected deterioration in ground conditions and jokes about the tunnel failing to meet in the middle will also have to be removed from the repertoire of British and French comedians. Laser beams have plotted the precise route of the tunnels to ensure that they meet in the middle.



The tunnel is the world's longest under sea – the Seikan tunnel in Japan is marginally longer.

Its construction has involved the digging out and shifting of millions of cubic metres of soil from under the Channel. Sand, cement and other materials have been moved by road, rail and pipeline to construct tunnels and new roads; two huge rail terminals are being built

at Folkestone in Kent and Coquelles in northern France.

Around 4m cubic metres of chalk has already been removed from the British end of the project alone. This has been disengaged along a purpose-built railway and conveyor belt system stretching up to 1km from the tunnel face back to the Kent coast.

When all three tunnels are completed the track will be

ripped out to make way for the commercial railway which will link Britain and France.

Some of the spoil has been deposited – up to 2,000 tonnes an hour – into purpose-built lagoons at the base of Shakespeare Cliff between Dover and Folkestone. A 1.5km long platform will stretch 128 metres out to sea. There are plans to turn this into a leisure area, including

possibly a nature park. By last night more than 70 per cent of the 150km of rail and service tunnels had been completed. And, more than 60 per cent of the two rail terminals had been built. The French terminal is itself one of Europe's biggest ever construction projects.

Poor ground conditions, particularly under the Kent coast, restricted tunnelling in the early years of the project. Only 7km of the 51km service tunnel were completed in the whole of 1988. There have been rows between the constructors and Eurotunnel over delays and mounting costs and nine lives, seven in Britain, have been lost during construction.

The cost of the project, estimated at £4.8bn (\$8.45bn) in 1987 has soared to more than £7.5bn. Eurotunnel is now in the process of raising a further £2.6bn to complete the project. This includes a £300m rights issue, the prospectus for which is due to be published early next month.

The British tunnelling machine, built by Howden in Glasgow, will be left underground, packed in a gallery alongside the service tunnel.

The French machine will be dismantled and removed.

Most tunnelling machines

are purpose built to suit specific ground conditions so

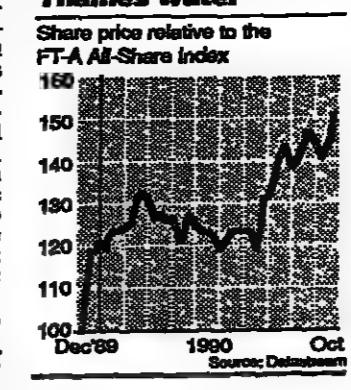
there is not much of a second hand market for this equipment.

Once the tunnel is operating, spot checks will be made by customs officers and police at both ends of the tunnel in an effort to prevent it becoming a through route for smugglers.

THE LEX COLUMN

Cheer up, the worst is yet to come

Thames Water



that 122p per share is a fair net asset value to put on the hotels, a lot more than the 73p it successfully offered. Let us assume, first, that the debt involved does not sink Brierley, which has £90m borrowings of its own already; and second, that Mount Charlotte's able management stays on and can sell the £200m-odd of hotels it was aiming to shed this year. If those conditions are fulfilled, Brierley has bought a prize asset cheaply and the fund managers have sold them short to what actually goes into managing the business.

William Low

It was not a good day for a surprise rights issue, but the fact is William Low had no choice. The momentum achieved by its 1988-89 development push is nearly spent. Yesterday's cash call aside, most forecasts were for flat earnings next year, a trend which would certainly have been apparent by the interim stage. Instead, shareholders are being offered a deep discount immediately after 21 per cent profits growth and a 16 per cent dividend increase. Add in a near 40 per cent outperformance by the shares so far this year and investors, Sir Ron Brierley apart, might be inclined to be generous.

As to the merits of the company's second rights issue in three years, it shows the emphasis is back on organic growth, its dalliance with acquisitions consigned to the freezer. After failing to buy Budgens and the Gateway stores, Low has at least regrouped around its strengths. It is hard to argue with a strategy designed to improve the group's distribution, upgrade computer systems and expand the selling area to a respectable 1m square feet, including a higher ratio of profitable new space.

Nevertheless, the shares quickly dropped below the theoretical ex-rights price of 33p, which suggests some investors have seen enough. Their doubts are no doubt based on familiar arguments over the future for a food retailer which will always be hungry for cash if it is to continue a successful regional battle with larger rivals. On forecast profits of £25m, the shares are on a demanding rating of 11.1 times earnings.

Anti-fraud police raid London headquarters of Polly Peck

By Clay Harris and David Barchard in London

THE BRITISH government's Serious Fraud Office yesterday sent police and accountants to conduct an all-day search of the London headquarters of Polly Peck International, the company which sought protection from its creditors last week with debts exceeding £1.3bn (£2.45bn).

The high-profile operation came five days after three administrators were appointed to oversee the group's affairs. The administrators, who learnt of the raid shortly before it began, said they were co-operating fully with the SFO.

Mr Adi Nadir, Polly Peck's chairman, attacked the search, which he described as "astounding". He said it was "symptomatic of a new desperation" on the part of the SFO.

In a statement, Mr Nadir said Polly Peck had already voluntarily opened its books to the SFO's accountants.

"For about three weeks those accountants have been working in the company's offices, inspecting documents, and their questions were being answered," he said. The accountants had been working in their own basement room next to the kitchen.

Mr Nadir also said: "I have committed no criminal act and in particular I have not been

involved with any illegal or unauthorized share dealings."

For their part, the accountants in the raid – from KPMG Peat Marwick McLintock – said: "A quantity of documents will be examined at the headquarters but disruption to the functioning of the administrators is being kept to a minimum."

In Turkey meanwhile, Mr Namik Kemal Kilic, Treasury under-secretary, said his government would not attempt to control or restrict cash transfers abroad by Polly Peck subsidiaries in the country.

The statement was the first by a senior Turkish official since Polly Peck, one of the largest foreign investors in Turkey in the 1980s, was placed in administration.

"Any company should be able to change hands at any given time according to international legislation," Mr Kilic said. His words were taken as a signal that Ankara will co-operate with administrators when they go to Turkey some time next week.

Turkey suffered most of its remaining exchange controls last year, so there are now no identifiable obstacles to transferring the proceeds of any disposals to the UK to pay off claims against the parent company.

Additional report, Page 26

Soviet parliament tackles draft law on foreign investment

By Leyla Boulton in Moscow

THE Soviet parliament is expected today to begin examining long-awaited legislation to protect foreign investment in the Soviet Union.

While the legal guarantees are seen as the key to encouraging western investment in the ailing Soviet economy, the draft law is, however, likely to leave many businessmen hungry for additional clarification and concessions.

The document defines investment as covering almost every form of economic activity – with the notable exception of land ownership, which is still banned and has yet to be decided upon by national and republican parliaments.

Investment assets include deposits, stocks and bonds, intellectual property, fixed assets such as buildings, know how, and "the right to use land and other natural resources".

While saying that the state guarantees the protection of investment, the bill also pro-

mises "full compensation for losses in the event of the nationalisation or the conversion of assets". Although the law is apparently not retroactive, investors will not forget how the Bolsheviks reneged on pre-revolutionary debts and confiscated assets invested before the 1917 Revolution.

Disputes arising from investment activity are to be settled by courts, state arbitration, and arbitration tribunals. The law bars state organisations from meddling in investment activity which does not break the law.

It also says that state organisations which cannot afford to pay compensation must be helped to find the necessary sums by government authorities. These are both important provisions where state organs constantly interfere in business, and at the same time take little responsibility for their actions.

The new legislation's appear-

Hindu militants seize Moslem holy site

By David Housege in Ayodhya

HINDUS yesterday stormed and damaged a mosque at Ayodhya, northern India, after repeated clashes between police and crowds left six dead and scores injured.

Triumphant planting saffron flags on the mosque's three domes, a crowd of cheering militants was left undisturbed for more than 15 minutes after discipline collapsed among Indian security forces protecting the site.

The fall of the mosque dealt the worst blow to India's secular tradition since independence in 1947 and shook the faith of India's 110m Moslems in the government's ability to defend the Hindus.

The security forces lost control early in the day in a face of unexpectedly determined attempts by militants to reach the mosque. One group hijacked a bus carrying militants under arrest and then smashed their way through police barriers to within a few hundred yards of the site.

The Hindus hacked stones and metal window bars from the interior of the 400-year-old building and held ceremonies to mark the beginning of construction of a temple. They claim the site originally housed a temple to mark the birthplace of the god Rama.

The immediate impact of yesterday's events is to deal a further devastating blow to the administration of Mr V. P. Singh, prime minister. Mr Singh was counting on the Moslem vote in the early general election which is now expected.

The government had staked its reputation on preventing the seizure of the mosque. Last night, Mr Singh offered to resign in a letter to Mr S. R. Bommai, head of his Janata Dal party, an offer he has made twice before when faced with party dissidence.

A further 23 people were killed in demonstrations in other parts of India yesterday, some under police fire. The controversy has claimed at least 135 lives in the past week.

In Uttar Pradesh state, where Ayodhya is located, tens of thousands of troops have been deployed. The storming of the heavily fortified site on which the mosque stood came after repeated clashes between

surging crowds and police in the narrow streets of the pilgrimage town.

The militants gained access

to the mosque through the pressure of the almost hysterical crowd and seeming connivance of paramilitary forces guarding the site. Members of the Central Police Reserve Force (CPRF) are believed to have opened the lock on the last steel barrier – reflecting the sympathy that many in the paramilitary and police forces have for the Hindus.

The security forces lost control early in the day in a face of unexpectedly determined attempts by militants to reach the mosque. One group hijacked a bus carrying militants under arrest and then smashed their way through police barriers to within a few hundred yards of the site.

As the crowds gathered in

strength and courage, the police seemed to lose their nerve – especially when called on to fire. Two armed state policemen could be seen hiding in a house near Khanak Bhawan, in the centre of Ayodhya.

Police lobbed teargas shells in an attempt to prevent the crowds entering the mosque, but did not fire warning shots.

Mr S. P. Dixit, a leader of the Vishwa Hindu Parishad (VHP), the fundamentalist movement that has organised the crusade for the construction of the temple, claimed the mosque had been symbolically "destroyed" and that a start had been made to the building of the temple.

The government has claimed

that almost 100,000 Hindu militants have been arrested in recent days in an unprecedented crackdown on devotees of the main religious community. Those arrested include Mr L. K. Advani, leader of the Hindu militant BJP party, which earlier withdrew its support for the government over

the issue.

Framatome tussle ends

Continued from Page 1

time to come. The subsidiary, the group will make a large profit on the deal. The sale price includes a FF210m premium for the transfer of control to the public sector.

The FF190m at which the shares themselves are being sold values Framatome at FF17bn, and also includes an as yet unquantified, capital gain.

CGE will put the cash towards the roughly FF2bn it

needs to pay to Fiat, the Italian car maker, as part of a recent exchange of business activities and share stakes.

The CEA and Electricité de

France, the electricity board, will now hold a combined 46

per cent in Framatome, with 5

per cent in the hands of Credit

Lyonnais, which engineered

the deal on behalf of the

finance ministry. The remain-

ing 5 per cent will go to Fra-

matome's staff, a slight increase

on their present shareholding.

CGE will also receive a

FF100m cash injection.

INTERNATIONAL COMPANIES AND FINANCE

Brierley gains control of large UK hotels group

By Andrew Balmer in London

CONTROL of Mount Charlotte Investments, Britain's second biggest hotels group, has fallen into the lap of Brierley Investments (BIL), the New Zealand company founded by the entrepreneur Sir Ron Brierley.

BIL said yesterday it had received acceptances representing 52.5 per cent of the shares in Mount Charlotte for its cash offer of 72p a share, which valued the hotels group at £544m (£1.25bn). Mount Charlotte shares closed 6p higher at 72p.

In a fittingly understated claim to what has been a low-key bid, BIL last night appeared uninterested in encouraging more shareholders to accept its offer, which it has declared unconditional. Mr

Paul Collins, BIL's chief executive, said: "We always said this bid was optimistic. Clearly, this price does not fully represent the asset value."

Mr Robert Peel, Mount Charlotte's chief executive, said the BIL offer represented a 40 per cent discount to his group's net asset value of 122p a share.

Most interest will now centre on whether, and on what terms, Mr Peel and his executives will continue to run the group, as BIL has always said it wanted them to do. The Mount Charlotte board will issue a statement today.

Mr Collins said last night: "It's absolutely business as usual, as far as we are concerned. Robert is an integral

part of the team." BIL launched its bid last month after acquiring a 10.1 per cent stake in Mount Charlotte from the Kuwait Investment Office. Since the New Zealand group already had 28.2 per cent, the purchase obliged it to make an offer for the remaining shares.

Mr Collins said at the start he would be happy with anything between 40 per cent and full control of Mount Charlotte, which, with nearly 14,000 rooms in the UK, is second only to Trusthouse Forte.

Concern about delays in asset disposals forced Mount Charlotte's shares down to 57p before the bid was launched. See box.

UBF plans closer insurance link

By Enrique Tassan in Helsinki

UNION Bank of Finland (UBF), one of the country's two biggest commercial banks, is considering a plan for a new organisation which could forge closer links with insurance companies.

Under Finnish legislation, an insurance company can only own 20 per cent of a Finnish bank, while a bank can only own 10 per cent of an insurance company. By forming a new parent company, which would be a financial services group, UBF and insurance companies could bypass these

ownership restrictions.

Mr Antti Hirvonen, president, said the new financial services group would be called Unitas, presently a brokerage company owned by UBF. It could merge with Finanssiliitto, a holding company through which UBF and Sampo, an insurance company, hold shares within Finland.

The move to merge with Finanssiliitto suggests the holding company is in financial difficulties, due to the sinking value of its share portfolio. The restructuring announce-

ment by UBF follows a similar move by Kansallis-Osake-Pankki, a UBF rival commercial bank, a few months ago.

UBF also announced that as of January 1, 1991, the bank would be divided into two. Domestic banking would be handled by Yhdyspankki, and its international operations by Union Bank of Finland International.

Finnish banks are presently going through a shake-up to slash overheads while enhancing profitability in the face of stiffening outside competition.

Anglo American sets up fund in Israel

By Philip Gash in Johannesburg

ANGLO American Corporation and associates have established a venture capital fund aimed at identifying and developing Israeli technology.

The fund, AATKS Ventures, is Anglo's first investment in Israel. It will provide a vehicle by which technology can be brought into South Africa. AATKS will fund technology-based companies in Israel and help them penetrate European markets.

Mr Julian Ogilvie Thompson, Anglo American chairman, said: "That the country has a limited base of technology is

well known. If we are to make significant strides in the industrial spheres, then we have to have access to foreign technology markets. AATKS affords us that opportunity."

Mr Gideon Tolokovsky, a director of the management company of AATKS, said: "Investment in Israel-related enterprises by international industrial groups can be extremely beneficial both to the industrial investor, who can expect access to new technologies as well as financial return, and to technology-based Israeli companies who

often have few financing alternatives open to them."

The new investment will be monitored by the corporation's technology and industrial development unit with the aim of identifying new business in manufacturing.

Mr Ogilvie Thompson said developing industrial businesses from grass roots remained an important part of Anglo's plans. "For this reason, we need to keep abreast of the latest technological advances. The size of our group enables us to invest in what is a high-risk venture."

FN confirms Giat offer for bulk of its assets

By Lucy Kellaway in Brussels

FABRIQUE Nationale Herstal, the almost bankrupt Belgian arms maker, yesterday confirmed that it had received a partial offer from a French arms company for most of its industrial assets.

In order to consider the offer, made by Groupeement Industrial des Armees Techniques (Giat), FN's shareholders yesterday voted to give themselves another month to resolve how best to solve the company's growing difficulties.

The deadline for agreement was meant to be yesterday, and had already been extended once because of the difficulty in meeting all the conditions of a complicated rescue package.

However, it is generally accepted that if no final agreement is reached by the end of the month, there may be no alternative than to liquidate the company.

The terms of the offer from Giat - which was known as a possible suitor for months - were not disclosed yesterday, but were thought to be broadly compatible with the terms of the rescue plan.

One condition of this plan is that FN finds an industrial partner to run the bulk of its activities. The rest of the deal hinges on the company being able to raise some Efr130m (£41m) from banks and shareholders, and on reaching a deal with its trade unions.

As the negotiations have dragged on, the 2,500 workers at the Liege factory have become increasingly restive, and on Friday occupied the plant in response to rumours that Societe Generale of Belgium, the largest shareholder, was prepared to put the company into liquidation. La Generale had repeatedly said no decisions had yet been made.

Mr Joseph Labey, FN managing director, said sales at FN, which specialises in light civilian and military arms and munitions, had received a boost from the Gulf crisis. "Events in the Gulf have helped," he said. He declined to reveal the value of new orders generated by the Gulf crisis, however, AP-DJ adds.

Top Spanish banks' profits reflect costs of deposit war

By Tom Burns in Madrid

SPAIN'S top banks, long-used to posting big rises in pre-tax profits, are reporting somewhat chastened figures, reflecting the costs of a deposit war and loan restrictions ordered by the government as part of its economic austerity programme.

Banco Central, Spain's second-ranked bank in terms of deposits, has raised pre-tax profits in the first nine months of 1990 by 15.8 per cent to Pta10.8bn (£744.2m). The figure was down on previous years but in keeping with the figures other leading banks have reported recently.

Central was, together with

the smaller Banco Popular, the only one of Spain's main financial institutions which refrained from the expensive deposit war that in the past year has led other Spanish banks to offer interest rates as high as 14.5 per cent to lure new account holders.

Banco Popular posted profits of Pta1.6bn at end-September, an 18.2 per cent increase on its third-quarter results in 1989.

Banco Santander, which initiated the deposit campaign, forcing most of the main banks to follow its initiative, reported Pta3.9bn profit for the third quarter, representing a 15.4 per

cent increase on 1989.

Banco Bilbao Vizcaya, Spain's largest bank, reported third-quarter profits of Pta10.8bn, a 10.3 per cent rise.

One of Santander's main rivals in the battle to offer better returns for current account holders, BBV, blamed the increased cost of deposits for its comparatively disappointing results.

Third-quarter results last year among the top Spanish banks revealed, as they had done in previous years, profit increases in the 20-30 per cent range.

After losing DM120m (£86m) last year, Adidas should break even this year and return to profit in 1991. Mr Tupie said last week, Adidas has suffered in common with other sportswear concerns, from tough competition in the industry.

Mr Friderichs recently resigned as the supervisory board chairman of Co op because he disagreed with the policy of selling parts of its troubled retail group rather than keeping it intact.

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Mr Tupie, who now has an 8 per cent stake in the German company, will not take a seat on the supervisory board. Instead, he will inject a further DM440m into the company through a capital increase.

The chief executive of Adidas, Mr René Jaggl, has said it should achieve a turnover of DM5bn in 1992. Last year, total turnover, including licensing revenues, rose by 7 per cent to DM4.8bn. This included DM3.2bn, a slight rise on the previous year, from Adidas' activities, including goods under the Pony label.

• DG Bank, the German cooperative bank, said it was talking to several interested parties about the sale of all of its 67.5 per cent stake in Co op, under reports. It added all bidders were interested in DG's full stake.

• DG expected no objections from the German cartel office to any of the bidders. The anti-trust authority said no bid had been submitted for its office to scrutinise.

Share analysts said the main attraction of a stake in Co op is its DM120m total loss over the past three years. Under German law, shareholders can deduct past losses of consolidated firms. Co op expects 1990's operating loss to be DM150m after a DM150m loss in 1989.

TNT leaps 48% on revenue rise

By Bruce Jacques in Sydney

TNT, the Sydney-based international transport group, has shaken off the effects of last year's prolonged Australian pilots' dispute and has begun the new financial year strongly.

The company has declared a 48 per cent surge in operating profits to A\$22.3m (US\$17.5m) from A\$15.0m for the quarter to end-September on a 7 per cent rise in revenue to A\$11.5m from A\$1.07bn. The interim dividend is unchanged at 3.75 cents a share.

The result excluded abnormal profits, mainly currency changes, of A\$2.5m against

losses of A\$2.2m previously, partially offset by losses of A\$10.8m transferred to the foreign currency translation reserve compared with gains of A\$10.8m previously.

Despite the slowing economy, freedom up the labour market, in bringing about improvements in industrial relations, in significantly reducing inflation, and in other areas of micro-economic reform has been far less than is required to put this country on the road to real progress.

"This current year will be difficult, but we would expect to achieve, or aggregate results more or less comparable to those of last year," he said.

Concept forecasts loss of FFr500m

By William Dawkins in Paris

CONCEPT, France's third largest software group, yesterday warned that it expects to lose FFr500m (£38.6m) this year, a far worse than expected swing from the FFr149.5m net profit it reported in 1989.

This is the latest in a series of setbacks for French high-technology companies and is mainly due to the rising costs of debt, which Concept built up to make a series of ambitious acquisitions, including CCMC, a software group Concept took over two years ago.

Concept has also been hit by the costs of reducing staff numbers in response to

its earnings setback.

Concept's shares were suspended last week when the COB, the Paris stock exchange, was warned of the seriousness of the group's position.

Trading is expected to resume once the board has voted on a FFr500m capital increase called for by Altus, the banking and investment group which owns 19.5 per cent of the group's shares.

Mr Olivier Spire, Concept group chairman, believes there is no need for what would be a second big capital increase in a year. The group should return to profitability next

year, he said. But he warned: "We cannot completely judge the impact of the current situation, which could make life difficult in the next few months."

The group will face FFr1.000m of restructuring costs this year, mainly for the loss of 100 jobs at CCMC, plus FFr75m of financial charges. Sales are expected to fall slightly from FFr2.5bn in 1989 to around FFr2.2bn, said Mr Spire.

Concept also revealed yesterday a first-half loss of FFr1.8bn on turnover of FFr1.4bn, far worse than the FFr40m six-monthly loss it had estimated in early September.

Automotive Equipment Beteiligungs GmbH (AEB)

and its subsidiary

Cargo Van Fahrzeugwerke GmbH

have been acquired by

Morgan Stanley Leveraged Equity Fund II, L.P. and Management

We acted as advisor to the sellers

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Fusionsberatung mbH

A member of the BHF-BANK group

MS Cargo Van Holdings GmbH

a company formed by

The Morgan Stanley Leveraged Equity Fund II, L.P. and Management

has acquired

Automotive Equipment Beteiligungs GmbH (a corporation organized under the laws of the Federal Republic of Germany)

MORGAN STANLEY & CO.
Incorporated

October 1990

Nomura Thinks...

Outlook for Japan's economy and stock market-from Tokyo

Q

Prices on the Japanese stock market have been experiencing a serious fall since the beginning of the year. Is the Japanese economy facing a dark future?

Q

Can Japanese firms maintain their competitive edge given the rise in oil prices?

Q

Isn't the Japanese economy particularly sensitive to a rise in oil prices, as has been the case in the past?

Q

In the past, Japan's P/E ratio was quite high. What is the current level?

Q

When Japanese stock prices peaked at the end of last year, the P/E ratio was over 60. Now, however, Japan's P/E ratio has declined as a result of the fall in stock prices, the rapid increase in interest rates and conflict in the Middle East. Before becoming a creditor nation, Japan's P/E ratio was approximately 2.2 times that of the US. Today, Japan's P/E ratio has returned to a similar level, at 2.01 times the US P/E ratio. It has often been said that Japanese stock prices are high when compared with other markets on a P/E ratio basis. But from a historical perspective, it can be argued that this year's plunge of the Nikkei Stock Average by over 40% to the 20,000-plus level has gone too far.

Q

Japanese interest rates have always had a great influence on stock prices. What is Nomura's view?

Q

With the consecutive increases in the official discount rate, market interest rates have reached the 8% area. If we compare the yields of the Japanese Government Bond and the ten-year US Treasury Bond, we find that the difference is approximately 1%. However, given lower inflation in Japan than in the US, Japanese real interest rates are now higher than those of the US. This might lead to a slowdown of economic growth. Thus it appears that Japanese interest rates will peak out and begin to decline between now and December, with some arguing that a further decline will occur towards mid-1991. Currently, there is a trend towards investment in financial assets with fixed, rather than variable, interest rates. Private investors have already begun to shift their funds to medium- and long-term financial assets. This can be considered to reflect investors' expectations that interest rates will not continue to climb.

Q

What are the prospects for the yen's exchange rate?

Q

The current upsurge of the yen can be attributed to three main factors: 1) the rise in Japanese interest rates, which has led to a reversal of the real interest rates between the US and Japan, resulting in capital inflow into Japan; 2) the fear of a recession in the US and the corresponding expectations of monetary easing there; and 3) the increased resistance of the Japanese economy to higher oil prices. On balance, it could be argued that the current yen rate will be sustained.

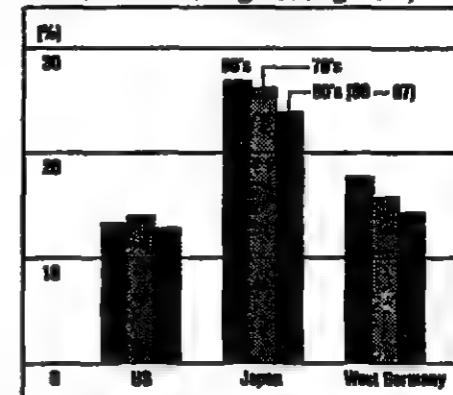
Japanese Economic Outlook for Fiscal Year

Fiscal Year	1990	1991	1990	1991
Nominal GNP (%)	6.0	6.2	1.6	1.6
Real GNP (%)	5.1	4.9	1.6	1.5
Domestic Demand (Contribution to Real GNP)	5.7	5.5	1.1	1.0
Net Exports (Contribution to Real GNP)	-0.6	-0.4	-0.1	0.2
Industrial Production of Manufacturing (%)	4.5	5.0	1.3	1.0
Wholesale Prices (%)	3.5	2.2	1.1	1.5
Consumer Prices (%)	2.9	2.5	1.1	1.2
Trade Balance (\$ M)	70.0	58.0	17.0	15.0
Current Balance (\$ M)	53.4	42.7	12.2	12.5
Crude Oil Price (\$/bbl) (Customs Clearance Basis)	18	22	26	26
Exchange Rate (Y/US)	143	145	146	146
Official Discount Rate (End of Fiscal Year)	5.25	6.00	6.00	6.00

1990 = Oil Price at \$20 1991 = Oil Price at \$30

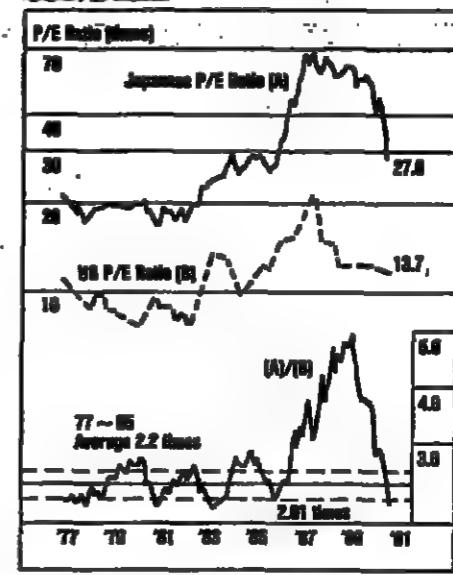
1990 = Predicted % change, year-on-year

Japan, US and West Germany's Investment Ratios (Fixed Capital Formation Excluding Housing/GNP)



(Source: OECD "National Accounts"). Figures for W. Germany prior to unification.

Comparison of Japanese and US P/E Ratio



(Source: Morgan Stanley Capital International 1977 - present)

Japan/US Long Term Interest Rates



NOMURA

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INTERNATIONAL COMPANIES AND FINANCE

Settlement near in Canadian steel strike

By Robert Gibbons in Montreal

A STRIKE that has shut down nearly half of Canada's primary steelmaking capacity for three months is close to being resolved. However, layoffs and early retirements may follow as recession bites into North American steel demand.

Stelco, the second biggest producer, has signed a tentative agreement covering 6,000 workers at its main Hamilton plant near Toronto. The pattern will apply to Stelco's other plants in eastern Canada.

If the terms are ratified, as strongly recommended by leaders of the United Steelworkers' union, the deal should also lead to peace at Algoma Steel, a subsidiary of Dofasco, the biggest producer. Dofasco is not unionised.

The Stelco deal includes a basic annual 6 per cent to 7 per cent pay increase, including indexation, over three years, pension indexing, limits to contracting out and productivity incentives. But Stelco has not given any total employment commitment.

A Place Dôme has reached a tentative deal with the United Steelworkers to end a six-month long strike at its big Dôme gold mine in northern Ontario.

General Cinema in \$240m Neiman-Marcus offer

By Nikki Tait in New York

GENERAL CINEMA, which recently sold its share stake in Cadbury-Schweppes of the UK, yesterday announced a \$240m offer to buy out other shareholders in Neiman-Marcus, the US department store group.

The General Cinema offer is worth \$14.40 cents per Neiman-Marcus share, and the company share price responded by jumping \$3% to \$14% in early New York trading.

Neiman-Marcus, which takes in more than 20 department stores under its own name, as well as the Bergdorf Goodman outlet in New York, and a chain of Contempo Casuals fashion stores, was spun-off by Carter Hawley Hale in 1987, a subsidiary of Dofasco, the biggest producer. Dofasco is not unionised.

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as a major shareholder. At present, out of the 32.7m Neiman-Marcus shares in issue, General Cinema owns 16.3m with the general public holding 16.4m.

However, General Cinema also holds a tranche of convertible preferred stock in Neiman-Marcus, which - if converted - would take its total equity interest to about 60 per cent.

The merger deal has been approved by both companies. General Cinema has more than \$1.5bn of cash in hand, following the sale of its soft drinks bottling operation in March 1988 and the placing of its Cadbury stakes.

However, the deal will still leave General Cinema with cash resources of \$1.3bn, which

it says will be deployed "to purchase at least one additional major operating business." This, it says, is likely to be outside the speciality retailing field.

General Cinema is known to have been looking for potential acquisitions for some time and expressed interest in Saks Fifth Avenue, when the US store group was put up for sale by BAT Industries of the UK.

Some analysts predict that General Cinema, with a fondness for counter-cyclical investments, will aim towards low technology consumer industries.

Mr Hugh Zurkhouni, analyst at Salomon Brothers, estimated the terms to be worth 6.5 times projected cash flow in fiscal 1991.

Boeing soars 56% as sales volume rises to \$7.18bn

By Martin Dickson in New York

BOEING, the world's largest commercial aircraft manufacturer, has announced a 56 per cent leap in third-quarter earnings, due mainly to higher sales volume and better operating margins on commercial aircraft.

The company also announced formal board approval for the manufacture of its new wide-bodied, single-engine aircraft, the 777.

United Airlines of the US placed the first order for the new jet, worth \$221m, earlier this month.

The third-quarter profit and loss accounts of 18 leading US petroleum companies show that total operating income (the profits from continuing operations before non-recurring charges) was little changed year-on-year.

Companies such as Mobil, Chevron and Shell - respectively the second, fourth and sixth biggest US companies - each suffered a drop in third-quarter income, due to their inability to pass increasing costs of crude oil on to the consumers of refined products.

However, US petrol and home heating prices have been rising when demand for premium petrol is declining. And a 5 cent excise tax per gallon of petrol will come into effect on December 1 as part of the pack-

Oil producers try to clean up their public image

Alan Friedman on attempts to restore customers' confidence following recent jumps in petrol prices

pared with 71 cents a gallon in Japan and between 46 and 58 cents in western Europe.

The API president denied vociferously the claim that US petrol prices rose instantaneously as crude prices jumped, saying that petrol refining and marketing division lost \$4m in the two months after the invasion.

Today, Texaco launches a multi-million dollar education campaign on energy conservation "to benefit the nation and the individual consumer in today's energy environment".

Yesterday, Mr Charles DiBona, president of the American Petroleum Institute (API), the industry's main lobbying arm in Washington, pounded home the message that the winter was coming on and consumers in much of the US could not alter their consumption of heating oil.

Mr DiBona would not be drawn on the subject of how quickly the latest jump in crude costs would be passed on to consumers. Wall Street analysts say this is likely during the fourth quarter of 1990 and the first quarter of next year. The only thing everyone seems to agree on is that if there is a shooting war in the Gulf the current round of statistical debates will be moot.

Du Pont and Teijin in joint venture

By Karen Zagor in New York

DU PONT, the biggest US chemicals company, said yesterday it would form a joint venture with Teijin of Japan to make and sell polyester film for audio and video uses.

The venture will focus on Europe, the US and other markets, excluding Japan. Both companies will have an equal stake. Du Pont says it is the

first joint venture involving polyester film between a US and Japanese company.

Production will initially be from Du Pont's Luxembourg factory and a second facility, which should be fully operational by late 1992, will be built in the US. The companies are expected to invest about \$200m in the venture by the end of

1992, and it is expected to have worldwide sales of more than \$130m next year.

The companies will develop polyethylene naphthalate (PEN) high-temperature film for a number of applications, including motors and capacitors, and will sell the film for audio and video tape uses.

ends

The company said that based on current programmes and schedules, 1990 sales were projected to be in the \$37.5bn region.

Commercial jet transport sales in the fourth quarter would be somewhat below the previous two quarters due to fewer deliveries and the model mix of the deliveries.

During the third quarter 12 customers placed orders for 22 commercial jets and 10 Dash 8 commuter aircraft valued at \$8.1bn. That compared with orders for 134 jets and 22 commuter aircraft, worth \$5.6bn, in the same period last year.

Boeing's firm backlog of unfilled orders was worth \$86.3bn at September 30, 1990, compared with \$80.6bn at the end of September.

Mr Frank Shrontz, Boeing's chairman, said losses on Boeing's defence and space businesses would be substantial this year, but they were expected to be lower than last year.

Operating results should improve in 1991 and subsequently, following the consolidation of the two businesses and progress on cost and scheduling problems with government contracts.

Bain & Co to shed 213 staff due to downturn

By Alan Friedman in New York

ALEXANDER & ALEXANDER at \$12m in third quarter

By Nikki Tait in New York

ALEXANDER & ALEXANDER, the world's second largest insurance broker, yesterday reported after-tax profits of \$12m in the third quarter, to the end of September.

The figure compares with \$9.1m in the corresponding period of 1989.

For the first nine months, A&A now shows a profit of \$34.9m at the post-tax level, or 86 cents per share. This is significantly below the \$46.4m, or \$1.15, seen at the same stage a year earlier.

However, A&A points out that the 1989 figures were boosted by 34 cents per share from property sale gains and the settlement of certain pension obligations.

Operating revenues rose from \$22m to \$33.6m in the third quarter, while operating

income - after a 7 per cent increase in expenses - increased to \$24.6m (\$14.4m).

The company attributed much of the third-quarter advance to new reinsurance and consulting business, plus higher investment income.

It also said that foreign exchange rate movements proved helpful.

■ **Toys 'R' Us** Japan plans to open a 3,300 sq m store in Osaka in Japan in November next year, in spite of opposition from local toy retailers, Reiter reports. The outlet aims at annual sales of Y100bn.

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■ **Enron Power Corp**, the US company, reported a 48 per cent jump in third-quarter revenues to \$3.14bn from \$2.12m in the year-ago period, but little change in net profits, \$14m against \$13.4m. Earnings per share were 15 cents against 14 cents.

NEWS IN BRIEF

Japan airline lifts profits 39%

NEW AIR routes and an increase in flight frequency helped lift earnings for All Nippon Airways (ANA), the Japanese carrier, in the six months to September 30, writes Martin Cannon in Tokyo.

Pre-tax profits rose 38 per cent to Y37.2m and revenue increased 9.5 per cent to Y37.9m (\$3bn), compared with the year-ago period. However, the company's estimate for pre-tax profit for the year to March 31 is 11 per cent down on fiscal 1989, to Y28m, due to concern over increasing fuel costs and higher interest rates.

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Digital buys Data Logic's systems integration business

By Clare Pearson

DIGITAL Equipment, the US computer manufacturer, is buying the financial systems integration business of Data Logic, one of the UK subsidiaries of Raytheon, the US electronics company, for an undisclosed sum.

The management consultancy also said that the ownership of 70 per cent of the company will be transferred from a group of eight original owners, including Mr William Bain, the chairman and founder, to a broader group of 70 executives.

Mr Bain declined to disclose financial terms of the transaction other than to confirm that it does represent a share sale. He described the deal as the equivalent of admitting new partners to a law firm, but said he would still retain a personal minority stake in the company.

Bain would not say whether it is making profits or losses.

U.S. \$115,000,000 Elders Finance Limited

Floating Rate Notes due 1992

For the interest period October 31, 1990 to April 30, 1991 the Notes will carry an interest rate of 8.375% per annum.

Interest payable on the relevant interest payment date 30 November 1990 will amount to US\$67.19 per US\$10,000 note and US\$33.95 per US\$50,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

October 31, 1990

U.S. \$100,000,000 CIVAS 10 LIMITED

Floating Rate Notes due 1992

Interest rate 8.21% p.a. Interest Period October 31, 1990 to April 30, 1991.

Interest Payable per US\$100,000 Note US\$12.71.

October 31, 1990 London

By CIBA, N.A. (CSSI Dept.), Agent Bank

October 31, 1990

U.S. \$100,000,000 CIVAS 10 LIMITED

Floating Rate Notes due 1992

Interest rate 8.21% p.a. Interest Period

October 31, 1990 to April 30, 1991

Interest Amount per U.S. \$100,000 Note due

31st January 1991

U.S. \$2,076.39

Credit Suisse First Boston Limited

Agent Bank

October 31, 1990

U.S. \$100,000,000 CIVAS 10 LIMITED

Floating Rate Notes due 1992

Interest rate 8.21% p.a. Interest Period

October 31, 1990 to April 30, 1991

Interest Amount per U.S. \$100,000 Note due

31st January 1991

U.S. \$2,076.39

Credit Suisse First Boston Limited

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October 31, 1990

U.S. \$100,000,000 CIVAS 10 LIMITED

Floating Rate Notes due 1992

Interest rate 8.21% p.a. Interest Period

October 31, 1990 to April 30, 1991

Interest Amount per U.S. \$100,000 Note due

31st January 1991

U.S. \$2,076.39

Credit Suisse First Boston Limited

Agent Bank

October 31, 1990

U.S. \$100,000,000 CIVAS 10 LIMITED

Floating Rate Notes due 1992

INTERNATIONAL COMPANIES AND FINANCE

Hunter finds challenge in fast-moving deals

John Thornhill and Terry Hall on the significance of Hugh Fletcher's latest acquisition

In his spare time Mr Hugh Fletcher, the chief executive of Fletcher Challenge, New Zealand's largest company, hunts birds. There are no foxes in his native country.

Last week Mr Fletcher proved he also enjoys chasing fast-moving business prey as he sealed a deal with British Petroleum to buy its New Zealand gas production interests for NZ\$360m (US\$222m).

With one blow, the move confirmed Fletcher Challenge's dominance of New Zealand's oil and gas sector. It also bolstered its position as the country's biggest business, accounting for almost a quarter of the stock market's capitalisation, and added to Mr Fletcher's considerable reputation as a deal-maker.

The move is further evidence of the drastic reshaping at FCL in the last decade. The company, whose activities were previously confined to New Zealand by the country's capital laws, was a "fairly introverted and product diverse" business at the beginning of the decade, according to Mr Fletcher.

Since the capital laws were changed, however, FCL has expanded heavily overseas, developing a range of pulp and paper, energy, and construction businesses in North and South America and Europe.

FCL is perhaps best known in Europe for snatching control of UK Paper from the clutches of Metal-Suds, the Finnish forest products company, in a \$235m (US\$157m) takeover at the start of this year.

"There is the Hannibal instinct to go over the next mountain range. I have no



Hugh Fletcher: "A good local company will beat a foreigner"

problems in admitting that there is a bit of that. Companies must have cultures and should be black and white and we have a growth-oriented culture," Mr Fletcher says.

The 1980s also saw a whitening down of FCL's product diversification and selective expansion within its few chosen fields. "We divested a lot of small entrepreneurial businesses and went for the heavy industrial end of things," Mr Fletcher says.

FCL was barely involved in the energy industry until two years ago when it fought a bruising behind-the-scenes battle with British Gas to buy the former state-owned enterprise Petrocorp.

FCL now acknowledges that

it bought the government's interests in 1988 at a knock-down price and in the face of steadily firming international prices.

In September it reported that its earnings from its energy sector would be NZ\$100m higher than to higher spot prices than in 1989. Total earnings from its energy interests, in New Zealand and Canada, contributed NZ\$157m to the group's net profit of NZ\$682m in the June 30 year. This contribution will be sharply higher this year.

Its luck in buying government assets continued. In June, the government paid FCL NZ\$20m to take the synthetic gas to oil conversion plant off its hands. This had

cost the previous national government NZ\$31b to build. In August, Japan's Mitsubishi Oil announced it wanted to buy 25,000 tonnes of synthetic gas from the plant.

Establishing its dominance in the sector has been costly, and is causing concern among New Zealand's consumers. FCL spent NZ\$200m on the plant, a total of 450m barrels of reserves. BP is also selling its 37.5 per cent share in the Kapuni field in Taranaki to FCL for US\$70m, but this is to be sold on to the two other companies involved in the field, Shell and the New Zealand-owned Todd Petroleum.

BP is to pay its share in the development cost of the Maui B platform, which was part of the NZ\$1bn project to recover the remaining reserves in the field.

BP has spent many millions in exploration in New Zealand over the past 25 years, in association with Todd and Shell, and was a founding member of the highly successful consortium. Its decision to end its interests in New Zealand's exploration and production was greeted with considerable surprise by the industry.

The Maui field was discovered in 1969, and production from the Maui A platform began 10 years later. The platform accommodates 14 production wells and preliminary gas condensate separation facilities.

In London last month before the BP deal was announced, Mr Fletcher said that New Zealand was again becoming an attractive area for investment, particularly in the energy and utilities sectors.

"The one area where we have sustained competitive advantage is in NZ and we should be able to extract value in that," he says. "A good local company will beat a foreigner every day of the week. We have an advantage in NZ and a disadvantage everywhere else."

Adsteam shares plunge on news of liquidity troubles

By Bruce Jacques in Sydney

ADSTEADY Steamship Company, the Australian conglomerate led by Mr John Spalvin, was plunged into a fresh crisis yesterday amid revelations of inter-group loans in the complex empire.

Adsteam shares fell 46 cents to a seven-year low of A\$1.30, before recovering to A\$1.35 after Howard Smith, a group associate, detailed A\$60m (US\$47.3m) in short-term unsecured loans to group compa-

nies. Howard Smith remains flush with about A\$200m in cash following its sale this year of the bulk of its controlling shareholding in the leading mining group, Coal and Allied Industries.

The National Consolidated deal was then abandoned in favour of a special A\$1-a-share dividend, payment which angered institutions because of its tax implications. Smith has now reverted to a more tax-friendly capital return proposal.

Yesterday's Adsteam price fall, which means 35 per cent has been wiped off the company's value this week, prompted a query to Mr Spalvin from the Australian Stock Exchange.

It also coincided with the release of the company's 1990 annual report, in which Mr Spalvin has promised a "substantial degearing" of the company.

Profits dive at Japan paper makers

By Martina Gannon in Tokyo

A FLAT Japanese paper market and rising costs of materials, particularly oil, caused the country's pulp and paper manufacturers to produce gloomy interim results. Only those companies specialising in paperboard saw sales climb.

Pre-tax profits at Oji Paper,

the leading maker with a 9.5 per cent market share, dropped 38.8 per cent to Y15.3bn (US\$11m) in the six-month term to September 30, compared with the same period last year. Sales in the first half totalled Y238.4bn, a marginal 2.7 per cent rise, as the increase in sales volume was offset by lower prices.

Both Oji and Jujo Paper, the third largest manufacturer which suffered drops of almost 50 per cent in both pre-tax and net profits in the six-month period, have started negotia-

tions with wholesalers for price rises of 5 to 10 per cent, claiming increases made last spring were not large enough to absorb higher production costs.

Hitachi Metals, a leading Japanese producer of high-quality steel, has posted unanticipated pre-tax profits of Y11.02bn in the first half and in the end of September, up 18.1 per cent from Y9.33bn a year earlier, APD reports.

Sales increased by 12.2 per cent to Y178.65bn from Y154.87bn, driving operating profit up by 26.7 per cent to Y11.65bn from Y9.65bn.

Net income jumped 18.3 per cent to Y8.18bn, compared with Y5.83bn a year earlier.

JAPANESE PAPER COMPANY RESULTS						
Half year to September 1990						
Company	Revenue	% change	Pre-tax profit	% change	Net	% change
Oji Paper	Y228.4m	+2.7	Y15.3m	-54	Y9.33m	-20.3
Jujo Paper	Y200.4m	+2.8	Y6.5m	-49	Y3.6m	-49
Honshu Paper	Y201.0m	+4.5	Y2m	-45	Y2m	-20
Kanzaki Paper Mfg.	Y77.8m	-8.4	Y2m	-55	Y2.6m	+48
Mitsubishi Paper Mills	Y100.9m	+0.8	Y6.2m	-45	Y2.7m	-41

Arranging Bank

Deutsche Bank Luxembourg S.A.

Lead Managers

Chemical Bank

Westdeutsche Landesbank Girozentrale

Barclays Bank Group

The Dai-Ichi Kangyo Bank, Limited

Landesbank Rheinland-Pfalz - Girozentrale -

The Sanwa Bank, Limited

Trinkaus & Borchardt (International) SA

Managers

ADCA-Bank AG

Allgemeine Deutsche Credit-Anstalt

Banco Central, S.A.

BNS International (Ireland) Limited

The First National Bank of Chicago

Landesbank Schleswig-Holstein Girozentrale

Sal. Oppenheim jr. & Cie. KGaA

Facility Agent

Deutsche Bank Luxembourg S.A.

Arranging Bank

J. P. Morgan Securities Ltd.

Dresdner Bank

Luxembourg S.A.

Bayerische Vereinsbank International Societe Anonyme

DSL Bank Luxembourg S.A.

The Mitsui Taiyo Kobe Bank, Ltd. Düsseldorf Branch

Sumitomo Finance (Dublin) Limited

Banca Nazionale del Lavoro Internazionale

The Bank of Tokyo, Ltd. Düsseldorf Office

Crédit Suisse (Luxembourg) S.A.

Hypobank International S.A.

Norddeutsche Landesbank Luxembourg S.A.

Union Bank of Switzerland

Swing-Line Agent

Morgan Guaranty Trust Company of New York

This announcement appears as a matter of record only.

NEW ISSUE

OCTOBER 1990

 Canadian Imperial Bank of Commerce

Canadian Imperial Bank of Commerce
(a Canadian Chartered Bank)

Japanese Yen 3,000,000,000

Variable Redemption Amount Deposit Notes
due 31st October, 1991
Linked to the Nikkei Stock Average
To be Issued in Two Tranches

Issue Price: 101.125 per cent.

New Japan Securities Europe Limited Bankers Trust International Limited

IRJ International Limited Sanwa International plc

US \$204,000,000
Republic of Italy Euro
Repackaged Assets Limited
F.E.R.A.R.I.

Floating Euro-dollar Repackaged Assets of the Republic of Italy due 1993

For the period from October 31, 1990 to January 31, 1991 the Notes will carry an interest rate of 7.25% per annum with an interest amount of US \$2,025.47 per US \$100,000 Note.

The relevant interest payment date will be January 31, 1991.

Agent Bank: Banque Paribas Luxembourg Société Anonyme

Lavoro Bank Overseas N.V.

ECU150,000,000 Floating Rate Guaranteed Notes due 2000

For the six months 31st October, 1990 to 30th April, 1991 the Notes will carry an interest rate of 10.15625% per annum with an interest amount of ECU310.63 per ECU10,000 Note and ECU12,165.84 per ECU250,000 Note, payable on 30th April, 1991.

Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London Agent Bank

This announcement appears as a matter of record only.

October, 1990



THYSSEN AKTIENGESELLSCHAFT

U.S. \$ 1,200,000,000

Multiple Facility Agreement

Incorporating

Revolving Credit Facility

Domestic DM Advances Facility

Swing-Line Facility

Short-Term Advances Facility

Facility Agent

Deutsche Bank Luxembourg S.A.



This announcement appears as a matter of record only.

Vitro Flotado, S.A. de C.V.
U.S. \$126,000,000
Term Loan

For Construction of a new Float Glass Plant
 near Monterrey, Mexico

Guaranteed by

Vitro Plan, S.A. de C.V.
 and

Vitro, Sociedad Anónima
 Arranged by
International Finance Corporation

U.S. \$25,000,000

Provided by

International Finance Corporation**U.S. \$101,000,000**

Provided through Participations in the IFC Loan by

Lead Managers

Algemene Bank Nederland N.V.**Credit National****First City, Texas-Houston, N.A.****Swiss Bank Corporation**

Managers

Banque Française du Commerce Extérieur**Banque Worms****Österreichische Länderbank**

Aktiengesellschaft

Banque et Caisse d'Epargne de l'Etat

Luxembourg

Credit Suisse**Credit Lyonnais****Deutsche Bank Luxembourg S.A.****Generale Bank S.A./N.A.****NMB Bank****Banque Internationale à Luxembourg**

Société Anonyme

Girozentrale und Bank

der Österreichischen Sparkassen AG

Banque de l'Union Européenne

October, 1990

U.S. \$300,000,000**Woodside Financial Services Ltd.**
(Incorporated in the State of Victoria)Guaranteed Floating Rate Notes due July 1997
Unconditionally Guaranteed by**Australian Industry Development Corporation**

In accordance with the terms and conditions of the Notes, notice is hereby given, that for the Interest Period from October 31, 1990 to January 31, 1991 the Notes will carry an Interest Rate of 5% per annum. The amount payable on January 31, 1991 will be U.S. \$5,111.11 and U.S. \$204.44 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A.

London, Agent Bank

October 31, 1990

**BANK OF MONTREAL**
(A Canadian Chartered Bank)

US\$250,000,000

Floating rate debentures,
series 9, due 1996

(Subject to deposit and other restrictions)

Interest rate for the period

31 October, 1990 to 31 January, 1991 has been fixed at 8 1/2%.

The amount payable on 31 January, 1991 will be US\$207.64 against

coupon No. 37.

Agent: Morgan Guaranty

Trust Company

JPMorgan

LANDSVIRKJUN
U.S. \$60,000,000

Floating Rate Notes

Due 2000

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the period 31 October, 1990 to 30 April, 1991 is 8 1/2% p.a. Coupon amounts to US\$10,000 for the US \$10,000 denomination and US \$10,100 for the US \$250,000 denomination, and will be payable on 30 April, 1991 against surrender of Coupon No. 11.

Agent: Norwest Trust Company, London Agent Bank

JPMorgan

NOTICE OF REDEMPTION
Republic of Portugal
Floating Rate Notes Due 1993

NOTICE IS HEREBY GIVEN that, pursuant to Condition 5(b) of the Notes, the Republic of Portugal (the "Issuer") has elected to redeem on 10th December 1990 (the "Redemption Date") all of its outstanding Floating Rate Notes due 1993 (the "Notes") at a redemption price equal to the principal amount thereof plus interest accrued to the Redemption Date. On and after the Redemption Date, interest on the Notes will cease to accrue.

The Notes should be presented and surrendered to the paying agent as shown on the Notes on the Redemption Date with all interest coupons maturing subsequent to said date.

Coupons due on 10th December 1990 should be detached and presented for payment in the usual manner.

31 October, 1990

By Citibank, N.A. (CSSI Dept.)

Principal Paying Agent

CITIBANK

NORWEST CORPORATION**Norwest Corporation****U.S. \$100,000,000**

Floating Rate Subordinated Capital Notes due 1998

For the six months 31st October, 1990, to 30th April, 1991, the Notes will carry an interest rate of 8.1875% per annum with an interest amount of U.S. \$411.65 per U.S. \$10,000 Note.

Bankers Trust Company, London Agent Bank

Agent Bank

Australia and New Zealand Banking Group Limited

(Incorporated with limited liability in the State of Victoria)

U.S. \$300,000,000

Perpetual Capital Floating Rate Notes

For the six months 31st October, 1990 to 30th April, 1991, the Notes will carry an interest rate of 8.15% per annum with an amount of interest U.S. \$409.76 per U.S. \$10,000 Note and U.S. \$10,244.10 per U.S. \$250,000 Note, payable on 30th April, 1991.

Listed on the Luxembourg Stock Exchange.

Bankers Trust Company, London Agent Bank

Agent Bank

ALLIANCE & LEICESTER

Affiance & Leicester Building Society

£40,000,000

Subordinated Floating Rate Notes 1998

For the six months 31st October, 1990 to 30th April, 1991, the Notes will carry an interest rate of 14.175% per annum with an interest amount of £35,146.23 per £500,000 Note, payable on 30th April, 1991.

Listed on the Luxembourg Stock Exchange.

Bankers Trust Company, London Agent Bank

Agent Bank

Bank of**Communications**

(The Development Bank of the Commonwealth of China)

U.S. \$100,000,000

Floating Rate Notes Due 2001

For the Interests Period 30th October, 1990 to 30th April, 1991, the Notes will carry a Rate of Interest of 8.1625% per annum, with a Coupon Amount of U.S. \$10,316.49 per U.S. \$250,000 Note. The relevant Interest Payment Date will be 30th April, 1991.

Listed on the Luxembourg Stock Exchange.

Bankers Trust Company, London Agent Bank

Agent Bank

US\$250,000,000 GUARANTEED FLOATING RATE SUBORDINATED CAPITAL NOTES DUE JANUARY 1997**CITICORP BANKING CORPORATION**

(Incorporated in the State of Delaware)

Unconditionally guaranteed on a subordinated basis by

CITICORP**U.S. \$500,000,000**

Subordinated Floating Rate Notes Due October 25, 1995

Notice is hereby given that the Rate of Interest has been fixed at 8.125% and that the interest payable on the relevant Interest Payment Date January 31, 1991 against Coupon No. 25 in respect of US\$10,000 nominal of the Notes will be US\$207.64.

October 31, 1990, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

CITICORP

(Incorporated in Delaware)

Notice is hereby given that the Rate of Interest has been fixed at 8.0125% and that the interest payable on the relevant Interest Payment Date November 30, 1990 against Coupon No. 58 in respect of US\$10,000 nominal of the Notes will be US\$66.77.

October 31, 1990, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITICORP

(Incorporated in Delaware)

Subordinated Floating Rate Notes Due January 30, 1998

Notice is hereby given that the Rate of Interest has been fixed at 8.0375% and that the interest payable on the relevant Interest Payment Date November 30, 1990 against Coupon No. 58 in respect of US\$10,000 nominal of the Notes will be US\$66.98.

October 31, 1990, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITICORP

(Incorporated in Delaware)

Subordinated Floating Rate Notes Due January 30, 1998

Notice is hereby given that the Rate of Interest has been fixed at 8.0375% and that the interest payable on the relevant Interest Payment Date November 30, 1990 against Coupon No. 58 in respect of US\$10,000 nominal of the Notes will be US\$66.98.

October 31, 1990, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

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(Incorporated in Delaware)

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October 31, 1990, London

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October 31, 1990, London

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October 31, 1990, London

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October 31, 1990, London

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October 31, 1990, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITICORP

Issues reflect investors' move to defensive stocks

By Deborah Hargreaves

THE MARKET for international equity issues mirrors the focus of investors on defensive stocks in today's uncertain environment. By far the majority of companies currently offering equity to international investors is in the oil and natural resources busi-

nesses. The international market in early November, all of which will base their offerings in the US market with a tranche to be launched internationally. The companies which include Argent Energy, Cross Timber Oil, Input-Output and Odeco, will tap the market for a total of \$300m.

Amid a flight to quality as markets around the world turn on a volatile path downwards, investors are being extremely selective in their allocation of

INTERNATIONAL EQUITY ISSUES

funds to international markets. For this reason, companies coming to market must offer strong credit.

In addition, oil companies have not seen their share prices eroded by as much as has been evident in other sectors and in some cases, prices are buoyed on the back of a higher oil price. For other corporations, equity prices have dropped so dramatically that, even if there were a receptive market for them, they would not want to issue stocks at these prices because they feel they would be giving them away.

The increase in the price of oil has breathed new life into the market for oil instruments and given companies an opportunity to diversify their oil investments after a period of poor market conditions for natural resources firms.

Four US oil companies are anticipating issuing equity into

the international market in early November, all of which will base their offerings in the US market with a tranche to be launched internationally. The companies which include Argent Energy, Cross Timber Oil, Input-Output and Odeco, will tap the market for a total of \$300m.

On top of this, Oryx Energy, a US oil exploration firm, is planning to raise \$200m in a deal which will be priced this week. The issue is being made as part of a secondary offering which is being lead-managed by Morgan Stanley. The shares are reported to be meeting fairly steady investor interest, although the environment remains extremely uncertain and the success of no deal can be guaranteed.

In a similar vein, Utilexip, the US utility company, plans to tap the market for \$75m in early November in an offering lead by Smith Barney.

Other deals in the market include an issue of 500,000 B shares for Smard, the Norwegian marine electronics firm which was priced last Friday at Nkr110 per share. The proceeds of the deal will be used for international growth of the company. In addition, Bundes Mänder, the large Austrian insurance firm will price its \$72m offering this week.

An offer of 5m shares in Fotex, the Hungarian film development company, is expected to be closed today, meeting so much domestic demand that the tranche of 2.5m registered shares earmarked for international investors is unlikely to be sold.

Kleinwort in downgrade

By Tracy Corrigan

Moody's, the US rating agency, has lowered the rating of UK merchant bank Kleinwort Benson's short-term obligations to Prime-2 from Prime-1.

Moody's attributed the downgrade to Kleinwort's recent trading losses, and to the adverse outcome for the company's securities business,

given the current recessionary climate.

Kleinwort's corporate finance activity in 1990 is down in comparison with last year, Moody's said. The agency predicted the company will experience a rise in problem-lending and heavier provisioning in both the UK and the US.

EBRD appoints Dutch banker as general secretary

By Tracy Corrigan

MR BART LE BLAINE, a Dutch banker and former civil servant, has been appointed general secretary of the European Bank for Reconstruction and Development, the institution set up earlier this year to finance the economic regeneration of eastern Europe.

He will take up the appointment in the spring, when the European Bank is expected to become operational.

The role, largely advisory and administrative, involves liaison between the bank and the institution.

Mr Le Blaïne, deputy chairman of F. van Lanschot Bankiers, Holland's oldest private bank, was to become chairman in July 1991. Prior to joining van Lanschot, he served in the Dutch government for 10 years, latterly as director general of the budget.

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UK COMPANY NEWS

City scepticism about how much raid will achieve ● Westminster concern about rapid collapse ● Nadir protests his innocence

SFO under pressure to vindicate its actions

By David Barchard

THE RAID by the Serious Fraud Office on the Berkeley headquarters of Polly Peck International yesterday is generally assumed to have been aimed at uncovering evidence of a possible share support operation from within the SFO.

If evidence, leading to a successful prosecution of those involved, is not discovered, there are bound to be some sharp questions about the role of the SFO in the Polly Peck affair.

The SFO, a statutory prosecuting authority set up three years ago to investigate complex frauds involving sums of more than £1m, has played a crucial part in the catastrophic series of events at the company in the last two months. It may feel under growing pressure to produce results.

Early this month, Mr Güneş Taner, Turkey's Minister for the Economy, warned that there would be grave consequences if the SFO failed to substantiate its charges.

Reports of alleged share price rigging through companies linked to Mr Asil Nadir, Polly Peck's chairman, or members of his family have been circulating since the early summer when they were published in several newspapers.

Yesterday's investigations, in which quantities of documents were removed from the group, appear to be the latest effort by the SFO to nail down

definite evidence, but they have also brought the spotlight back on the SFO.

Confirmation that the SFO was investigating Polly Peck's affairs erupted in spectacular fashion on September 19, when officers of the Metropolitan police raided South Audley Management, a company used by Mr Nadir to pay for property dealings and other transactions, and interviewed Mr Nadir the following day.

Though SFO investigations

are supposed to remain secret,

news of the raid dribbled out. Telephone inquiries to the SFO's headquarters in Elm Street, London, near Gray's Inn Road, elicited confirmation of the raid, although an official statement did not emerge for some time.

In the meantime, Polly

Peck's shares collapsed and were suspended.

This in turn was followed by a crisis of confidence among the 60-odd banks with exposure to the group, which culminated in Polly Peck being placed in administration.

Yesterday's raid looks even odder in the light of claims by Mr Nadir that SFO accountants have been at work in the group's headquarters for three weeks with the co-operation of the company. Yesterday the SFO would neither confirm or deny this.

In the City yesterday, there was keen interest in the investigations into Polly Peck, but

also some scepticism about how much it was likely to achieve.

"I imagine they will be looking into papers on dealings between the Cyprus industry Bank and Polly Peck, as well as dealings between the different Nadir companies, including temporary loans, parking of money, share dealing, and the possibility of the company lending money for its own shares to be ramped up," said one former Polly Peck executive.

He added: "I personally doubt that they will find anything. I think a lot of the rumours about share dealing are to do with the strange people that Birol [Mr Nadir's elder son] surrounded himself with. Mr Nadir reads the newspapers and he knows what happened to Ernest Saunders."

Meanwhile the SFO is still anxious to interview two close associates of Mr Nadir in South Audley Management, Mrs Elizabeth Forsyth and Mr Jason Davies.

Mrs Forsyth, who managed Mr Nadir's personal finances, has been missing since September and is believed to be in either Switzerland or northern Cyprus. Mr Davies, a young stockbroker, still in his 20s, is thought to be in Switzerland. Neither of the two has given any explanation for their unwillingness to step forward and help the SFO with its inquiries.

cards. It is a matter of confidence."

The role of banks and of the standards in the accountancy profession "are all matters of concern which have to be investigated properly."

Another Tory MP asked: "How can you have a situation in which a company, in a matter of months, is built up by report after report and then suddenly crashes? It is a matter of restoring confidence, particularly in the government's drive for popular capitalism."

For Labour, Mr Gordon Brown, shadow trade and industry spokesman, wrote to Mr Lilley yesterday urging him to end the "dithering and delay" in setting up an inquiry.

He expressed concern about the state of Polly Peck's accounts, the "amazing scenes" surrounding Mr Nadir's attempt this summer to buy a large chunk of the shares in his company he did not already own, and the delay before Polly Peck's shares were suspended. "Mr Lilley should make a decision now," Mr Brown said.

There are some doubting voices, however. Sir Giles Shaw, a former Conservative trade minister, thought a DTI inquiry unnecessary. "There are a large number of companies going bust and I suspect the trading circumstances had more to do with it than problems with its auditors".

Members of the trade and industry select committee are unlikely for-

Nadir again asks court for details of Fraud Office probe

By Raymond Hughes

MR ASIL Nadir will make another attempt in the High Court tomorrow to force the Serious Fraud Office to tell him the basis for its investigation into his affairs.

Lord Irvine, QC, for Mr Nadir, will challenge a judge's refusal three weeks ago to allow Mr Nadir to apply for an order directing Mrs Barbara Mills, QC, the SFO director, to give him details of the investigation.

Mr Nadir wants a judicial review of what he claims is the SFO's "unfair" refusal to tell him what transactions gave rise to the probe.

His application was rejected on October 12, when Mr Justice Steyn said it would be "unworkable to impose a general duty on the director of the SFO to supply particulars if the person investigated asks for such information."

Good administration would be hindered, not promoted, if the disclosure order sought by Mr Nadir were made. The new application will be heard by

Lord Justice Taylor.



Police entering Polly Peck's offices yesterday with a filing cabinet ready to remove the files

Nadir statement promises full co-operation

This is the full text of the statement issued yesterday by Mr Asil Nadir:

"This morning, the Serious Fraud Office in accordance with the Metropolitan Police, entered the London premises of Polly Peck International, of which I am chairman, chief executive and in which I have a principal interest.

"It has always been my position that I wish to co-operate fully with any proper and rightful investigations of the SFO or indeed any other regulatory body.

"At the time of the Stock Exchange's inquiry into events surrounding the SFO, my family's interests may wish to acquire such shares of Polly Peck which were not already in our control. I instructed my lawyers and other professional advisers to afford complete co-operation to the Stock Exchange.

"When I subsequently learned that the Stock Exchange had passed its papers to the SFO, I instructed my lawyers to contact both the office and the Department of Trade and Industry. They again told both bodies that the fullest co-operation would be given.

"Apparently, without notifying the Stock Exchange and for reasons which I do not understand, a warrant was executed to search the premises of South Audley Management on September 12.

"I and my advisers are not aware that the SFO approached the Stock Exchange prior to taking action which they must have known was price-sensitive and which I believe, in part, created a false market in the shares of Polly Peck. However, the SFO did issue a press release notifying the media of this.

"South Audley Management is a private company owned by a trust and is responsible for providing management services to such interests as I, my family, and family trusts, have in this country. For instance, it manages property such as Burley-on-the-Hill in Leicestershire.

"Additionally, it and other companies serviced listed newspaper and publishing interests in this country and assisted with similar operations abroad.

"On the same day that the warrant was executed at South Audley Management, my lawyers were contacted by the SFO who asked that I should attend for interview. Although dates in the following week were suggested by the SFO, I instructed my lawyers to confirm that I wished to attend at the very earliest opportunity.

"I duly did so on September 20, a date which as I transcribed was highly inconvenient because speculative rumours (including the announcement of my death) and the release of information to the media, caused the share price to fall dramatically until the shares were suspended at Polly Peck's request.

"Although there were obvious heavy demands upon my attention, these did not affect my willingness to attend the SFO voluntarily in spirit.

"At the interview with the SFO I answered as best I could, in difficult circumstances, the broad and generalised questions put to me. After the interview, neither I nor my lawyers were any wiser about the actual transactions or series of transactions which must then have concerned the SFO.

"After the fall in the share price, the SFO asked Polly Peck whether the company would give their instructed accountants facilities to inspect documents at the company's London office. Of course, that request was acceded to readily.

"For about three weeks, these accountants have been working in the company's offices, inspecting documents, and their questions were being answered.

"Notwithstanding the co-operation that the company and myself have given and continue to wish to give, the SFO – for reasons best known to itself – has chosen to use the Metropolitan Police to enter and search the company's premises in a more spectacular way than the investigation by professional accountants could achieve.

"This is all the more remarkable because I understand that the joint accountants have also indicated to the SFO that they will co-operate fully with any investigations.

"Even before today's events, I and my lawyers have been concerned with various aspects of the SFO's handling of its investigations.

"It is known that I will renew my application to the divisional court for leave for a judicial review. In such circumstances, I am therefore constrained from making further comment in this particular regard.

"I would merely wish to repeat that I have committed no criminal offence and in particular I have not been involved with any illegal or unauthorised share dealings and I believe that today's actions by the SFO are symptomatic of a new desperation on the part of that body."

Growing pressure from MPs for government to set up inquiry

MR PETER LILLEY, trade and industry secretary, could announce the appointment of a government inquiry to investigate the collapse of Polly Peck International as early as next week, writes Ralph Atkins.

The Department of Trade and Industry is under growing pressure from Conservative as well as Labour MPs to set up an inquiry. Administrators, called in to re-organise Polly Peck, have been asked to report "at the earliest opportunity" and a recommendation for a full inquiry is extremely unlikely to be refused.

Ministers at the DTI are conscious of the widespread concern at Westminster about the lessons which should be learnt from Polly Peck's

unexpected and rapid collapse – particularly over the scale of bank lending and the role of the accountancy profession.

The DTI will consult with the Serious Fraud Office before making an announcement. Past objections to running two investigations in parallel could be overruled.

Polly Peck has scarcely been mentioned in the Commons' chamber itself but in Westminster's corridors and lobbies, fears about the possible consequences are not hidden.

Mr James Cran, usually regarded as a Conservative loyalist on the Commons' trade and industry committee, said: "It [Polly Peck] all seems to have been built on a pack of financial

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The "Ceremony of the Keys" is the nightly locking of the Tower of London where the English Crown Jewels have been in safe-keeping since the mid-13th century. This ceremony has been performed every night for over 700 years without a single interruption.

Rank saves £15m initially with Mecca integration

By Andrew Hill

RANK ORGANISATION, the UK's largest leisure group,

expects to save £14.5m a year now it has completed the integration of Mecca Leisure's businesses, and believes the savings will continue.

Rank won Mecca with a £450m bid earlier this year. The group called an analysts' meeting yesterday and issued a statement to reassure the market about the market's about the purchase.

Rank shares have fallen from a peak of 865p at the beginning of July on fears that it might be experiencing problems with the Mecca businesses.

But the group said benefits from the acquisition would include lower corporate overheads, greater purchasing power and marketing and operating cost improvements from the bingo, holiday, restaurant and hotel businesses.

After the meeting, Rank shares rose more than 10p, against the trend of the market, only to fall sharply in the last 90 minutes of trading on suspicions that some brokers had downgraded their profit forecasts.

They closed down 86p at 85p.

Analysts' forecasts for the financial year which ends today range from £330m to £360m.

DIVIDENDS ANNOUNCED

Current payment	Date of payment	Corres - pending dividend	Total for year	Total last year
Anglo-Park	Fin 1	Nov 30	3	-
Durham (D) 5	Int 15	Jan 22	1	2
Jackson Group	Int 1	Nov 30	4	3.2
Lon Strachey	Int 3.95	Dec 30	3.55	4.48
Low (Wm)	Int 5.25	Jan 7	4.4	5.75
Powerscreen	Int 1.67	Jan 11	1.45	5.04
Thames Water	Int 8	Jan 11	-	-
Watlington	Int nil	-	0.2	1.2

Dividends shown in pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. 10% capital increased by rights and/or acquisition issues. SUSM stock. Jscrip option.

BOARD MEETINGS

The following companies have notified dates for board meetings to the Stock Exchange. Some meetings are for the purpose of considering dividends. Official indications are not available as to whether the date of the meeting is the date of record and the dates shown below are based mainly on last year's timetables.

TODAY

Intertel - Asia Energy, Atlantic Resources, Barmen Holdings, British Oil, British Somers, Petroleum, Centenary Trust, Cullinan, Crayton House, JAP, Marks & Spencer, Marconi, Maxx Cap & Inc Trust 2001, Relston Inc, Trust

Rowe Evans Inv., Shiloh, Tallow Off, West

Finlins, Bet Brox, Reeder, Honeyguide,

INTERIM DATES

CST Emerging Asia Trust

Intertel - Asia Energy

Evans & Gough

Forward

Perstorp Textile

Finlins

BOC

Burge

Nov. 2

Nov. 3

Nov. 4

Nov. 21

Nov. 14

Nov. 12

UK COMPANY NEWS

Cost reductions behind Thames Water's 40% rise

By Andrew Hill

THAMES WATER, largest of the 10 water and sewage businesses in England and Wales privatised a year ago, pushed up pre-tax profits by 40 per cent to £118m in the six months to the end of September.

The group said a large part of the improvement had come from cost reductions in the core utility business.

Thames declared an interim dividend of 5p a share and revised its policy to increase dividends above the rate of inflation.

However, Mr David Luffrane, the group's finance director, said shareholders could not assume the full-year dividend would be three times the interim payout.

The profits compared with £87m in the first half of last year, before privatisation, or £87m assuming the new capital structure had been in place at the beginning of April 1989. Turnover rose from £287m to £437m and earnings per share increased from a pro forma

20.4p to 27.3p. The results were slightly ahead of City forecasts, and the shares slipped only 4p to 237p in a falling market. But analysts warned against drawing any firm conclusions from the interim results.

Mr Lakes Athemanson of UBS Phillips & Drew pointed out that performance could only be assessed against the original obligations of the company under the new regulatory regime, which have not been published.

Operating profits were held back slightly by a small loss on non-core activities, including a nine-month contribution from PWT Worldwide, the waste treatment business which Thames bought from Potters, the paper-making group, immediately after privatisation.

Mr Roy Watts, Thames' chairman, said PWT had been restructured since the acquisition and was expected to turn into profit next year.

He added that Thames had looked at Caird, the waste

management group which was the subject of an ill-fated bid from Severn Trent, a fellow water company, but its advisers counselled against launching a takeover.

Severn let its bid lapse last week after taking flight at the company's defence document. Mr Watts said the embarrassing withdrawal was not good for public perception of the privatised industry.

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Powerscreen rises 12% to £9m and confident on second half

By Clare Pearson

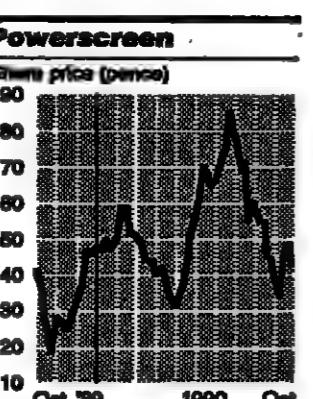
POWERSCREEN International, which makes and markets screening and crushing equipment, increased pre-tax profits by 12 per cent from £8.05m to £8.65m in the half-year to September. Sales came to £24.2m, a 10.5 per cent advance on the previous £21.55m.

Mr John Craig, chairman of the Northern Ireland-based company, said the board was confident of a successful second six months. He said that overall demand was strong.

The interim is lifted by 10.2 per cent to 1.9p.

Earnings per share in the first half slipped to 9p (9.2p). This was after a rise in the tax charge from 18.5 to 23 per cent. The company said it also reflected the August acquisition of Gunders, the Alabama-based waste disposal equipment company, where the 22.2m consideration was satisfied by a vendor placing.

In the US, the company's north-eastern US operations were experiencing poor demand in line with the economy in those regions. But mid-



The company said it remained keen to take advantage of suitable acquisition opportunities.

• COMMENT

With so many tales of woe emerging from other companies, the story from Powerscreen looks particularly cheerful. Aside from the fact that its mobile plant equipment has environmentally-sound applications, it adapts itself to a broad spread of industries ranging from mining, quarrying and construction to sewage disposal. There is some concern about demand in parts of the US at the moment, but Europe keeps going from strength to strength. Powerscreen was, for instance, fortunate enough to build up operations in West Germany ahead of reunification and its attendant expected boost to stone-crushing activity.

Europe continued the fastest growing market with demand spread across all west European countries. Europe increased as a proportion of sales from 20 to 26 per cent in the half-year.

Acquisitions help boost Henry Barrett 23% to £12.5m

By Andrew Bolger

HENRY BARRETT Group, the Bradford-based steel and industrial products company, yesterday reported a 23 per cent increase in pre-tax profits to £12.5m in the year to August 31.

Turnover rose by 44 per cent to £139.65m but earnings per share fell 6 per cent to 19.88p, diluted by the issuing of new shares to fund acquisitions. The final dividend of 3.65p makes a total for the year of 5.65p, an increase of 11 per cent.

Of the 44 per cent increase in turnover, 36 per cent was organic growth and the remainder came from acquisitions.

Henry Barrett said that during the second half of the year, the group had experienced bad debts in excess of £2.15m, the majority of which were in the design and build activities of the steel buildings division. This cost had been largely offset by £2m of credit insurance cover.

The group said that in spite of investing over £20m on acquisitions and fixed assets, of which £9.4m was raised through issues of shares, group gearing was only 31.2 per cent.

Mr Guy Barrett, chairman,

said: "The year ahead promises many opportunities for further developments of core activities, despite the downturn affecting UK industry – indeed more potential exists because of it. We intend to maintain our modest level of gearing and so remain in a strong position to capitalise on opportunities as they arise."

"In what is likely to be a tough year I have every confidence that the group's financial strength and strategic positioning will enable us to progress."

In steel buildings, the group said design and build volume had fallen markedly, with particular pressure on margins in the second half. Demand at its Westbury Tubular structures subsidiary remained high.

Yesterday the group said Westbury had just received its biggest order – a £4m contract to provide the main steelwork for the international rail terminal at Waterloo Station in London.

In its materials handling division, the group said a recent acquisition, Advanced Storage Systems, had proved disappointing and had been merged with Organised Storage Systems.

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Bankers detailed talks with Brent Walker under way

By Maggie Urry

Friends Provident has sold 850,000 shares in Brent Walker, the highly-gearled leisure company. But the investment management group still has 1,648m Brent Walker shares, representing 3.29 per cent of the equity.

Friends Provident had a 4.5 per cent stake in Polly Peck International, the fruit, electronics and leisure group which went into administration last week.

Stock market observers noted that a large institutional seller had pushed the Brent Walker share price down sharply last Friday. That morning it fell from 22p to touch 19p before bouncing back.

Brent Walker's shares fell 4p to 51p yesterday, as investors digested the document covering its 210.3m convertible bond issue posted to shareholders on Monday.

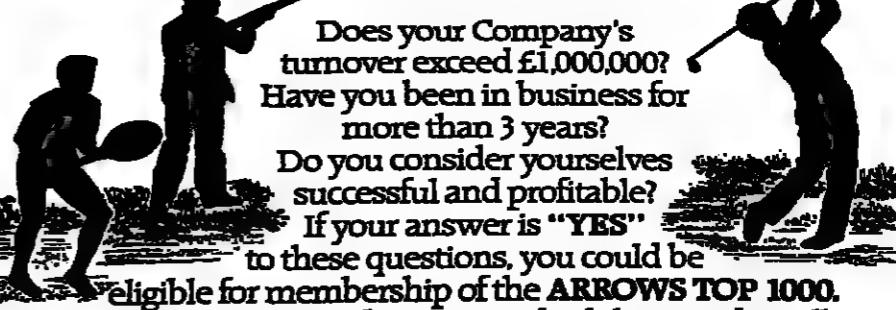
Bankers said yesterday that detailed talks about varying the group's banking arrangements, described in the document, had already started.

One said talks would probably not be completed until the last practical moment.

These talks cover the group's covenants and the repayment schedule for its debt, which on the most conservative basis totals £1.4bn. A banker said, "there is no point setting a repayment schedule that the company cannot meet."

This would bring the total raised from selling these assets to a few million pounds short of £50m, he said.

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A STRONG FIRST HALF

Interim Results for the period ended 30 September 1990

Profit before tax increased 39% to £113m.

Pro forma profit before tax increased by 29%

Turnover increased 44% to £427m, including PWT Worldwide Ltd.

Interim dividend per share 6.0p

Thames investing £1m per day

Extract from the Interim Announcement

"It has been an eventful half year. We have coped professionally with the dreary weather since 1978, with minimal interruptions to supply. We have made significant progress on our increased capital programme, opened our new Engineering Centre in Reading and re-structured and re-directed PWT Worldwide Ltd. We have formulated and gained much support for two environmentally-sensitive plans for property development at Barn Elms and in Islington. We have taken a major new initiative to align our employee policies with best practice in the private sector."

Thames Water's capital expenditure programme is now averaging £1 million per day and is planned to do so for the next 10 years. As a result, good progress is being made towards attaining higher sewage effluent and drinking water standards.

The company's income stream is of high quality and we can look to the future with confidence".

Roger A. Luscombe

Roy Watts
Chairman



Thames Water Plc, 14 Cavendish Place, London W1M 9DZ

Shareholder Information
Shareholders with enquiries about shareholdings, may contact the Shareholder Enquiry Unit on 0345 414140. When you telephone the number, you pay only the cost of a local call from wherever you ring in the UK.



INTERNATIONAL PACIFIC
SECURITIES PLC

AUSTRALIAN CLIENT SEEKS

TO ACQUIRE OR INVEST IN:

Australian based wholesale, Retail, Service, Distribution or Light Manufacturing Business

Proven Management and Operations essential.

The business could be a:

- * Australian Subsidiary of UK or other Overseas Group
- * Small Public or Private Company with significant Australian assets
- * Non-Core operations of an Australian business

Our Client would also consider participation in a Management Buy Out.

CONTACT

Gregory Barker
London Office
Tel: 071 860 1114
Fax: 071 860 1119

Martin Hanrahan
Sydney Office
Tel: 02 221 1066
Fax: 02 233 2736

JF PACIFIC WARRANT COMPANY S.A.
Société Anonyme

Registered Office : 2, boulevard Royal, Luxembourg

R.C. Luxembourg B 24492

Notice is hereby given to the shareholders that the 4th

ANNUAL GENERAL MEETING

of shareholders of JF PACIFIC WARRANT COMPANY S.A. will be held at the offices of Banque Internationale à Luxembourg, 69, route d'Esch, L-1470 Luxembourg, on Friday, 16th November 1990 at 3.00 p.m. with the following agenda:

1. Submission and approval of the Reports of the Board of Directors and of the Auditors.
2. a) Approval of the Statement of Net Assets as at 30th June 1990 and of the Statement of Operations for the year then ended; b) Approval of the Net Profits.
3. Discharge of the Directors and of the Auditors.
4. Action on nomination of the Directors and the Auditors.
5. Miscellaneous.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken at a simple majority of the shareholders present or represented at the meeting.

In order to attend the meeting of 16th November 1990 the owners of bearer shares must deposit their shares five clear days before the meeting at the registered office of the Company at Banque Internationale à Luxembourg, Société Anonyme, 2, boulevard Royal, L-2953 Luxembourg.

THE BOARD OF DIRECTORS

MONTEDISON
Gruppo Ferruzzi

S.p.A. - Registered Office: Milan - Poro Buonaparte, 31
Share Capital Lit. 2,704,821,524,000 fully paid up
Milan Court, Companies Registry Nr. 355 - Vol. 10 - Section 84

1990 HALF-YEARLY REPORT

Notice is hereby given that copies of 1990 half-yearly report of Montedison S.p.A. are available, upon request, at the offices of its UK subsidiary, Montedison (U.K.) Limited, 111, Upper Richmond Road, Putney - London, as well as at the London Office of Morgan Guaranty Trust Company of New York, Morgan House, 1 Angel Court, att. Mr. David White - Securities Service Dept.

£45,000,000

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OVER A 10 YEAR PERIOD. CITY CENTRE •
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CONTACT CAROLINE JACKSON 0392 55441

GROUP FINANCIAL RESULTS
(UNAUDITED IAS)

ENSO-GUTZEIT OY

FIM million	1.1-31.8 1990	1.1-31.8 1989	1.1-31.12 1988
Net sales	6,936	6,941	10,760
Profit before taxes, minority interests and extraordinary items	381	731	950
Taxes on income	(87)	(53)	(57)
Minority interests	(12)	(11)	(21)
Profit before extraordinary items	282	667	872
Extraordinary items	431	0	0
Profit	713	667	872
Earnings per share, FIM	1.97	4.91	6.31

Copies of the full text of the Interim Review are available in the UK on request from:
Kansallis-Osake-Pankki, Corporate Finance,
Kansallis House, 80 Bishopsgate, London EC2N 4AU.

UK COMPANY NEWS

Delays could mean time for independence fight

Andrew Bolger on the implications of Davy Corporation's latest contract being nine months overdue

DAVY CORPORATION'S involvement in a legal wrangle over yet another large, late-running contract came as unwelcome news to shareholders in Britain's largest independent engineering contractor.

Davy's shares yesterday closed at a new low for the year of 57p as the City considered the implications of the latest dispute which is over work for Exxon, the US oil company, at Britain's largest refinery at Fawley, near Southampton.

At that level, Davy is valued at £103.1m - less than half the £277m which the company was worth as recently as June 4. Analysts said the sudden collapse in the share price had threatened the independence of the British group, which had been bedevilled by disastrous contracts in recent years.

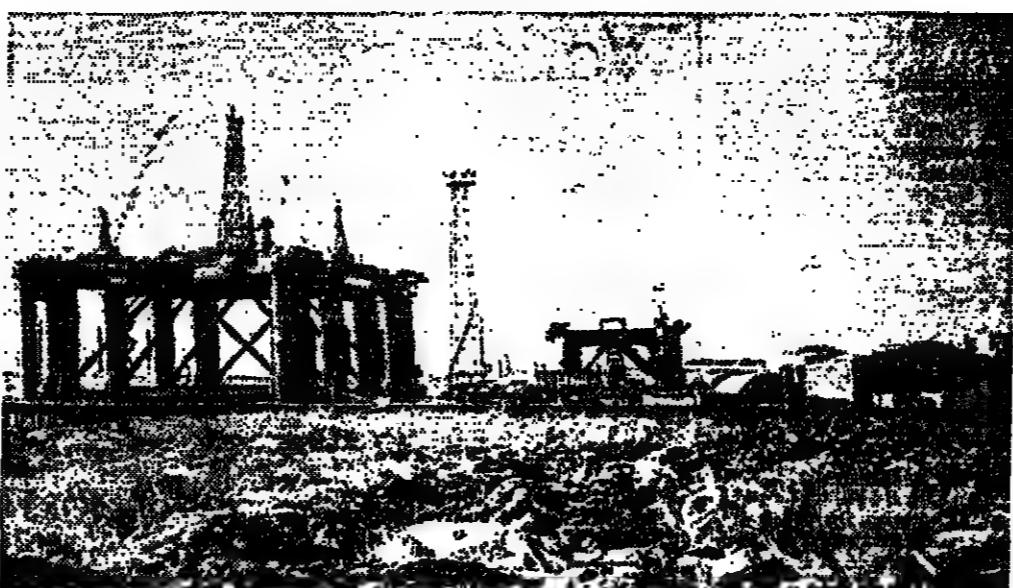
Esso, which is Exxon's British subsidiary, has terminated Davy's contract to construct a re-refiner at Fawley, a device which turns by-products of the refining process into gasoline and feedstock for the chemicals industry.

A weekend meeting in New York between senior executives from both groups failed to resolve the dispute, and both sides are filing claims concerning the contract, which is running about nine months late.

Davy has blamed Esso's agreements with the trade unions for denying it the flexibility and ease of access it needed to complete the work on time. However, Mr Ted New, a Southampton official of the Transport and General Workers' Union, denied that the union agreement had put obstacles in Davy's way.

Mr New, the chief negotiator for all the engineering unions at the site, said Davy had been offered a choice of agreements.

Shares in Davy started to



The delayed Ocean Emerald rig (left) sits in Davy's Offshore Dundee yard, ready to be floated out for stability tests

when it had started work on the contract in 1987. The company had chosen to work under the Fawley agreement, as had most other contractors.

Mr New said none of the other contractors who had worked under the agreement, such as Wimpey and Costain, the construction companies, had found it difficult to complete on time. Davy had monthly meetings with the unions but never raised any concerns about the constraints placed upon it by the agreement.

Union officials at the site said the redesign was still well short of coming on-stream. One said: "It is one of the most incomplete projects I have seen."

Shares in Davy started to

plunge in late June, after the company revealed losses of

£25.8m in its offshore division. The main factor was provisions against losses on a £120m contract to provide a floating production platform for the Emerald oil field, east of Shetland.

Davy has filed claims totalling about £85m against its client, Midland and Scottish Resources, the USM quoted oil and production services group.

The engineering group said changes in the scope and timing of the work in Dundee had driven up costs and caused delays. MSSR has counter-claimed for £5m and may submit a further claim for late delivery of the rig. It was due to be ready by August, but is now not likely to produce oil before the spring.

Mr Martin Deane, chairman of MSSR, has dismissed Davy's claims as "nonsense", on the grounds that the contract

was signed in December 1988, on a lump-sum, turnkey basis, under which the contractor undertakes to complete the job specified for a fixed price.

Mr Derek Hawking, Davy's finance director, said he could not comment on either contract.

Industry sources said Davy saw the Emerald contract as giving the group a route back into the offshore oil industry, from which it had retreated in the mid-eighties after the collapse in oil prices.

Davy formed a joint venture company with Gotaverken Årendal (GVA), the Swedish state-owned offshore technology company, which drew up a preliminary specification for the rig conversion in Dundee. However, GVA later pulled out and Davy was left with sole responsibility for completing the

well-known vaccine lossmaker

Wellcome is negotiating to sell its vaccine business to Medeva, the only other UK vaccine manufacturer, writes Clive Cookson.

Medeva plans to transfer Wellcome's vaccine production from Beckenham, Kent, to the vaccine plant run by its Evans Healthcare subsidiary at Speke near Liverpool.

Although Medeva will expand the Speke plant and

will offer jobs to some Wellcome staff, there are still likely to be redundancies among the 260 people making and developing vaccines in Beckenham.

The two companies have not disclosed the price being discussed for the deal, but it is likely to be close to the £13.5m which Medeva is to receive from last week's sale of its over-the-counter drugs business to Boots.

what has proved to be a more complicated and expensive contract than was envisaged.

There have been extensive management changes at the yard. In March, Mr David Soley, chief executive of Davy's offshore division, left the group.

Davy's Dundee difficulties might not have received such a frosty reception had it not been for City memories of a disastrous desulphurisation plant contract in West Germany, which slashed profits in 1988.

When Davy announced a provision of £17.25m for losses on the £120m contract in the 1988 results, it also revealed that it had made an unidentified provision of more than £7m on the £120m contract in the previous year. One analyst said: "Davy has never been given by many people in the City for failing to identify the source of such a significant loss."

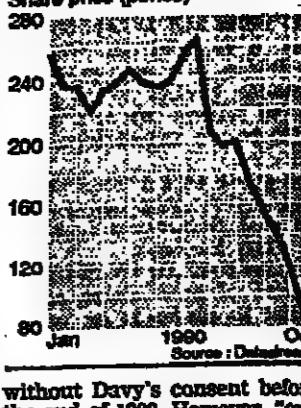
Davy countered that occasional provisions were an inevitable part of working on large-scale projects, but the group's continuing propensity to threaten its low profit margins with individual contracts which go wrong has revived questions about whether it is big enough to survive in a world market which is dominated by giants such as Bechtel of the US and Sumitomo of Japan.

One immediate source of pressure on Davy may be Spie-Batignolles, the French construction concern, which took a 14.7 per cent stake in the British group in March in exchange for Cledic, the French group's subsidiary which designs and builds production plant for steel and other metal industries.

The difficulties at Fawley could not come at a worse time, with the Dundee losses already having convinced some analysts that the British group was vulnerable to takeover. Its interim results on November 21 will be keenly awaited. If Davy does give the City any more unpleasant surprises, it will do so as an independent company.

Davy Corporation

Share price (pence)



without Davy's consent before the end of 1988. However, "the obvious solution to Davy's plight would be for the French to make an agreed takeover," an analyst said.

The French stake, which was seen by both sides as the start of a strategic alliance, is certainly likely to deter possible predators. But it is also likely that Sir Alastair Frame, Davy's chairman since January, is likely to fight to preserve the British group's independence.

Sir Alastair comes with a formidable management track record after spending 22 years at P.T.T. Corporation, the world's biggest mining group, the last five as chairman. He replaced Lord Jellicoe, a former government minister and leader of the House of Lords. Lord Jellicoe's main contribution to the group was seen to be in his governmental contacts and lobbying skills.

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1990 to January 30, 1991

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Next payment date:

January 30, 1991

Coupon nr: 7

Amount:

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denomination of FRF 20,000

FRF 2,581,11 for the

denomination of FRF 100,000

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COMMODITIES AND AGRICULTURE

Saudis aim for 10m b/d in 3 years

by Victor Mallet, in Riyadh

IN THE three months since Iraq's invasion of Kuwait, Saudi Arabia has rapidly increased its oil production from 5.8m b/d before the day to between 7.2m and 8m b/d. It is now working flat out to raise capacity to 10m b/d within the next three years, at the same time as making contingency plans for a possible war in the Gulf.

Saudi officials are anxious in the short term to ensure the flow of crude oil to the kingdom's customers while importing and storing enough jet fuel and other refined products to supply any allied war effort against Iraq.

In the longer term, they need to attract and keep scarce petroleum engineers and project managers and buy new equipment for their much-accelerated programme to expand capacity.

The extra production since August – equivalent to the entire output of a leading oil-producing country – has been achieved by taking facilities in the Safaniya, Marjan and Zubair fields out of mothballs.

Total output of 8m b/d is sus-

tainable and can be raised by mid-1991 to 8.5m b/d – or 8.7m if the output of the Arabian Oil Company, the Japanese-owned company in the Saudi-Kuwait neutral zone is included – without flaring oil or investing heavily in new machinery.

Saudi officials say they can do this by operating some equipment at slightly above the capacity estimated by conservative planners at Saudi Aramco, the national oil company. The only drawback is that most of the extra crude is relatively heavy and comes from fields close to the potential conflict zone near the Kuwaiti border.

To go above the plateau of 8.5m b/d, Saudi Arabia plans substantial new construction in virgin territory away from the vulnerable northern part of the country's eastern province, which has so far been the focus of the Saudi oil industry. As recently as a year ago Saudi Arabia was aiming for the 10m b/d target (last reached at the height of the oil boom in the early 1980s) only by 1998, and had earmarked US\$15bn in capital spending for the 1990s.

Now it intends to exploit as quickly as possible reserves of light crude in the empty quarter desert in the south. It also wants to develop ultra-light oil finds near Riyadh which it hopes will soon yield 200,000 to 300,000 b/d.

The main difficulty is personnel. More than 500 of Saudi Aramco's 11,000 foreign employees – most of them Americans – have resigned following the Iraqi invasion. Others have sent their families home and a 15 per cent pay rise awarded in October for the duration of the crisis may not be enough to persuade them to renew their contracts. Saudi Aramco managers accept this and portray the wage increase as a "productivity allowance" to compensate for the increased workload as capacity rises.

After years of streamlining by the world oil business in the recent lean years, it is hard to find experienced staff and competition among oil producers is stiff.

Mr Ali Naimi, Saudi Aramco's chief executive, visited the US this month and is said to be

looking for 200 Americans and Canadians to help with the expansion, including some more loaned employees from the four traditional US partners: Exxon, Mobil, Texaco and Chevron. Overall, Saudi Aramco is hoping to boost its 43,000 strong work-force by more than 3,000, of whom more than 1,000 are likely to be expatriates.

Saudi Arabia also needs the sort of equipment which requires long lead times, including pipelines, compressors and gas-oil separators.

With a quarter of the world's reserves there is no doubt about Saudi Arabia's domination of the oil markets. The kingdom is now trying to consolidate its position by diversifying production away from the Gulf area by prospecting in the west, the south and the north.

The six successful wells south of the capital (five oil and one gas) are particularly promising, and analysts are examining the faint possibility that all six are part of one enormous field of ultra-light, low-sulphur oil.

After Alcoa said it would

Oil hearing rattles Nymex nerves

Barbara Durr hears defence against claims of excessive speculation



Patrick Thompson: fears injunctions actions

US FUTURES trading in oil has come under intense scrutiny in Washington amid charges that speculators have taken advantage of the Gulf crisis to drive up prices.

A few rash souls on Capitol Hill have suggested closing the New York Mercantile Exchange (Nymex), but calmer heads have prevailed. A Senate hearing is scheduled tomorrow to examine Nymex's trading since Iraq's August invasion of Kuwait, and, though not framed around legislation, it is stirring worries at Nymex about possible policies to come.

"We're certainly fearful that possibly injudicious and injurious actions might be taken because some believe that the oil price is being driven by speculation and panic," said Mr Patrick Thompson, Nymex president.

There have been suggestions that tighter position limits on trading and higher margins could be imposed. Nymex says this would render the market less liquid and competitive and, consequently, more volatile.

An aide to Senator Joseph Lieberman, a Connecticut Democrat, who called for a review of Nymex trading, said that the committee hearing is, for now, "educational".

To prepare himself against accusations of excessive speculation, Mr Thompson asked his research staff to produce a statistical picture of what has occurred at Nymex compared

asset insurance for users and producers, says Nymex is an efficient market "where no one is big enough to force prices one way or another".

An examination of the top 25 end-of-day cumulative positions for September showed that 97.1 per cent of the long positions and 94 per cent of the short positions were held by commercial users, that is, entities involved in the production, processing, refining, marketing or other activity involving the physical ownership of the commodity.

Commercial users are thus subject to price risk and can be said to use the market to hedge legitimately these risks.

The use of end-of-day positions more accurately reflects the price effect than market movement during the trading day, Mr Thompson said. The results of this research "give us comfort", he said.

Mr Thompson, who will testify this week before the Senate Government Affairs committee, says he understands Washington's concern about oil price given their effect on the national budget and their ability to accelerate the country's current downward economic spiral. But he says there is considerable misconception of the market.

The oil industry is often viewed as monolithically in favour of rising prices. But while these generally benefit producers many others, including refiners, marketers and

commercial users, are also affected by the market's price movements.

The contracts are backed by financial guarantees from, among others, Germany's Metallgesellschaft.

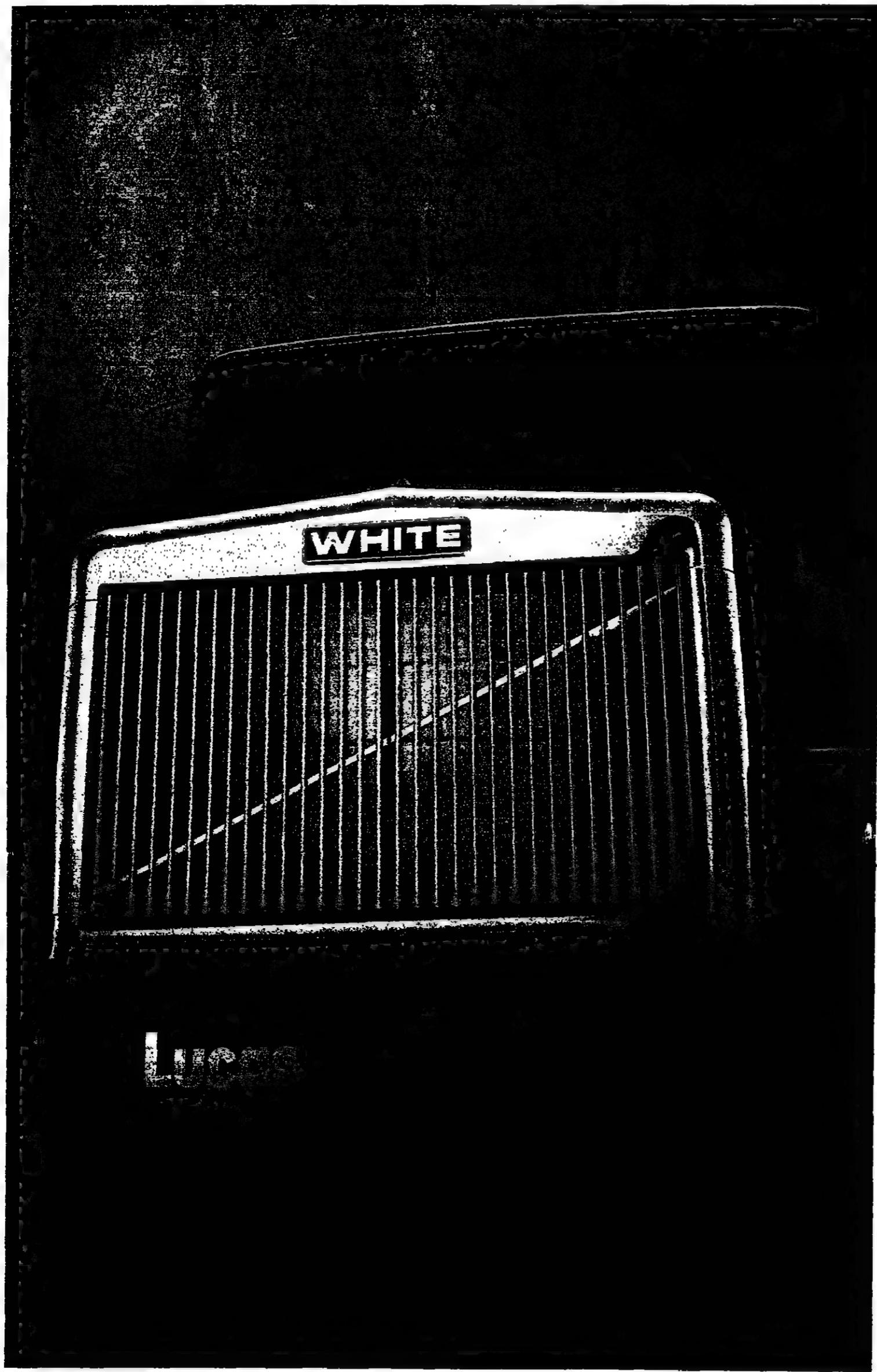
MARKET REPORT

Zinc prices fell sharply yesterday on the LME, cash metal shedding \$42 to close at \$1,259 a tonne. Three-month metal broke below previous support around \$1,315/\$1,320 a tonne in morning trading. Selling continued in the afternoon in anticipation of three-month metal dipping to its long-term target of \$1,250 in the near future. The market remains depressed by an ample supplied physical sector and worries about demand from some key sectors in the event of a further slowdown in the world economy. Copper prices continued to retreat, although closing off the day's lows. Short covering and profit taking

London Markets

SUGAR – London FOX		15 per tonne	
Buy	Close	Previous	High/Low
Dec 21.00	218.00	217.00	212.00
Mar 21.00	213.00	205.00	204.00
May 21.00	213.00	204.00	203.00
Aug 21.00	213.00	215.00	
Oct 21.00	214.00	212.00	
Crude oil – London FOX			
Buy	Close	Previous	High/Low
Dec 30.0	30.00	30.00	29.87
Mar 30.0	30.00	30.00	29.87
May 30.0	30.00	30.00	29.87
Aug 30.0	30.00	30.00	29.87
Oct 30.0	30.00	30.00	29.87
Gold – London FOX			
Buy	Close	Previous	High/Low
Dec 327.00	327.00	326.00	325.00
Mar 327.00	327.00	326.00	325.00
May 327.00	327.00	326.00	325.00
Aug 327.00	327.00	326.00	325.00
Oct 327.00	327.00	326.00	325.00
Platinum – London FOX			
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Oct 327.00	327.00	326.00	325.00
White gold – London FOX			
Buy	Close	Previous	High/Low
Dec 327.00	327.00	326.00	325.00
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Mar 327.00	327.00	326.00	325.00
May 327.00	327.00	326.00	325.00
Aug 327.00	32		

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THE COLOUR OF INNOVATION



LONDON SHARE SERVICE

BANKS, HP & LEASING

BUILDING, TIMBER, ROADS

Contd

ELECTRICALS - Contd

Contd

ENGINEERING - Contd

Contd

INDUSTRIALS (Misc.) - Contd

INDUSTRIALS (Misc.) - Contd

1990	1st	2nd	3rd	4th	5th	6th	7th	8th	9th	10th	11th	12th	13th	14th	15th	16th	17th	18th	19th	20th	21st	22nd	23rd	24th	25th	26th	27th	28th	29th	30th	31st	32nd	33rd	34th	35th	36th	37th	38th	39th	40th	41st	42nd	43rd	44th	45th	46th	47th	48th	49th	50th	51st	52nd	53rd	54th	55th	56th	57th	58th	59th	60th	61st	62nd	63rd	64th	65th	66th	67th	68th	69th	70th	71st	72nd	73rd	74th	75th	76th	77th	78th	79th	80th	81st	82nd	83rd	84th	85th	86th	87th	88th	89th	90th	91st	92nd	93rd	94th	95th	96th	97th	98th	99th	100th	101st	102nd	103rd	104th	105th	106th	107th	108th	109th	110th	111th	112th	113th	114th	115th	116th	117th	118th	119th	120th	121st	122nd	123rd	124th	125th	126th	127th	128th	129th	130th	131st	132nd	133rd	134th	135th	136th	137th	138th	139th	140th	141st	142nd	143rd	144th	145th	146th	147th	148th	149th	150th	151st	152nd	153rd	154th	155th	156th	157th	158th	159th	160th	161st	162nd	163rd	164th	165th	166th	167th	168th	169th	170th	171st	172nd	173rd	174th	175th	176th	177th	178th	179th	180th	181st	182nd	183rd	184th	185th	186th	187th	188th	189th	190th	191st	192nd	193rd	194th	195th	196th	197th	198th	199th	200th	201st	202nd	203rd	204th	205th	206th	207th	208th	209th	210th	211th	212th	213th	214th	215th	216th	217th	218th	219th	220th	221th	222th	223th	224th	225th	226th	227th	228th	229th	230th	231th	232th	233th	234th	235th	236th	237th	238th	239th	240th	241th	242th	243th	244th	245th	246th	247th	248th	249th	250th	251th	252th	253th	254th	255th	256th	257th	258th	259th	260th	261th	262th	263th	264th	265th	266th	267th	268th	269th	270th	271th	272th	273th	274th	275th	276th	277th	278th	279th	280th	281th	282th	283th	284th	285th	286th	287th	288th	289th	290th	291th	292th	293th	294th	295th	296th	297th	298th	299th	300th	301th	302th	303th	304th	305th	306th	307th	308th	309th	310th	311th	312th	313th	314th	315th	316th	317th	318th	319th	320th	321th	322th	323th	324th	325th	326th	327th	328th	329th	330th	331th	332th	333th	334th	335th	336th	337th	338th	339th	340th	341th	342th	343th	344th	345th	346th	347th	348th	349th	350th	351th	352th	353th	354th	355th	356th	357th	358th	359th	360th	361th	362th	363th	364th	365th	366th	367th	368th	369th	370th	371th	372th	373th	374th	375th	376th	377th	378th	379th	380th	381th	382th	383th	384th	385th	386th	387th	388th	389th	390th	391th	392th	393th	394th	395th	396th	397th	398th	399th	400th	401th	402th	403th	404th	405th	406th	407th	408th	409th	410th	411th	412th	413th	414th	415th	416th	417th	418th	419th	420th	421th	422th	423th	424th	425th	426th	427th	428th	429th	430th	431th	432th	433th	434th	435th	436th	437th	438th	439th	440th	441th	442th	443th	444th	445th	446th	447th	448th	449th	450th	451th	452th	453th	454th	455th	456th	457th	458th	459th	460th	461th	462th	463th	464th	465th	466th	467th	468th	469th	470th	471th	472th	473th	474th	475th	476th	477th	478th	479th	480th	481th	482th	483th	484th	485th	486th	487th	488th	489th	490th	491th	492th	493th	494th	495th	496th	497th	498th	499th	500th	501th	502th	503th	504th	505th	506th	507th	508th	509th	510th	511th	512th	513th	514th	515th	516th	517th	518th	519th	520th	521th	522th	523th	524th	525th	526th	527th	528th	529th	530th	531th	532th	533th	534th	535th	536th	537th	538th	539th	540th	541th	542th	543th	544th	545th	546th	547th	548th	549th	550th	551th	552th	553th	554th	555th	556th	557th	558th	559th	560th	561th	562th	563th	564th	565th	566th	567th	568th	569th	570th	571th	572th	573th	574th	575th	576th	577th	578th	579th	580th	581th	582th	583th	584th	585th	586th	587th	588th	589th	590th	591th	592th	593th	594th	595th	596th	597th	598th	599th	600th	601th	602th	603th	604th	605th	606th	607th	608th	609th	610th	611th	612th	613th	614th	615th	616th	617th	618th	619th	620th	621th	622th	623th	624th	625th	626th	627th	628th	629th	630th	631th	632th	633th	634th	635th	636th	637th	638th	639th	640th	641th	642th	643th	644th	645th	646th	647th	648th	649th	650th	651th	652th	653th	654th	655th	656th	657th	658th	659th	660th	661th	662th	663th	664th	665th	666th	667th	668th	669th	670th	671th	672th	673th	674th	675th	676th	677th	678th	679th	680th	681th	682th	683th	684th	685th	686th	687th	688th	689th	690th	691th	692th	693th	694th	695th	696th	697th	698th	699th	700th	701th	702th	703th	704th	705th	706th	707th	708th	709th	710th	711th	712th	713th	714th	715th	716th	717th	718th	719th	720th	721th	722th	723th	724th	725th	726th	727th	728th	729th	730th	731th	732th	733th	734th	735th	736th	737th	738th	739th	740th	741th	742th	743th	744th	745th	746th	747th	748th	749th	750th	751th	752th	753th	754th	755th	756th	757th	758th	759th	760th	761th	762th	763th	764th	765th	766th	767th	768th	769th	770th	771th	772th	773th	774th	775th	776th	777th	778th	779th	780th	781th	782th	783th	784th	785th	786th	787th	788th	789th	790th	791th	792th	793th	794th	795th	796th	797th	798th	799th	800th	801th	802th	803th	804th	805th	806th	807th	808th	809th	810th	811th	812th	813th	814th	815th	816th	8

INSURANCES

AA Friendly Society
Government House M & S

FT MANAGED FUNDS SERVICE

• Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code booklet ring the FT Cityline help desk on 071-522-1220

Mid Price	Offer + w	Yield	Mid Price	Offer + w	Yield	Mid Price	Offer + w	Yield	Mid Price	Offer + w	Yield	Mid Price	Offer + w	Yield	Mid Price	Offer + w	Yield
National Provident Institution																	
40 Grosvenor St, London W1X 9BB	071-423-4200		Proviance Capital Life Ass Co Ltd	071-423-4200		Royal Heritage Life Assurance Ltd - Contd	071-423-4200		Sikandar Life Assurance Co Ltd - Contd	071-423-4200		Sun Alliance Group - Contd	071-423-4200		Winton Life Assur Co Ltd	071-423-4200	
Managed	290.0	214.8	Managed	125.0	110.0	Global Inc & Corp	104.6	112.3	Eastm.	104.1	105.3	Exim. Secur. Fund	111.0	112.4	Winton Life Assur Co Ltd	103.0	104.0
Overseas Eq.	272.5	195.8	UIC Equity Instl.	127.5	110.0	Equity Income	105.1	112.3	Fairfield Corp	105.0	112.3	Exim. Secur. Fund	105.0	112.4	Winton Life Assur Co Ltd	103.0	104.0
America Fund	202.1	212.0	UIC Equity Instl.	104.5	110.0	European Secur. Opp.	104.5	112.3	German Growth	83.1	87.4	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Property	150.5	120.7	UIC Managed	105.0	110.0	Financial Fund	104.5	112.3	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	Income	102.5	112.3	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	American Growth	115.2	122.5	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	East. Growth	124.1	125.4	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	U.S. Small Cap	117.0	125.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Capital	123.2	127.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp	112.5	117.0	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl.	112.5	117.0	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104.0
Interest Grl.	125.2	141.6	UIC Money Instl.	84.1	110.0	GT Corp & Grl. II P.	117.5	122.7	Fairfield Corp	105.0	112.3	Fairfield Corp	105.0	112.3	Winton Life Assur Co Ltd	103.0	104

IRELAND (IS) REGULATED											

CURRENCIES, MONEY AND CAPITAL MARKETS

REIGN EXCHANGES

Profit-taking cuts dollar gains

THE DOLLAR finished slightly firmer in London, but well below the day's peaks. It rose above DM1.5250 and Y130.00 on stronger than expected US gross national product growth, but failed to hold above these technical resistance levels, falling back on profit-taking.

Third-quarter GNP growth of 1.8 per cent exceeded Wall Street forecasts of around 1.0 per cent, and was much higher than the second quarter's 0.4 per cent gain. This boosted the dollar to a peak of DM1.5285 and Y130.25. Also, a rise of 3.4 per cent in the implicit price deflator, a measure of US inflation, was lower than estimates of about 4.6 per cent, but the dollar soon receded.

Economists suggested that the data were not sustainable and warned that consumer spending, which comprises about two-thirds of GNP, is likely to slow in the fourth quarter as higher energy prices say consumer confidence.

At London the dollar had improved to DM1.5185 from DM1.5165; to Y128.10 from Y128.40; to SF1.2890 from SF1.2865; and to FRF5.0825 from FRF5.0775. On Bank of England figures the dollar's index rose to 61.0 from 60.6.

Sterling traded nervously, waiting to see whether signs of recession in UK manufacturing

leads to an early cut in bank base rates. The latest industrial trends survey from the Confederation of British Industry was not encouraging, but it did not come as a surprise after a similar survey from the British Chambers of Commerce earlier in the month.

Britain's isolation from its European partners on the question of economic and monetary union failed to weigh on the pound, leading to a slight downward drift. Mrs Margaret Thatcher, the UK prime minister, reaffirmed her attitude when she told parliament that "we would not be prepared to have a single currency imposed upon us". She added that the Delors plan for an imposed single currency struck at the heart of parliamentary democracy and was an ill-defined idea being pushed too far too soon.

Sterling fell 55 points to

\$1.9480. It also declined to DM2.9575 from DM2.9525; to FRF9.9000 from FRF9.9175; and to SF7.5100 from SF7.5125, but rose to Y251.50 from Y250.75. In New York, sterling rebounded to end 35 points stronger at \$1.9565.

Currencies held fairly steady within the exchange rate mechanism of the European Monetary System. European Commission figures showed sterling 0.58 per cent above its central rate against the weak placed lira, compared with 0.41 per cent on Monday. The strongest positioned peseta was 3.82 per cent above its central rate in terms of the lire, against 3.88 previously.

The Australian dollar eased in London to 78.25 cents from 78.40. Earlier in Sydney it climbed to 78.70 before receding on rumours of Reserve Bank of Australia intervention.

20-YEAR LIFFE

1979/80 MATURITY LONG BOND
\$100,000 Units of 100%

Oct	Dec	Mar	May	Aug	Oct	Dec	Mar	May	Aug	Oct	Dec
91-12	92-04	92-06	92-08	92-11	93-01	93-03	93-05	93-07	93-10	94-02	94-04
91-12	92-04	92-06	92-08	92-11	93-01	93-03	93-05	93-07	93-10	94-02	94-04
92-01	92-05	92-07	92-09	92-12	93-02	93-04	93-06	93-08	93-11	94-03	94-05
92-02	92-06	92-08	92-10	92-13	93-01	93-03	93-05	93-07	93-10	94-02	94-04
92-03	92-07	92-09	92-11	92-14	93-02	93-04	93-06	93-08	93-11	94-03	94-05
92-04	92-08	92-10	92-12	92-15	93-03	93-05	93-07	93-09	93-12	94-04	94-06
92-05	92-09	92-11	92-13	92-16	93-04	93-06	93-08	93-10	93-13	94-05	94-07
92-06	92-10	92-12	92-14	92-17	93-05	93-07	93-09	93-11	93-14	94-06	94-08
92-07	92-11	92-13	92-15	92-18	93-06	93-08	93-10	93-12	93-15	94-07	94-09
92-08	92-12	92-14	92-16	92-19	93-07	93-09	93-11	93-13	93-16	94-08	94-10
92-09	92-13	92-15	92-17	92-20	93-08	93-10	93-12	93-14	93-17	94-09	94-11
92-10	92-14	92-16	92-18	92-21	93-09	93-11	93-13	93-15	93-18	94-10	94-12
92-11	92-15	92-17	92-19	92-22	93-10	93-12	93-14	93-16	93-19	94-11	94-13
92-12	92-16	92-18	92-20	92-23	93-11	93-13	93-15	93-17	93-20	94-12	94-14
92-13	92-17	92-19	92-21	92-24	93-12	93-14	93-16	93-18	93-21	94-13	94-15
92-14	92-18	92-20	92-22	92-25	93-13	93-15	93-17	93-19	93-22	94-14	94-16
92-15	92-19	92-21	92-23	92-26	93-14	93-16	93-18	93-20	93-23	94-15	94-17
92-16	92-20	92-22	92-24	92-27	93-15	93-17	93-19	93-21	93-24	94-16	94-18
92-17	92-21	92-23	92-25	92-28	93-16	93-18	93-20	93-22	93-25	94-17	94-19
92-18	92-22	92-24	92-26	92-29	93-17	93-19	93-21	93-23	93-26	94-18	94-20
92-19	92-23	92-25	92-27	92-30	93-18	93-20	93-22	93-24	93-27	94-19	94-21
92-20	92-24	92-26	92-28	92-31	93-19	93-21	93-23	93-25	93-28	94-20	94-22
92-21	92-25	92-27	92-29	92-32	93-20	93-22	93-24	93-26	93-29	94-21	94-23
92-22	92-26	92-28	92-30	92-33	93-21	93-23	93-25	93-27	93-30	94-22	94-24
92-23	92-27	92-29	92-31	92-34	93-22	93-24	93-26	93-28	93-31	94-23	94-25
92-24	92-28	92-30	92-32	92-35	93-23	93-25	93-27	93-29	93-32	94-24	94-26
92-25	92-29	92-31	92-33	92-36	93-24	93-26	93-28	93-30	93-33	94-25	94-27
92-26	92-30	92-32	92-34	92-37	93-25	93-27	93-29	93-31	93-34	94-26	94-28
92-27	92-31	92-33	92-35	92-38	93-26	93-28	93-30	93-32	93-35	94-27	94-29
92-28	92-32	92-34	92-36	92-39	93-27	93-29	93-31	93-33	93-36	94-28	94-30
92-29	92-33	92-35	92-37	92-40	93-28	93-30	93-32	93-34	93-37	94-29	94-31
92-30	92-34	92-36	92-38	92-41	93-29	93-31	93-33	93-35	93-38	94-30	94-32
92-31	92-35	92-37	92-39	92-42	93-30	93-32	93-34	93-36	93-39	94-31	94-33
92-32	92-36	92-38	92-40	92-43	93-31	93-33	93-35	93-37	93-40	94-32	94-34
92-33	92-37	92-39	92-41	92-44	93-32	93-34	93-36	93-38	93-41	94-33	94-35
92-34	92-38	92-40	92-42	92-45	93-33	93-35	93-37	93-39	93-42	94-34	94-36
92-35	92-39	92-41	92-43	92-46	93-34	93-36	93-38	93-40	93-43	94-35	94-37
92-36	92-40	92-42	92-44	92-47	93-35	93-37	93-39	93-41	93-44	94-36	94-38
92-37	92-41	92-43	92-45	92-48	93-36	93-38	93-40	93-42	93-45	94-37	94-39
92-38	92-42	92-44	92-46	92-49	93-37	93-39	93-41	93-43	93-46	94-38	94-40
92-39	92-43	92-45	92-47	92-50	93-38	93-40	93-42	93-44	93-47	94-39	94-41
92-40	92-44	92-46	92-48	92-51	93-39	93-41	93-43	93-45	93-48	94-40	94-42
92-41	92-45	92-47	92-49	92-52	93-40	93-42	93-44	93-46	93-49	94-41	94-43
92-42	92-46	92-48	92-50	92-53	93-41	93-43	93-45	93-47	93-50	94-42	94-44
92-43	92-47	92-49	92-51	92-54	93-42	93-44	93-46	93-48	93-51	94-43	94-45
92-44	92-48	92-50	92-52	92-55	93-43	93-45	93-47	93-49	93-52	94-44	94-46
92-45	92-49	92-51	92-53	92-56	93-44	93-46	93-48	93-50	93-53	94-45	94-47
92-46	92-50	92-52	92-54	92-57	93-45	93-47	93-49	93-51	93-54	94-46	94-48
92-47	92-51	92-53	92-55	92-58	93-46	93-48	93-50	93-52	93-55	94-47	94-49
92-48	92-52	92-54	92-56	92-59	93-47	93-49	93-51	93-53	93-56	94-48	94-50
92-49	92-53	92-55	92-57	92-60	93-48	93-50	93-52	93-54	93-57	94-49	94-51
92-50	92-54										

NYSE COMPOSITE PRICES

12 Month High Low Stock Date T.M.L.E. 1988 High Low
Continued from previous Page

Causes Sources are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day, where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-only range and dividend are shown for the new stock only. Unless otherwise noted, ratios of dividend are annual distributions based on the latest information.

a-dividend after dividend, **b**-annual rate of dividend plus stock dividend, **c**-dividend per share, **d**-dividend per year, **e**-dividend declared or paid in preceding 12 months, **f**-dividend in Canadian funds, subject to 15%, non-residence tax, **g**-dividend declared after split-up or stock dividend, **h**-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting, **i**-dividend declared or paid this year, **j**-accumulative issue with dividends in arrears, **k**-new issue in the past 52 weeks, the high-low range begins with the start of trading, **l**-next-day delivery, **P/E**-price-earnings ratio, **r**-dividend declared or paid in preceding 12 months, plus stock dividend, **s**-stock split, **t**-dividends begin with date of split, **u**-series, **v**-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, **w**-new year high, **x**-trading halted, **y**-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies, **z**-distributed, **zz**-when issued, **zzz**-with warrants, **xx**-ex-dividend or ex-rights, **xxz**-ex-distribution, **zzzz**-without warrants, **yy**-ex-dividend and sales limit, **yid**-yield, **zz-cces** in full.

NASDAQ NATIONAL MARKET

3pm prices October 30

AMEX COMPOSITE PRICES

4pm prices
October 30

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AMERICA

Programme trades and oil price retreat boost Dow

Wall Street

A LATE burst of futures-related programme trading yesterday afternoon and a downturn in crude oil prices helped US stock prices recover after being driven down by a selling, writes Karen Zagor in New York.

The Dow Jones Industrial Average of 30 blue chip issues was finally 17.82 ahead on the day at 2,448.62, after showing a decline of more than 20 points at mid-day. New York SE volume came to a moderate 153.4m shares.

The overall market still displayed an easier tendency at the finish, with declines narrowly leading gains by 821 to 663, but the Standard & Poor's 500 registered a net rise of 2.18 at 304.06.

The stock market opened on a mildly positive note, with the Dow gaining 4.70 in the first half-hour of trading. The improvement was inspired by third-quarter GNP data, which showed a growth rate of 1.8 per cent in the three months. Economists had expected growth of about 0.9 per cent.

Many analysts, however, were reluctant to give up their projections of recession, and their outlook for the fourth

quarter is still gloomy.

Stock prices were also depressed in the morning by continued gains in crude oil, which moved higher as tensions mounted in the Gulf. At mid-session, December crude oil was up 57 cents a barrel to \$35.25. However, late afternoon selling pushed the December contract down a net 14 cents to \$34.54, and the decline helped the equity market.

Boeing fell \$1.24 to \$44.4 in heavy trading in spite of posting strong third-quarter results on Monday of \$1.10 a share. Although some analysts had expected Boeing to turn in profits of about \$1.1 a share, they were not bullish about Boeing's earnings and pointed to a number of uncertainties in the latest figures, including an unspecified "significant interest payment related to a refund." Ford dropped \$2 to \$37.4 after the auto maker reported third-quarter net income of 22 cents a share, against \$1.03 a year earlier.

General Cinema rose 8% to \$15.4 after the group offered to buy the outstanding shares in Neiman-Marcus for \$14.40 each. The latter's stock jumped \$3 to \$14.7.

Ford American was unchanged at \$43.4 after reporting a third-quarter loss

from continuing operations of 12 cents a share, compared with income of 64 cents a year before. Net income, however, was 3 cents a share, against a loss of 5 cents a year ago.

Borden fell \$2.24 to \$30.3 in reaction to the company's third-quarter results, which were essentially unchanged on an operating basis. Net income was 73 cents in the three months, compared with a loss of \$2.05, which took in restructuring charges of \$2.73, last year.

Reuters Holdings ADRs tumbled \$2 to \$35.15 in heavy trading after the company said it would issue a statement on trading by December 4, when a meeting with analysts would be held in New York.

Canada

THE TORONTO market mirrored the New York trend in another thinly traded session. The composite index, down 13 points around mid-session, finished a slight 0.5 up on balance at 3,063.5, while declines retained a narrow lead over advances by 286 to 245. Volume totalled 16.1m shares, against Monday's 13.5m.

Golds posted the day's best rise, of 1.37 per cent, as the bullion price climbed US\$3.

ASIA PACIFIC

Late buying rally trims early drop in Nikkei

Tokyo

EARLY LOSSES in equities induced by the weakening of the yen and rising crude oil prices were reduced by a late buying rally, but the Nikkei average still finished lower yesterday. Turnover was thin, as many investors showed reluctance to commit themselves, writes Martina Cannon in Tokyo.

The Nikkei closed at 23,242.40, down 65.91, after slipping to a low of 24,385.12 early in the session. The day's high was 25,328.52. Volume subsided from about 500m shares to 400m, with most of the trading done towards the close. Declines led advances by 611 to 338, with a further 162 issues unchanged. The Topix index of all first section stocks lost 10.83 to 1,865.24 and the second section also retreated. In London the ISE/Nikkei 50 index shed 15.16 to 1,390.97.

Most sectors weakened as the premium of stock index futures to cash indices widened, but then arbitrageurs initiated a buying rally, causing some stocks to firm.

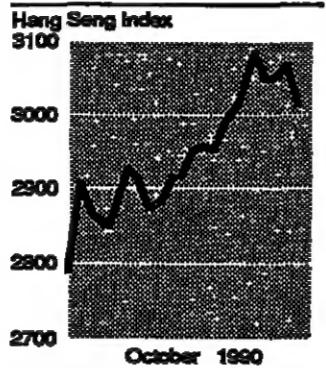
Mr Paul Muller at Schroder Securities said: "The 25,000 mark is obviously being regarded as some sort of support level because, almost as soon as the average dipped below that, buying began and it was lifted again."

He added that, because of the uncertainty surrounding the situation in the Middle East, investors appeared to be using the bond market as an indicator. Bonds fluctuated throughout the day, but benchmark government issues closed slightly firmer.

Stocks ending weaker included constructions, paper and pulps, chemicals, foods, fisheries, motors and trading houses. Financials were generally lower, but Bank of Tokyo gained Y10 to Y1,020.

Drug makers were mixed, with Dainippon Pharmaceuti-

Hong Kong



cal retreating Y10 to Y2,270 and Green Cross adding Y20 at Y1,310. Dai Ichii Pharmaceutical, which plans to introduce six new drugs in the next five years, including a synthetic anti-bacterial drug to combat AIDS, rose Y50 to Y1,580.

Hitachi Software, the Hitachi subsidiary listed on the second section yesterday, closed at Y6,650. It started at a bid price of Y8,390 and jumped to Y7,050 at one stage. Turnover for the issue accounted for nearly half of the second section's volume.

NTT continued to rise, gaining Y10,000 to Y11,100. Sanrio, the gifts and greeting cards maker, put on Y50 to Y500.

In Osaka, the OSE average lost ground for the first time in 12 trading days. It ended at 29,920.1, off 55.20, after turnover of 35.7m shares, down from Monday's 51.7m.

The round of buying for November accounts, which lifted stock prices on Monday, subsided. Traders focused on companies that had upwardly revised their profits estimates for the interim term.

Roundup

TOKYO'S DROP sent most Pacific Rim markets into retreat yesterday.

AUSTRALIA receded 1.2 cent in thin, nervous trading. A 41-cent fall in Adsteam to A\$1.35 and a subsequent query from the Stock Exchange about the share price drove unmet by the market. Turnover rose to A\$142m from A\$130m as the All-Ordinaries index lost 15.6 to 1,329.1.

HONG KONG had its worst setback in five weeks as anxieties over the Gulf crisis encouraged investors to take profits after the market's recent strength. The Hang Seng index gave up 51.88 to 3,011.65, but remained above the psychological 3,000 barrier.

Turnover contracted to HK\$860m from HK\$1,080m.

SEOUL fell for the fifth consecutive session in spite of sup-

port from the stock market stabilisation fund and institutions. Volume shrank to Won283.6bn from Won510.6bn. The composite index closed 9.4 lower at 711.49 after swinging widely during the day.

NEW ZEALAND retreated further as turnover dwindled to the lowest level in several months in the absence of overseas buyers, falling to NZ\$23.9m from NZ\$25.9m. The Barclays index declined 14.7 to 1,352.22.

TAIWAN ended little changed in improved volume, as an early morning decline was reversed by short-covering and strong financials. Turnover rose to T\$42.63bn from T\$32.55bn. The weighted index closed 9.48 higher at 3,318.53.

SINGAPORE dropped in scant dealings as volume narrowed to \$863.7m from \$870.1m. The Straits Times Industrial index fell 12.28 to 1,164.85. KUALA LUMPUR was lower as institutions remained at the sidelines. The composite index shed 6.94 to 497.90.

MANILA slipped on profit-taking, but oil issues were buoyed by the ongoing drilling project in the southern Philippines. The composite index eased 5.64 to 505.62.

There was no trading in BOMBAY, with brokers staying away amid fears of violence as the Indian political crisis continued to grow.

Warsaw to model itself on Lyons exchange

Christopher Bobinski explains the criteria Poland is using in creating a stock market

LAST WEEK Poland's Stock Exchange became a little more than a gleam in the eye of Mr Lesław Paga, the official responsible for its organisation.

The government approved the draft of the Public Trading and Securities Act, which will govern the system. This law still has to go through Parliament, however, and Mr Paga estimates that his Warsaw exchange will not be operational before next summer.

The law foresees the establishment of a securities commission, with powers modelled on the US Securities and Exchange Commission. This will approve stocks for formal listing and license brokers, who will have to take an examination.

Brokers will need to have capital of between the 250m złotys (\$36,000) required for establishing a joint stock company, and the 10bn złotys needed to start a bank. The amount has yet to be decided.

The regulations fulfil European Community requirements. Mr Paga comments: "Maybe this is the first time this has happened in a country which is not actually a member, and which is treating them probably more faithfully than some EC members."

Pragmatic

Brokers will depend on how fast the government's privatisation programme progresses. The authorities are talking of selling about 100 companies next year, and a safe estimate is that 50 stocks will be on offer at the Exchange in 1991. Sales of a few companies are to start next month.

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